

CITY OF FENTON



FISCAL YEAR 2008 BUDGET

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May 7, 2007

Mayor Osborn and the Fenton City Council:

In accordance with the provisions of the Fenton City Charter, I am pleased to present for your review and consideration the interim budget for the balance of the current fiscal year (FY 07) and the proposed budget for Fiscal Year 2008, which begins July 1, 2007.

The budgets presented herein reflect and address the areas of concern discussed by the Council since the adoption of the current budget. As we have discussed recently, our financial situation has worsened over the last several years. This budget is presented to Council in a deficit situation. This deficit exists even with \$500,000 contributed from the Downtown Development Authority (DDA) and Local Development Finance Authority (LDFA) in revenue sharing programs. Without this adjustment, the General Fund would incur a very significant deficit. Incidentally, FY 07 will end with a fairly substantial deficit even with this funding from the DDA and LDFA. As has been mentioned in the past, we are operating with a structural deficit. The Five Year Financial Plan continues to show concern over our long-term revenue situation. Fortunately, the City has a DDA and LDFA that have the financial ability to assist the General Fund. Significant items have been removed entirely from the budget, or greatly reduced. A brief list of those items are as follows:

- The replacement of Engine 24 (cut)
- Water meter replacement (dramatically reduced)
- The set aside for Oakwood Cemetery storm drains (cut)
- The sidewalk replacement program (cut)
- The tree cutting program (cut)
- The tree replacement program (cut)
- Weed harvesting/chemical application (dramatically reduced)
- Mosquito control (reduced)
- Major street patching (cut)
- Various smaller vehicles and equipment (cut and/or reduced)
- Non-essential engineering (cut)
- A substantial number of other items in virtually every fund (cut or reduced)

Our fiscal predicament is clear. Many other municipalities have already faced these challenges and it is now, unfortunately, our turn. The General Fund, Water Fund, Sewer Fund, Parks and Recreation Fund, and Major Street Fund are all impacted in some fashion when considering these cuts. Every single department has been affected by these cuts. Further, to be clear, virtually any changes to these recommendations will increase the deficit in the General Fund.

The City administration has not included any personnel adjustments above current levels. In short, no new personnel has been added. Further, although not directly reflected in the budget document, dramatic changes and adjustments in the City's insurance coverages will be necessary to bring the City back to a solid financial condition. This is being recommended even in consideration of our expected savings as a result of the new Pharmacare prescription drug coverage program.

Even in consideration of these challenges, we have made significant progress in our street improvements. We completed the Torrey Road Bridge in FY 07 as planned. Further, in FY 08, we expect to repave West Street and commence the widening of Silver Lake Road. Additionally, we will be upgrading the traffic signals in the Silver Lake - Leroy - Main Street area with the assistance of the DDA and installing a signal at South Long Lake and Torrey. The total project costs of these efforts exceed over \$2 million. Last, but certainly not least, we are spending over \$200,000 in local streets. As Council may recall, major street dollars are offset with grant money while local streets typically are not. These efforts, under the circumstances, are extraordinary.

With the dramatically reduced development in the City, the Water and Sewer Funds are showing some signs of strain as our tap fees have declined substantially. Further, in both funds, our operational revenues are not meeting our operational expenses. These issues together do cause some concern. Additionally, Council has asked that we plan for major projects in both funds that will require rate increases. The amounts of these increases are not yet known, nor are any potential increases related to the current operational situation.

As indicated in the Five Year Financial Plan, the fund balance of the General Fund is shrinking and will continue to do so, below policy requirements. On a positive note, however, this City continues to provide for projects and services through creative financing. We have been able to utilize our Downtown Development Authority and Local Development Finance Authority. Based on the quantity, and quality, of projects completed over the last several years, and in consideration of the significant financial challenges, the City administration has a proven track record of quality service to our residents.

FISCAL YEAR 2007 CURRENT PROJECTIONS

Based upon the actual figures for the first nine months and projections for the remainder of the fiscal year, FY 07 will close in a deficit situation. Specifically, a deficit of approximately \$244,643 is anticipated. The vast majority of this deficit does exist as a result of general operational issues as well as contributions to other funds. With the condition of the State budget and economy, we can expect our revenues to continue to remain essentially stagnant or decline.

We are experiencing revenue stagnation or decline in the General, Water and Sewer Funds. This can be attributed directly to a strong decline in development affecting taxes, tap fees, and

- consumption. Furthermore, we are making a distinct effort to review our current rates and fees in every area. For example, fees under consideration for adjustment include building, zoning, liquor license, cross connection control, and others.
- Accomplishments this year include:
 - Transfer of jurisdiction of Silver Lake Road
 - Continued pursuit of local street improvements
 - Technological improvements in every department
 - Continued implementation of a Geographic Information System (GIS)
 - Completion of aesthetic improvements to City Hall
 - The completion of the Torrey Road Bridge
 - Continued planning for the new water and sewer main projects
 - Creation of a city website
 - Managed significant decline in commercial and residential developments
 - Complete adoption of the Downtown Master Plan
 - Implemented a variety of economic development tools
 - Improvement in the City's ISO rating
 - Improvement in code enforcement activities
 - Improved sidewalks in the industrial park
 - Increased awareness of parking within downtown areas
 - and much more!

-
- **FISCAL YEAR 2008**
- **RECOMMENDED BUDGET**
-

- By Charter, the City can levy up to 13 mills for general operating. Currently, the City levies only one millage on its taxpayers, our 11.00 operating millage. However, this has been reduced, due to the Headlee rollback, to 10.6226 in FY 08. In FY 07, the millage rate was also 10.6226. This fiscal year will be the ninth consecutive year where we have not levied additional millage for debt. This budget was prepared under the assumption that a Headlee rollback will not be necessary for the coming fiscal year. Our total of 10.6226 mills represents the lowest millage rate levied by the City since at least 1976.
- The budget for FY 08 was developed using the following assumptions:
 - • Revenues are calculated based upon a millage rate of .0106226
 - ••State Shared Revenues are calculated according to Michigan Department of Management and Budget projections
 - • Interest rates will hold steady or increase

- .Other services would remain intact or improve efficiency

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- **REVENUES**

- Revenues in the General Fund are expected to show a \$68,572 increase (1.2%) in FY 08 from the current year's amended budget. This includes the anticipated allotment provided by the DDA (\$300,000) and LDFA (\$200,000). Total revenues next fiscal year are expected to be \$5.9 million. Interestingly, when comparing our proposed FY 08 revenues to FY 07, there is actually a \$14,000 decrease.

- **EXPENDITURES**

- Expenditures from the General Fund for FY 08 are expected to exceed \$6 million, including transfers to other funds, for the first time in our history. Of this figure, nearly \$1,000,000 or approximately 17% of General Fund revenues, will be transferred to other funds to subsidize their expenditures. Further, 59% of the General Fund will be provided to employees or retirees through salary and benefits packages. The remaining 24% of the General Fund will go to capital, operating or contractual matters.

- In the future, the possibility continues to exist that capital projects may not receive funding to the same levels as in years past.

- On a positive note, these are the significant, new or increased expenditures for the coming year:

- .Construction of Silver Lake Road (FY 08 &09) \$4,100,000
- .Begin implementing the Downtown Master Plan \$950,000
- .River Street parking improvements \$700,000
- .Repaving of West Street \$500,000
- .Traffic signal upgrades \$400,000
- .Elizabeth Street Parking \$350,000
- .Caroline Street improvements \$310,000
- .Old Fire Hall parking improvements \$250,000
- .Local Street Paving Program \$220,000
- .Funding set aside for future Fire Dept. vehicles \$170,000
- .Commencing the I/I and SSES studies \$120,000
- .Vehicle related items in the Police Department \$60,000
- .Fire Department capital items \$33,000
- .Update of Master Plan \$15,000
- .Update of construction standard specifications \$13,000
- .and much more!

- In regards to the City's other funds, most are in at least good condition. Special attention should continue to be given to the Parks, Cemetery, Major and Local Street Funds. The Parks Fund is

- the most serious as the contribution from the General Fund is \$214,000. Virtually the entire amount is operations related, not capital. The fund balances in the non-enterprise funds continue to decrease annually and are only able to stay positive with significant transfers from the General Fund.

- Funds have been budgeted in the local street fund for the coming year to allow for \$220,000 worth of improvements (repavings) to occur. Further, we are making significant efforts in the major street fund over the next several years:
 - :West Street

 - :Traffic signal upgrades
 - :Silver Lake Road
 - :Adelaide Street

 - :Walnut Street

 - We have successfully accepted the transfer of jurisdiction on Silver Lake Road from MDOT to the City, effective December 8, 2006. We have also received, and deposited, \$1.5 million from MDOT as their contribution towards the road transfer. Further, we have also secured in excess of \$1.9 million in grant funding on the widening of Silver Lake Road. Lastly, we have already begun receiving revenues through Public Act 51 of 1951 for our newest responsibility.

 - Both the DDA and the LDFA remain in excellent long term financial health. The DDA is planning various downtown improvements as approved by the Council in the DDA Plan. They have included over \$1,000,000 towards parking improvements as well as beginning to implement the items listed within our Downtown Master Plan. As Council is aware, this document was approved by the DDA, Planning Commission and City Council during FY 07. The LDFA will be installing new sidewalks in the industrial park, repave certain sections of roads, and look at the installation of a traffic signal at Rounds and Shiawassee. The efforts of these taxing authorities has eased the difficult burden on the City's budget.

- **RECOMMENDATION**

- I am recommending that the City Council maintain the millage and collect 10.6226 mills for Fiscal Year 2008. Reasons for this recommendation include:
 1. To increase the amount of millage would require an override of the Headlee Rollback which can only be completed by a vote of the people

 2. The budget as presented dramatically reflects the current economic climate and includes cuts to generally non-essential areas

 3. Overall, City services remain the same, but are offset by DDA and LDFA

- Financing.
 - 4. .Additional technology will continue to improve our efficiencies
- Under the provisions of the Charter, the Council has until the 3rd Monday in May (May 21, 2007) to adopt the budget for the coming fiscal year. Our budget work session is scheduled to take place on Saturday, April 28, 2007 from 9:00am to 5:00pm in the Fire Hall Training Room (copy of proposed schedule attached). Our current schedule calls for us to hold our Public Hearing on the budget as well as adopt the budget at our Monday, May 14, 2007 meeting. Calendars for the months of April and May are provided for your convenience.
- With the production of the budget now complete, I must thank Cynthia Shane, City Treasurer, and Wendy Jean-Buhrer, Deputy City Treasurer. This document reflects their great effort.
- The entire city staff and I look forward to assisting you in your review and consideration of the proposed budget. If you have any questions at any time throughout this process, please do not hesitate to ask.
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- Respectfully Submitted,

- Michael J. Senyko
- City Manager

Refer to the April 2007 City Calendar in the
Events Section of the Website

Refer to the May 2007 City Calendar in the
Events Section of the Website

Historical Overview of Fenton, Michigan

In 1834, Clark Dibble was threading his way through the trackless wilderness from Shiawassee to Grumlaw (Grand Blanc), and by some mistake he found himself on the White Lake Trail. Here, he turned north and came upon a spot on the Shiawassee River where several Indian trails came together. He was so taken with the location and its beauty that he stayed to thoroughly examine the lay of the land. On his return to Grumlaw, he induced several families to settle here. By 1836, "Dibbleville" consisted of a hand full of people, a saw mill and two small houses. All built beside the river. Dibbleville was at the center of five well-traveled trails and many families came to make their homes here after the land was platted in 1839. The borders for Dibbleville included the area from South Street to Robert Street and from East Street to West Street.

The City's current name reportedly came from the winner of a card game on August 24, 1837, between William M. Fenton (a lawyer and land speculator) and Robert Leroy (a land speculator). The consolation prize of the game, given to Robert Leroy, was putting his name to Leroy Street, the main route through the City. The game did not stop at one hand. The men continued on naming other streets, choosing names in turn, according to the fall of the cards. Among these were "Elizabeth", street, now known as Shiawassee, named for Mrs. Leroy; "Adelaide" for Mrs. Fenton, and "Lavinia" for Mrs. Rockwell. Later, Leroy built a hotel in 1837 in Fenton and later became postmaster. Fenton went on to become lieutenant governor of Michigan.

In the 1850s, the railroad reached and terminated in Fenton, making this village an important commercial and transportation center. Wagon trips came down from Flint, Saginaw, and the north, since Fenton was the farthest a railroad had ever reached in this part of the State. To facilitate shipping, a plat road was built between Flint and Fenton.

The settlement prospered and was incorporated as the Village of Fenton in 1863. It wasn't until 1964 however that the Village of Fenton was incorporated under the provisions of Act 279, P.A. 1909, as amended, as the City of Fenton. The community celebrated its sesquicentennial in 1984, three years before the State celebration.

Today, the downtown area retains much of its historical look while at the same time including a town square shopping nearby. The Shiawassee River also flows over a dam through the park in the center of town. The park is overlooked by City Hall and includes an old fashioned gazebo and walkway by the river.

Economic Condition and Outlook

The City of Fenton is located in the southeast corner of Genesee County. It is accessible to the City of Flint, 15 miles to the north and the City of Detroit, 48 miles to the southeast. Genesee County is effectively now part of the Southeast Michigan economy and is also part of the Detroit Comprehensive Statistical Area. With the tremendous growth in jobs moving along the I-75 corridor in the east and central portion of Oakland County, Genesee County will be a substantial beneficiary of the resulting spin-off in housing production.

The City is a stable community with many assets – quality residential neighborhoods, good schools, beautiful views of the Shiawassee River, and historic downtown and residential neighborhoods, a solid industrial base and convenient freeway access. Periodic events and festival such as the 4th of July Freedom Festival and Applefest contribute to Fenton’s “small town” sense of community.

Many choices of housing are available in Fenton. Whether it single-family homes in beautiful neighborhoods, apartment communities in convenient locations, or condominiums tucked away in lovely wooded area. For those whose careers take them outside of the City, they do not have far to travel since all major metropolitan areas such as Ann Arbor, Lansing, Flint and the Detroit Area are located within an hour’s drive. Several residential developments are in the building or planning stages. Eagles at the Waters Edge development includes 92 attached condos, 138 townhouse units attached and 65 single family detached condos. Heritage Pond includes 57 site condos and Pine Creek North is developing 268 site condos.

The City is the heart of a beautiful recreational area. There are 58 lakes within a 10-mile radius of the City, which are used for fishing, boating, swimming, and other water sports. Silver Lake Park in Fenton features a municipal beach and picnic areas. Lake Fenton, with more than 11 miles of shoreline, is the largest lake in the area, encompassing 845 acres and with a maximum depth of 92 feet. The area around the City provides facilities for downhill and cross-country skiing and snowmobiling, ice fishing and ice boating.

The Fenton Area Public Schools is one of the finest school districts in the state, with three public elementary schools, a fifth- and sixth-grade, a new seventh- and eighth-grade building which was built in 2000, and a high school. A small portion of the City is located in the Lake Fenton Community Schools which has just build a new state-of-the-art high school. In addition, the City is the home to a private parochial school for parents who choose a religion-based education for their children.

The 2000 U.S. Census is 10,582, a population increase of 30% or 2,524 persons. In 1980 population of the City was 8,089 persons and it increased to 8,444 persons in 1990. The estimated population for 2005 is 12,000.

A steady diversified growth in local industries has continued. New service-related businesses continue to establish in Fenton. Many new commercial businesses have opened in Silver Lake Village, a 153.9 acre Planned Unit Business development on the west side of the City. In the current year this development has attracted the new businesses, Quizno’s, Fantastic Sam’s, Comerica Bank and Peoples State Bank. Foley Development Company is continuing construction of another Planned Unit Business development, 37.15 acres, which is located north of Silver Lake Village. The development has attracted Main Dish Kitchen and Cold Stone Creamery. A new Planned Unit Business development of 18.71 acres is being planned with the anchor store being Target. Also the Wal-Mart is planning to increase their size to s Super Wal-Mart. A multi-million dollar industrial park is located in the City. This park is filled with strong viable corporations, enhancing the employment market and tax base in the City.

2006 Largest Taxpayers

<u>Taxpayers</u>	<u>Product/ Service</u>	<u>Taxable Value</u>	<u>IFT/CFT Value</u>	<u>Total Valuation</u>
Georgetown	Apartments	\$ 8,517,360	\$ -	\$ 8,517,360
Creative Foam	Automotive Supplier	6,958,250	-	6,958,250
Owens Investment	Retail	6,570,790	-	6,570,790
New Plan of Silver Point	Retail	6,319,300	-	6,319,300
Consumer's Energy	Utility	6,269,780	-	6,269,780
Silver Lake Hills	Apartments	6,006,520	-	6,006,520
Regency Realty	Retail	5,453,280	-	5,453,280
Home Depot	Retail	5,222,690	-	5,222,690
New Plan of Michigan	Retail	4,616,120	-	4,616,120
Century Tool	Tool Maker	3,322,200	1,166,200	4,488,400
Total		\$59,256,290	\$1,166,200	\$60,422,490

Employment Statistics

The following table reflects the breakdown of employment by major industry groups for workers in the City of Fenton as of the 2000 U.S. Census:

	# of <u>Workers</u>	% of Total <u>Workers</u>
Agricultural/Natural Resources	17	0.3%
Construction	479	9.2%
Manufacturing	1,086	20.9%
Telecommunications, Utilities	297	5.7%
Wholesale Trade	198	3.8%
Retail Trade	634	12.2%
Financial, Real Estate	241	4.6%
Services	2,109	40.6%
<u>Public Administration</u>	<u>131</u>	<u>2.5%</u>
Total	5,192 workers in City of Fenton	

2007-2008 Strategic Plan

The Super Seven	Goals	Objectives	Department Head
1	Continuation of a Local Streets Capital Improvement Program	It is anticipated that at least \$200,000 from the Local Street fund will be used to improve the current condition of our local streets. Significant progress has been made, but efforts must be continued to improve the local streets and possibly add drainage issues.	City Manager, Director of Public Works
2	Creation of City Website	A tremendous website has been created that is used by many City and non-City residents. The final steps to fully complete the website include on-line payments, on-line records retrieval and further general enhancements.	City Manager, Assistant City Manager
3	City Hall Improvements	Full completion will consist of breakroom improvements, sound proofing and ceiling changes.	City Manager, Assistant City Manager
4	Implementation of Downtown Master Plan and Design Guidelines	Adoption of the plan is expected by the end of FY 07. Implementation and concepts are included in this plan. Implementing this plan will include property acquisition, development and possibly controversy at times. However, the plan is the result of input from public, City Council, Planning Commission, DDA and the administration.	City Manager, Building and Zoning Administrator, Economic Development Director
5	Design and Planning for the widening of Silver Lake Road	The City has now received our first payment related to the jurisdictional transfer of US-23 BR from MDOT to the City. Work will continue on securing as many grants as possible for this major construction project. It is probable that the project will commence construction in the spring of 2008 and last until Fall. The cost of this project will be approximately \$4.1 million.	City Manager, Assistant City Manager, Director of Public Works
6	Maintenance of dispatch and 911 Center	A variety of EMS and dispatch discussions are taking place with Genesee County. It is essential that the City maintain our dispatch in the highest possible order and continue to control its future through our local efforts. Costs for this goal are expected to be relatively small.	City Manager, Police Chief, Fire Chief
7	Grants	With our anticipated financial difficulties, the administration will be renewing efforts to find grant funding for every possible project. In the past, grants have been successfully awarded, but new successes are essential to maintaining the long-term viability of our budget and services that are delivered.	City Administration

2007 – 2008 City Clerk Strategic Plan

Order of Importance	Goals	Objectives
1	Establish taxable benefit policies	Pursuant to regulations adopted by the IRS, the City needs to establish internal policies that dictate the use of items that can be deemed taxable benefits. These include, but are not limited to, cell phones, vehicles, pagers, etc. The IRS has determined that where items may have any personal use, it shall be considered a taxable benefit. This is applicable to all City personnel.
2	Improve records management	The City Clerk shall maintain and improve our overall recordkeeping system. We have made significant progress over the last several years and look to continue.
3	Conduct voter registration audit	All of recent elections have been conducted without incident. One avenue to keep that trend continuing is to conduct an audit of our voter registration files. This would improve the efficiency of the department as well as minimizing any problems during and actual election
4	Map Oakwood Cemetery	The City will be continuing this effort in order to maintain a properly utilized cemetery.

2007 – 2008 City Treasurer Strategic Plan

Order of Importance	Goals	Objectives
1	Converting Tax Records	This project commenced by Genesee County with each of the municipalities within the County. Specifically, it is a tax record software conversion that will improve our service to citizens. This goal is anticipated to be completed by the end of FY 07, but final implementations may continue into the next fiscal year.
2	Purchasing of a new financial system	Our current financial system is now ten years old. It is also a very cumbersome and non-user friendly system. Our intention is to convert to a Windows-based client server system that would include all general ledger, accounts payable and utility billing categories as well as other areas. As Windows is clearly the leader in computer software, this should dramatically improve our efforts and efficiency.
3	Utilizing the website	Continuing to look to the future, the completion of the first two goals, as well as series of minor ideas, will have a major impact on our web presence.
4	Producing Imaging Documents	Another improved ability for the administration would be to utilize on-line review by department heads for invoicing. This is another way to save on paper and therefore reduce cost.

2007 – 2008 Police Chief Strategic Plan

Order of Importance	Goals	Objectives
1	Replacing of vehicles	With the increased level of traffic enforcement, our patrol and detective vehicles are receiving more use and, therefore more maintenance. There are currently three patrol vehicles and two detective vehicles with over 100,000 miles. As a result, replacing one of each will suffice for the FY 08. The possibility of utilizing the motorcycles more also is enhanced.
2	Maintaining school liaison officer	It is extremely important, from a community perspective, for the City to maintain the positive relationship with Fenton Schools. This also means the school liaison officer should continue. Even still looking to the district for further assistance with this position.
3	Replacing equipment upgrades	To keep up with technology, replacing several important pieces of equipment will be necessary. These could include in-car cameras and in-car computers.

2007 – 2008 Fire Chief Strategic Plan

Order of Importance	Goals	Objectives
1	Continue daytime duty staffing	The City implemented this program in FY 06 with solid success. The program could be improved by expanding the type and frequency of inspections. This would enhance our service to the business
2	Pursue equipment and technology improvements	community. The new Jaws of Life was added to the department equipment. The upgrade of the hydraulic power units that supply the tools should be considered. Also, there are several computers at the station that are outdated and should be replaced. This goal also includes a variety of smaller equipment and technology improvements.
3	Purchase a tanker truck	Replacement of the E-24 should be considered. If the City stays on the normal 20-year replacement schedule, this vehicle would need replacement in FY 08. The expected cost is in excess of \$300,000. Replacement of the vehicle would require, at a minimum, the continued contribution of funds from the General Fund to the Fire Equipment Fund.

2007 – 2008 Director of Public Works Strategic Plan

Order of Importance	Goals	Objectives
1	To continue major street improvements	Beginning FY 07, construction on West Street will be commencing. Further, planning for traffic signal improvements at LeRoy and Silver Lake and South Long Lake and Torrey. Applications for funding for interconnect capabilities at numerous intersections on Owen and Silver Lake have been submitted. We continue to pursue funding for Adelaide Street.
2	To consider repair for water and sewer projects	Infrastructure replacement continues to be a concern. This includes water and sewer main replacement/repair, studies to confirm various problem areas and rate increases to pay for these items. To be clear, grants for these types of infrastructure projects are limited. Most are loans that must be paid back within twenty years. The City administration is reviewing a variety of ideas to save money within the water and sewer systems. Lastly, but certainly not least, we will implement a very aggressive hydrant flushing program that will begin alleviating rusty water complaints as a result of the treatment plant removing material from our old mains.
3	To consider truck purchases	As a whole the administration is adjusting our vehicle replacement schedule. The DPW has already postponed the purchase of some vehicles. At this point, we are in need of the replacement of two pickups for DPW, one-ton flat rack for DPW and a backhoe for DPW and water.
4	To improve parks	The Parks and Recreation Board will begin reviewing options for enhancing our parks. These strong objectives include a master plan for Bush Park, a splash pad at either Bush Park or Silver Lake Park and a series of other ideas. Maintenance will certainly continue.
5	To improve Oakwood Cemetery	Larger crushed limestone has been placed in the cemetery which has helped the drainage problems dramatically. This effort will continue. Larger improvements must be budgeted pursuant to the appropriations available.
6	To purchase new Christmas lights	Simply stated, these lights are very old and outdated. We should pursue either a full replacement or begin replacing them in smaller amounts. Costs could vary widely depending what is purchased.

2007 – 2008 Protective Inspection Strategic Plan

Order of Importance	Goals	Objectives
1	To improve building, planning and code enforcement	As our development has dramatically slowed, the ability to focus on several areas is improved. First, there will be more time to plan for solid building and planning techniques. Second, code enforcement is becoming an ever increasing issue. Thirdly, plans will focus on assisting residents and businesses alike in these difficult times.
2	To improve public relations	We are trying to improve our efforts at informing our businesses and residents how to obtain permits. We established a Business Resource Guide in conjunction with the Chamber of Commerce and are working on informational packets for residents as well. This effort is also happening in conjunction with the Department of Economic Development.
3	To implement design guidelines	We anticipate that the design guidelines will be adopted by City Council in FY 07. This means that the Building Department will begin following these rules for downtown related developments.

2007 – 2008 City Assessor Strategic Plan

Order of Importance	Goals	Objectives
1	To provide the public with internet available assessment records	With the necessary upgrades to the website, assessment records anticipate being available on line by the end of FY 08 if not earlier. This will greatly improve our presence on the web and our services to our citizens.
2	To provide training and education	With a new City Assessor and Deputy Assessor, it is necessary to provide the proper training and education opportunities within budget parameters.
3	To utilize the GIS system	The majority of the necessary large projects are completed. As a result, most of the GIS budget will be related to maintenance and the appropriate software upgrades.
4	To be prepared in the case of a disaster	The Assessing Department is responsible for determining property damage in times of a disaster. The administration will be purchasing the necessary field kits to properly determine the damage in the case of disaster.

2007 – 2008 Economic Development Director Strategic Plan

Order of Importance	Goals	Objectives
1	To develop a business recruitment packet	In addition to the efforts in the Building Department, the ED director will create a business recruitment and retention packet that can be given to large and small developers alike. This pamphlet could include information on our downtown, our industrial park and any potential Brownfield properties. This can be used in our efforts at being proactive in economic development rather than reactive. This effort can also be in conjunction with the Fenton Regional Chamber of Commerce.
2	To improve awareness in the community of the Economic Development Department	The Director shall visit on a regular basis with businesses large and small. This is intended to offer assistance to businesses that may be suffering in this economy, or even those who may be prospering. This is an essential part of the Department's responsibility.
3	To implement a façade improvement program	The DDA budget funds in FY 07 for this program. It is our intention to establish a series of policies where we may utilize local banks to loan funds to small businesses under certain parameters for façade improvements. This program is in its infancy and will likely come to fruition in FY 07 and 08 with the implementation of the Downtown Master Plan.
4	To prepare for property acquisitions	The Ed Department is beginning to prepare for possible property acquisitions and swaps within the BRDA, DDA or LDFA. These can be utilized to facilitate development opportunities for contaminated properties, downtown development or industrial park opportunities.
5	To improve industrial park	The LDFA will continue to make improvements necessary to the park to encourage industry. These could include road and sidewalk improvements or traffic signal upgrades.
6	To focus on the Brownfield Redevelopment Authority	The BRDA will still pursue the Tipsico Lake and Oak Street property developments. However a new focus, can bring the BRDA Board into helping development opportunities City-wide. These could include work with the DDA and LDFA or opportunities outside of these districts. Any of these opportunities would be related to contaminated property.

2007 – 2008 Assistant City Manager Strategic Plan

Order of Importance	Goals	Objectives
1	To research the creation of a new library	Our current library is being utilized far beyond its capacity. The administration is proposing the necessary preliminary discussions to plan for a new building. No costs or timetable are being proposed yet. Our suggestion involves the same process that we implemented with other buildings. Maintenance on the current building will continue as we do not know how long it may take to replace the current structure.
2	To implement the network server at City Hall	The City is anticipating the implementation of a new network server in City Hall. Our current server is old and outdated. Further, the necessary GIS and financial system upgrades can be better facilitated with that new server. We are proposing the possible replacement of our existing copier with a newer model that can coordinate printing, faxing and copying all within the same unit while reducing the need for multiple printers.
3	To complete City Hall improvements	The completion of the remaining minor City Hall improvements will occur in FY 07 or early 08. Supplies reduction policies will be implemented to reduce costs
4	To expand Beautification plantings	The Beautification Commission is expected to expand some of their work into additional plantings around the downtown area. Their efforts do not go unnoticed and should continue to be funded.
5	To expand HVAC system at the A.J. Phillips Museum	The Museum Board expects to expand their HVAC system in FY 08 by improving its efficiency. They will also be improving grounds maintenance throughout the calendar year.

2007 – 2008 City Manager Strategic Plan

Order of Importance	Goals	Objectives
1	To update job descriptions	Evaluations have been created and implemented in the Police Department. Expectations through implementation of evaluations for the administration and other departments by the end of FY 07, 08 and 09.
2	To pursue improvements in insurance coverages	The City is about to implement adjustments in insurance companies that will save the City thousands of dollars per month immediately. Additionally, with employee input, we expect to make changes to the insurance plans within the next fiscal year.
3	To prepare for budget issues	The City may be reaching a point where budgetary decisions will become more critical. These situations must be discussed now in order to plan for changes in the future. Examples of possible changes include postponing infrastructure improvements, vehicle purchases, changes in benefit/pension coverages and increases in fees/rates amongst other items.
4	To pursue training to implement disaster plan	The administration will be pursuing a full training regimen for the implementation of the disaster plan. This includes Council, administration, staff and other pertinent agencies.
5	To standardize forms	In order to enhance our professionalism, we will be considering changes to forms that make certain that all forms, memos, letter and policies are implemented in the same format. This can also make future changes easier for Council and administration.

2008 Budget Calendar and Process

On or About:	
January 2	<p>City Administration develops goals for each department for FY 2007.</p> <p>Administration also reviews and reports on goals adopted for FY 2006.</p>
January 29	<p>City Treasurer develops preliminary estimates of revenue for coming fiscal year.</p> <p>City Council reviews department goals and budget requests goals for coming fiscal year.</p>
March 2	<p>City Manager asks administration to compile budget requests for coming fiscal year.</p>
April 16	<p>City Manager presents budget to the City Council.</p>
April 28	<p>City Council Budget Worksession</p>
May 14	<p>Public hearing and probable adoption of budget by City Council.</p>
May 21	<p>Adoption of budget required by Charter.</p>

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental and agency funds are accounted for using the modified accrual basis of accounting. Their revenues are recognized when they become measurable and available. Revenues are generally considered available when they are received in cash (unless legally restricted to some future period) or when earned and expected to be collected soon enough after year end to pay liabilities of the current period. Significant revenues susceptible to accrual include reimbursement grants, charges for services and most state intergovernmental revenues (i.e., income taxes, sales taxes, Act 51 funds). Property taxes are recognized as revenue in the year for which they are levied. Licenses and permits, fines and forfeits, and miscellaneous revenue sources generally are recorded as revenues when received in cash because they are not measurable until actually received.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred provided the liability normally would be liquidated with expendable available financial resources. The major exception to this general rule is principal and interest on general long-term debt which recognized when due.

All governmental funds are accounted for on a spending or "current financial resources" measurement focus. This means that generally only current assets and current liabilities are included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available, spendable resources." Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of "available, spendable resources" during a period.

All proprietary funds are accounting for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred. Proprietary funds apply Financial Accounting Standards Board (FASB) opinions issued on or before November 20, 1989, unless those pronouncements conflict with or contradict GASB pronouncements, in which case, GASB prevails. Unbilled Water and Sewer Fund utility service receivables are recorded at year-end. Non-exchange contributions (generally tap-in fees) are recorded as non-operating revenues.

All proprietary funds and nonexpendable trust funds are accounted for on a cost of services or "economic resources" measurement focus. This means that all assets and all liabilities (whether current or noncurrent) associated with their activity are included on their balance sheets. Proprietary funds reported fund equity (net total assets) is segregated into contributed capital and retained earnings components; nonexpendable trust funds report fund equity as fund balance. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total assets.

Basis of Accounting (continued)

The accounts of the City are organized on the basis of funds and accounts groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped, in the financial statements in this report, into general fund types, broad fund categories and accounts groups as follows:

Governmental Funds:

General Fund – The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds – Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

Debt Service Funds – Debt Service Funds are used to account for the accumulation of resources for, and the payment, of, general long-term debt principal, interest and related costs.

Capital Projects Funds – Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds and Trust funds).

Proprietary Funds:

Enterprise Funds – Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprise – where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Internal Service Funds – Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City or to other governments, on a cost-reimbursement basis.

Fiduciary Funds:

Trust and Agency Funds – Trusts funds are used to account for assets held by the City in a trustee capacity of individuals, private organizations, other governments and/or other funds. This includes a Nonexpendable Trust fund which is accounted for in essentially the same manner as Proprietary Funds since capital maintenance is critical.

Agency Funds are used to account for assets held by the city as an agent for individuals, private organizations, other governments, and/or other funds. These funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Basis of Accounting (continued)

The City of Fenton's Governmental Funds are:

General Fund (101), Major Street Fund (202), Local Street Fund (203), Parks (208), Cemetery (209), Community Block Development Grant (214), Garbage (226), Budget Stabilization Fund (257), Narcotics Enforcement Fund (267), DARE Fund (296), Emergency 911 Fund (298), Fire Equipment Fund (492), Capital Improvement Fund (494), Working Capital Fund (899), Sewer Debt Service Fund (951)

The City of Fenton's Propriety Funds consisting of Enterprise and Internal Service Funds are:

Sewer Fund (590), Water Fund (591), Equipment Fund (640), Sick Pay Fund (730),

The City of Fenton's Fiduciary Funds are:

Cemetery Perpetual Care Fund (213), Tax Trust Fund (701), Employee Union Trust (706), Cemetery Trust Fund (711), Payroll Fund (750)

FUND BALANCE

Fund	Actual Balance 6/30/2006	Projected Balance 6/30/2007	Projected Balance 6/30/2008
General Fund	\$ 1,358,193	\$ 1,113,550	\$ 1,092,959
Major Street	\$ 10,825	\$ 27,681	\$ 42,801
Local Street	\$ 36,081	\$ 41,106	\$ 16,356
Parks & Recreation	\$ 4,480	\$ 4,530	\$ 5,600
Cemetery	\$ 28,016	\$ 38,566	\$ 38,656
Comm. Block Dev. Grant	\$ 0	\$ 0	\$ 0
Garbage	\$ 28,240	\$ 42,990	\$ 42,740
Narcotics Enforcement	\$ 7,719	\$ 8,204	\$ 8,404
DARE	\$ 24,591	\$ 23,641	\$ 22,691

FUND BALANCE

Fund	Actual Balance 6/30/2006	Projected Balance 6/30/2007	Projected Balance 6/30/2008
Emergency 911	\$ -	\$ -	\$ -
DDA Debt Retirement	\$ 1,873,309	\$ 2,220,411	\$ 401,084
LDFA Debt Retirement	\$ 546,520	\$ 533,520	\$ 183,520
LDFA Construction	\$ 26,885	\$ 26,885	\$ 31,885
DDA Construction	\$ -	\$ -	\$ -
DDA Bond Proceeds	\$ 53,526	\$ -	\$ -
Fire Equipment	\$ 396,456	\$ 425,474	\$ 230,492
Capital Improvements	\$ 25,371	\$ 6,871	\$ 7,371
Equipment	\$ 771,507	\$ 796,474	\$ 837,499
Working Capital	\$ 114,938	\$ 135,723	\$ 154,032

Budgeting Assumptions

<h2>General Fund Revenues</h2>	<ul style="list-style-type: none"> •The 2.19% increase in property tax revenues reflects growth in the residential and commercial sector. Taxable Values were increased by the Consumer Price Index (CPI) which is 3.7. •Tax revenues are also increased by revenue sharing of \$300,000 from the DDA and \$200,000 from the LDFA. •The State Revenue Sharing revenues are frozen at the 2005 rate by the State of Michigan. •Interest revenues are increasing due to rising interest rates.
<h2>General Fund Expenditures</h2>	<ul style="list-style-type: none"> •Police wages were estimated based on union contracts. •Other wages and general operating expenditures are generally projected to increase with inflation (3%). •Expenditures for contracts shall reflect terms of current contract. •Overall fringe benefit costs increased by 9% and health insurance increased by 14%.
<h2>Total Budget</h2>	<ul style="list-style-type: none"> •All interest was calculated at a 5 1/4% return on funds. •Employee health insurance costs reflect a 14% increase over 2007-2008. •Those employees with union contracts estimated wages based on those contracts. Non-union employees wages were increase by 3% from their current levels. •Employee costs for FICA was calculated at 7.65% of total wages except for volunteer Firemen wages which are exempt from FICA. •Reoccurring operating expenses are generally increased by inflation (3%).

Fee Schedule

Mill Pond Gazebo Rental (4 hours)	Resident: \$185.00 includes \$100.00 deposit	Non-Resident: \$225.00 includes \$100.00 deposit
Bush Park and Freedom Park Gazebos (4 hours)	Resident: \$185.00 includes \$100.00 deposit	Non-Resident: \$225.00 includes \$100.00 deposit
Gazebo Rental Times	8:00 am to 12:00 pm 12:00 pm to 4:00 pm 4:00 pm to 8:00 pm	
Bush Park Pavilion	Resident: \$50.00 includes \$25.00 deposit	Non-Resident: \$75.00 includes \$25.00 deposit
Bush Park Pavilion	Non-Profit: \$40.00 includes \$25.00 deposit	
Silver Lake Pavilion	Resident: \$60.00 includes \$25.00 deposit	Non-Resident: \$100.00 includes \$25.00 deposit
Silver Lake Pavilion	Non-Profit: \$40.00 includes \$25.00 deposit	
Silver Lake Entry Fees	Season Passes: Resident: \$15.00 Non-Resident: \$23.00 Walker/Biker: \$5.00	Daily Passes: Car: \$3.00 Walker: \$1.00 Bus: \$30.00 Motor Home/Van: \$10.00 + .50 per passenger over 10
Rental Inspection	Landlord Registration: \$20.00 per Landlord Single Family Inspection Fee: \$40.00 per unit Multi Family Inspection Fee: \$35.00 per unit (Must be inspected with groups of 6 or more to get the lower rate)	

Fee Schedule

Garbage Collection	Tags: \$1.60 Bags: \$1.10 Yard Waste: \$.50	
Sign Permit	Wall Signs: \$50.00 Ground Signs: \$3.00 per square feet Remodel: \$25.00 Sign Permit Fee for Non-profit organizations shall be waived.	
Photo-copying documents	First Page: \$.25 Additional Page: \$.25	
Building Permit Fees	Various amounts depending on project cost	Any permit regulated activity started prior to the applicant securing the necessary permit will be charged an additional administrative charge at the same rate as required permit fee and not to exceed \$100.00. This fee shall be paid prior to the issuance of the required permit.
Site Plan Review Fee	Various amounts	
ZBA Filing Fee	Residential: \$100.00 Commercial : \$400.00	
Rezoning Fee	Various amounts depending on acreage	
	**Fees are subject to change without notice.	

City of Fenton

Revenue Budget Summary 2007-2008

	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Manager Requested 2007-2008	Percent Change
REVENUES						
GOVERNMENTAL FUNDS:						
General Fund (101)	5,087,151	5,688,502	5,816,255	5,859,000	5,927,572	1%
SPECIAL REVENUE:						
Major Street Fund (202)	632,259	786,394	771,563	1,220,646	1,586,000	30%
Local Street Fund (203)	616,581	739,820	666,218	680,200	681,500	0%
Parks & Recreation Fund (208)	199,920	200,315	247,146	239,000	240,000	0%
Oakwood Cemetery Fund (209)	68,067	46,373	62,997	76,300	65,300	-14%
Community Block Development Grant (214)	0	0	35,069	0	68,000	1%
Garbage Fund (226)	390,054	419,348	441,473	445,000	445,000	0%
Narcotics Enforcement Fund (267)	2,687	2,277	1,978	3,910	1,200	-69%
Dare Fund (296)	0	0	0	0	0	0%
Emergency 911 Fund (298)	203,821	199,754	206,437	195,000	195,000	0%
COMPONENT UNITS						
LDFA Debt Retirement Fund (395)	522,695	590,825	248,988	280,000	375,000	34%
LDFA Construction Fund (495)	10,233	126,998	249,939	293,000	725,000	147%
DDA Debt Retirement Fund (394)	1,110,593	1,037,332	1,209,018	1,415,652	1,841,800	30%
DDA Construction Fund (401)	350,931	394,217	763,832	517,250	3,114,415	502%
CAPITAL PROJECTS FUNDS:						
Fire Equipment Fund (492)	143,788	835,406	188,315	105,000	175,000	67%
Capital Improvement Fund (494)	461,150	275,501	373,522	406,500	405,500	0%
Working Capital (899)	21,592	19,197	20,380	20,785	18,309	-12%
ENTERPRISE FUNDS:						
Sewer Fund (590)	2,257,322	2,039,507	2,213,134	2,144,000	2,274,000	6%
Water Fund (591)	1,670,229	1,866,337	2,308,562	2,285,500	2,340,500	2%
INTERNAL SERVICE FUNDS:						
Equipment Fund (640)	408,654	444,345	453,859	428,272	450,350	5%
TOTAL REVENUES	14,157,728	15,712,448	16,278,686	16,615,015	20,929,446	

*TRANSFERS IN ARE INCLUDED
IN REVENUE FIGURES

City of Fenton

Expense Budget Summary 2007-2008 (continued)

	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Manager Requested 2007-2008	Percent Change
EXPENDITURES						
GOVERNMENTAL FUNDS:						
General Fund (101)						
City Council	35,878	32,701	38,587	32,000	37,500	17%
City Manager	125,773	141,849	151,815	170,000	90,370	-47%
Elections	5,155	12,311	11,955	17,100	12,600	-26%
Audit	12,450	14,050	11,000	11,700	12,000	3%
Assessor	150,369	168,691	149,411	148,100	163,200	10%
Attorney	109,574	127,309	150,288	109,000	112,000	3%
Legal	32,153	38,791	50,839	51,000	54,000	6%
Clerk	88,902	153,199	151,695	165,000	177,600	8%
General Services	177,624	84,299	103,732	91,700	95,000	4%
Board of Review	1,762	801	2,215	2,500	2,400	-4%
Financial Consultant	4,200	4,200	4,200	4,200	4,200	0%
Treasurer	55,215	139,001	126,616	154,500	184,450	19%
Building Authority	24,934	16,646	10,480	50,000	25,000	-50%
City Hall	152,011	125,847	158,018	169,200	104,200	-38%
Police	1,507,398	1,571,369	1,774,905	1,740,400	1,808,400	4%
Police Training	10,202	10,276	9,977	11,600	10,000	-14%
Police Communications	147,850	179,808	176,996	222,410	229,350	3%
Police Station & Building	81,848	92,113	90,964	99,800	115,500	16%
Fire Administrative	451,493	493,516	629,813	529,120	540,430	2%
Fire Communications	13,741	11,403	14,567	18,000	18,000	0%
Fire Station	65,523	74,086	71,168	76,660	78,000	2%
Inspection	202,766	237,283	236,198	218,300	233,600	7%
Weed Cutting	4,929	-2,593	1,683	4,000	4,900	23%
Mosquito Control	39,914	55,922	43,034	45,000	40,000	-11%
Sidewalks	19,879	1,137	147,454	1,000	0	-100%
Parking Lots	18,933	28,130	17,606	16,700	18,200	9%
Drains	8,486	5,364	3,660	3,986	10,000	151%
Weed Harvesting	22,805	34,120	19,670	35,100	25,000	-29%
Contingency	0	0	0	2,000	2,000	0%
Engineering	104	5,043	11,019	22,000	14,000	-36%
Street Lighting	77,075	65,451	72,054	77,250	79,600	3%
Library	32,487	35,619	38,228	44,500	55,000	24%
Museum	6,454	21,136	6,091	8,000	13,000	63%
Community Needs	62,203	60,641	13,064	26,400	35,300	34%
Conservation	25,359	20,322	38,205	39,000	0	-100%
Planning	41,819	31,756	41,766	37,750	51,750	37%
Board of Appeals	410	700	235	2,400	5,200	117%
Building Board of Appeals	0	0	0	0	550	100%
Beautification	8,605	5,128	8,441	9,350	10,350	11%
Debt Retirement	0	0	58,733	59,717	59,833	0%
Employee Insurance	21,522	0	0	0	0	0%
Insurance	69,694	49,681	62,661	67,500	75,000	11%
Retirement	219,384	276,274	255,166	312,700	355,680	14%
Transfer Out	894,628	913,226	1,038,400	1,197,000	985,000	-18%
Total General Fund (101)	5,031,511	5,336,607	6,002,609	6,103,643	5,948,163	

City of Fenton

Expense Budget Summary 2007-2008 (continued)

	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Manager Requested 2007-2008	Percent Change
Major Street Fund (202)						
Audit	460	1,110	900	1,000	1,030	3%
Engineering	5,213	3,655	1,056	3,200	8,000	100%
Patching Contractual	0	0	0	10,000	0	-100%
Capital Improvement	115,205	308,925	246,059	592,000	995,000	0%
Maintenance	188,712	194,564	216,428	204,950	212,300	4%
Traffic Services	28,875	36,668	32,890	34,100	34,550	1%
Railroad	300	325	0	3,500	3,500	0%
Snow & Ice Control	48,256	62,898	52,327	65,050	71,250	10%
DPW Director	28,106	24,215	29,849	34,140	34,750	2%
Trunkline	28,892	24,951	25,629	30,350	0	-100%
Employee Insurance	57,215	66,740	75,170	100,500	110,500	10%
Contribution to Other Funds	100,000	125,000	125,000	125,000	100,000	-20%
Total Major Street Fund (202)	601,234	849,050	805,307	1,203,790	1,570,880	30%
Local Street Fund (203)						
Audit	460	1,110	900	1,000	1,030	3%
Capital Improvement	222,093	281,991	214,569	218,930	220,000	0%
Maintenance	252,815	272,486	260,330	272,080	285,800	5%
Traffic Services	3,662	7,447	9,018	7,000	7,200	3%
Railroad	0	0	0	0	0	0%
Snow & Ice Control	37,327	49,762	34,251	38,360	42,500	11%
DPW Director	24,825	27,201	19,938	27,605	28,720	4%
Employee Insurance	77,368	89,634	102,712	110,200	121,000	10%
Total Local Street Fund (203)	618,550	729,631	641,717	675,175	706,250	36%

City of Fenton

Expense Budget Summary 2007-2008 (continued)

	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Manager Requested 2007-2008	Percent Change
Parks & Recreation Fund (208)	196,359	225,451	248,482	238,950	238,930	0%
Oakwood Cemetery Fund (209)	53,727	48,439	73,315	65,750	65,210	-1%
Community Block Development Grant (214)	0	0	35,069	0	68,000	100%
Garbage Fund (226)	459,611	462,818	420,012	430,250	445,250	3%
Narcotics Enforcement Fund (267)	280	217	11,805	3,425	1,000	-71%
Dare Fund (296)	1,726	1,296	998	1,500	1,500	0%
Emergency 911 Fund (298)	203,821	199,754	206,437	195,000	195,000	0%

City of Fenton

Expense Budget Summary 2007-2008 (continued)

	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Manager Requested 2007-2008	Percent Change
COMPONENT UNITS						
LDFA Debt Retirement Fund (395)	167,288	1,058,231	249,783	293,000	725,000	147%
LDFA Construction Fund (495)	60,314	126,651	232,723	293,000	720,000	146%
DDA Debt Retirement Fund (394)	928,555	963,221	1,324,151	1,068,550	3,661,127	243%
DDA Construction Fund (401)	348,423	396,766	760,052	517,250	3,114,415	502%
CAPITAL PROJECTS FUNDS:						
Fire Equipment Fund (492)	40,258	52,466	952,232	75,982	369,982	387%
Capital Improvement Fund (494)	335,023	411,000	350,000	425,000	405,000	-5%
Working Capital Fund (899)	25,000	0	17,586	0	0	0%

City of Fenton

Expense Budget Summary 2007-2008 (continued)

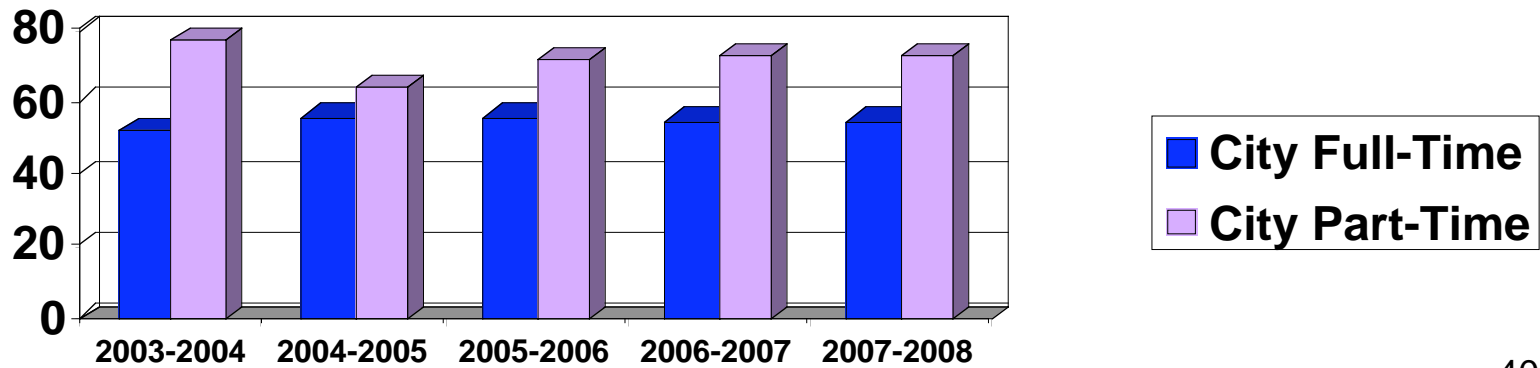
	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Manager Requested 2007-2008	Percent Change
ENTERPRISE FUNDS:						
Sewer Fund (590)						
Operating Expenses	335,366	340,167	328,232	344,975	331,575	-4%
Lift Station	33,361	57,891	36,054	46,350	50,500	9%
Plant Operation	2,054,624	2,025,596	1,922,603	1,902,500	1,906,520	0%
Total Sewer Fund (590)	<u>2,423,351</u>	<u>2,423,654</u>	<u>2,286,889</u>	<u>2,293,825</u>	<u>2,288,595</u>	<u>5%</u>
Water Fund (591)						
Administrative	475,449	484,428	560,861	748,300	758,900	1%
Water Plant	71,635	689,608	776,897	786,740	804,300	0%
Operating	474,621	361,184	460,277	442,350	380,350	0%
Capital Projects	0	0	0	0	0	100%
Repairs	8,064	14,320	12,379	10,000	10,000	0%
Debt Retirement	169,800	259,836	247,219	236,000	225,000	0%
Total Water Fund (591)	<u>1,199,570</u>	<u>1,809,377</u>	<u>2,057,634</u>	<u>2,223,390</u>	<u>2,178,550</u>	<u>101%</u>
INTERNAL SERVICE FUNDS:						
Equipment Fund (640)	350,847	364,492	418,693	403,305	409,325	1%
 TOTAL EXPENDITURES	 <u>13,045,447</u>	 <u>15,459,118</u>	 <u>17,095,498</u>	 <u>16,510,785</u>	 <u>23,112,177</u>	

2007-2008 PERSONNEL

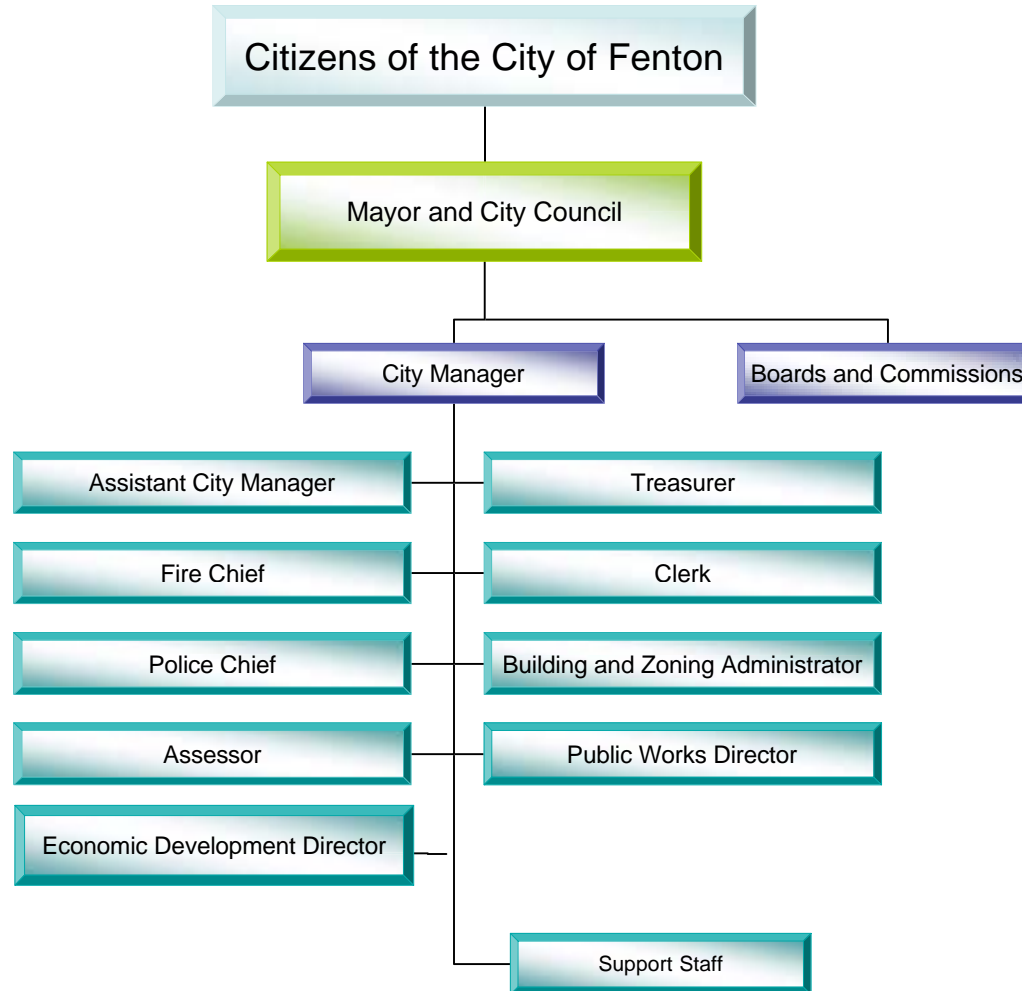
City of Fenton Department:	Full-Time Positions	Part-Time Positions
General Government	15	2
Police	21	10
Fire	1	33
Public Works	9	4
Water/Sewer	9	1
Recreation	0	15
Elected Officials	0	7

PERSONNEL TABLE

City of Fenton	Full-Time Positions	Part-Time Positions
Fiscal Year 2003/2004	49	77
Fiscal Year 2004/2005	52	64
Fiscal Year 2005/2006	56	72
Fiscal Year 2006/2007	56	73
Fiscal Year 2007/2008	55	73

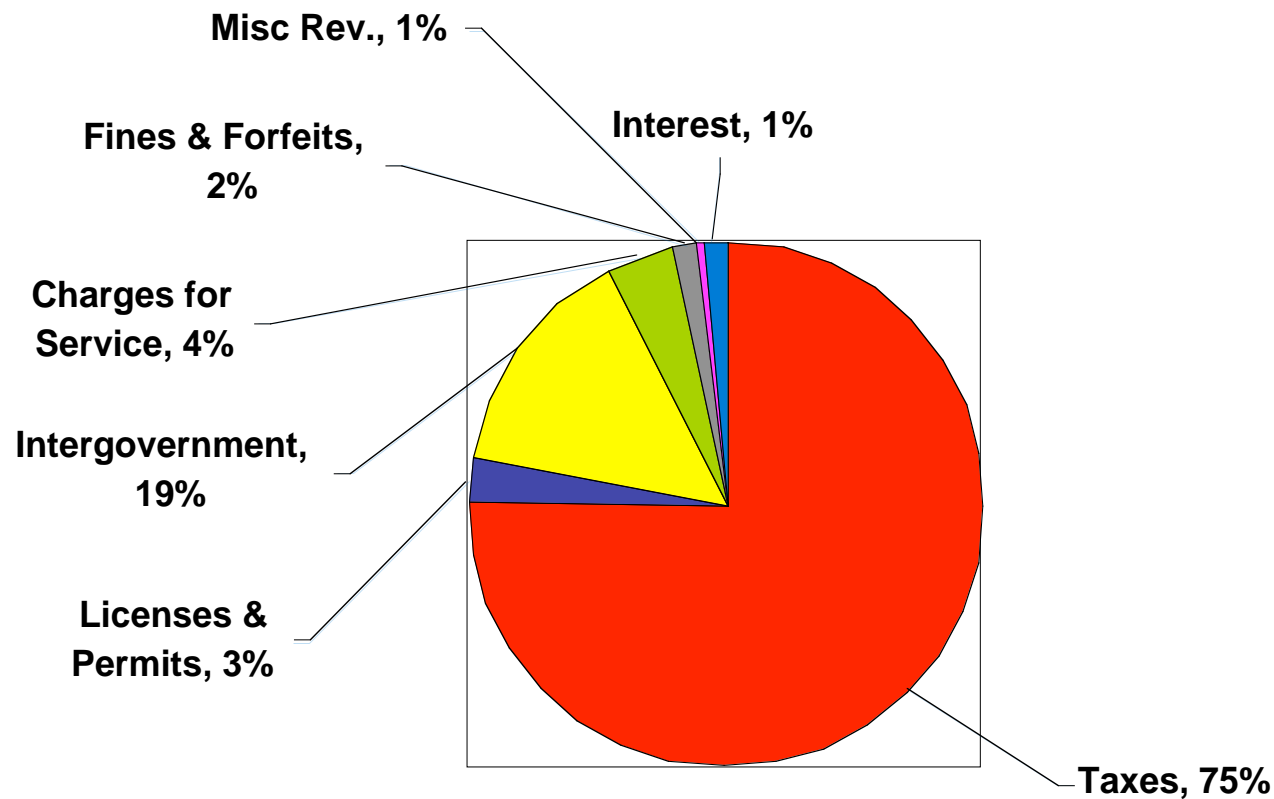


City of Fenton Organizational Structure



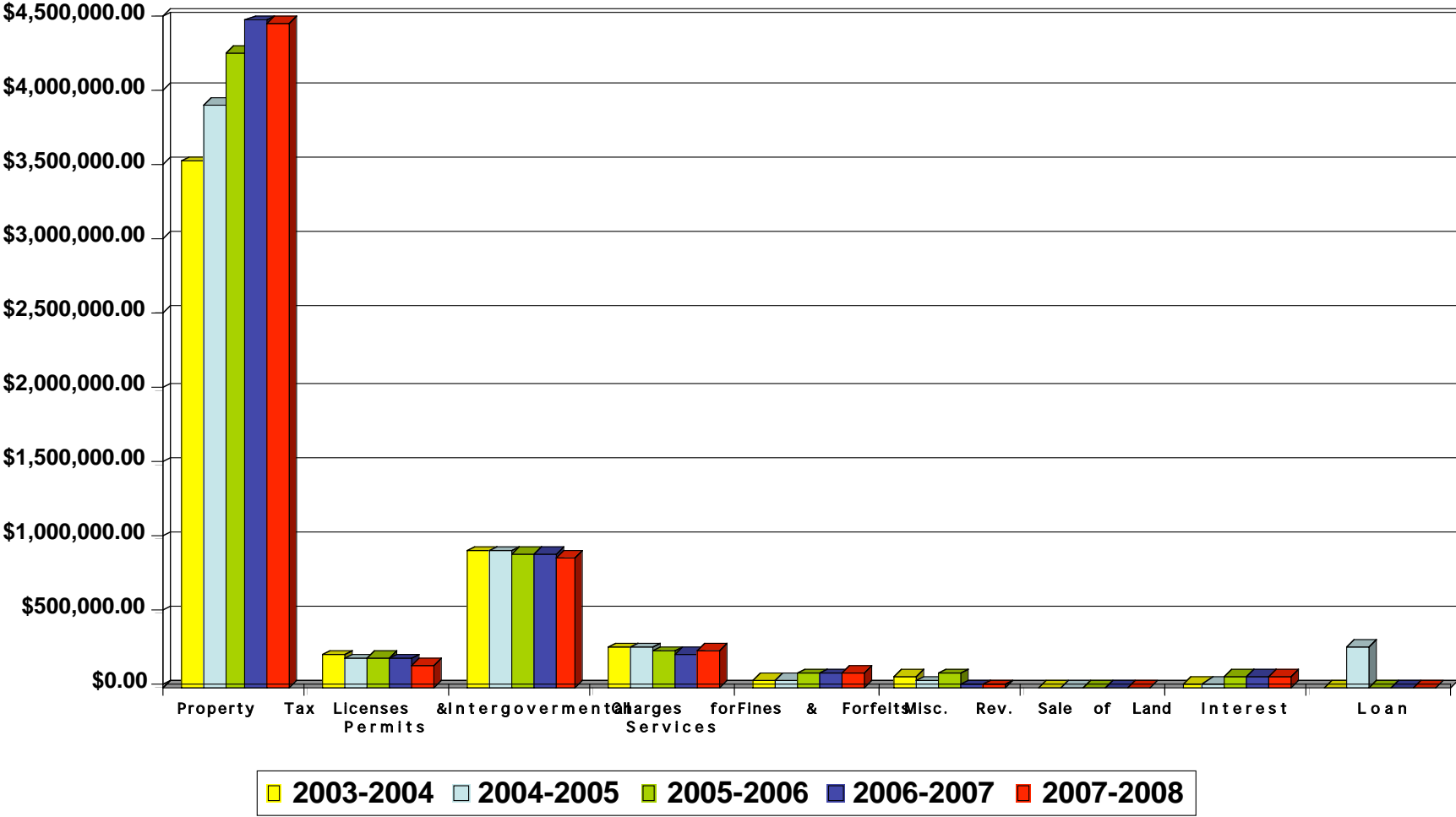
GENERAL FUND

2008 Budget Major Revenue Sources



GENERAL FUND REVENUES

5 YEAR COMPARISON



GENERAL FUND REVENUES

FUND 101	GENERAL FUND REVENUES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
403.000	REAL PROPERTY TAXES	2,912,207	3,031,553	3,150,265	3,070,996	3,418,250	3,367,400	3,397,932
403.100	REAL TAXES - DDA	0	300,000	300,000	300,000	300,000	300,000	300,000
403.200	REAL TAXES - LDFA	0	0	200,000	200,000	200,000	200,000	200,000
404.000	PERSONAL PROPERTY TAXES	401,039	440,711	420,273	329,176	405,800	347,600	418,900
405.000	SPECIFIC TAX - IFT	23,577	24,801	23,135	20,156	23,200	20,200	20,200
406.000	PILOT - MSHDA	6,120	6,739	6,903	3,507	6,400	6,400	7,000
407.000	SPEC TAX - MOBILE HOMES	1,700	1,300	1,200	2,000	1,200	1,200	1,200
445.000	INTEREST & PENALTY TAX TRUST	18,365	23,068	19,428	12,319	18,000	18,000	18,000
446.000	TAX ADMINISTRATION FEES	108,191	117,567	109,785	69,747	102,000	102,000	95,000
451.000	BUSINESS LICENSE & PERMIT	115,479	115,849	122,230	63,746	118,000	118,000	121,500
476.000	ZONING PERMITS	8,160	7,360	7,220	6,223	3,700	6,000	3,700
477.000	BUILDING PERMITS	76,311	65,339	89,967	30,168	60,000	37,000	30,000
478.000	MARRIAGE FEES	60	120	40	0	200	200	0
481.000	SITE PLAN REVIEW FEES	10,963	14,150	3,333	2,547	1,500	3,000	1,500
481.100	SPECIAL LAND USE	1,905	7,341	4,505	3,630	1,000	4,000	1,000
482.000	PLAN REVIEW FEES	20,007	17,144	22,730	10,003	20,600	13,500	13,500
483.000	SPLITS	405	435	50	100	0	100	100
510.000	FEDERAL REVENUE	0	0	0	0	0	0	0
510.100	STATE OF MI POLICING GRANT	0	0	0	10,000	0	10,000	0
574.000	STATE REVENUE SHARING SBT	0	0	0	0	0	0	0
575.000	STATE SHARED INCOME TAX	0	0	0	0	0	0	0
576.000	STATE SHARED SALES TAX	901,889	888,771	880,762	446,922	884,140	863,900	864,000
578.000	LIQUOR LICENSE TAX	9,648	9,950	10,490	11,081	10,800	11,090	11,090
579.000	INVENTORY TAX REIMBURSEMENT	0	0	0	0	0	0	0
607.000	INSPECTION FEES	5,480	2,250	2,190	2,310	2,000	2,000	2,000
610.000	REZONING FEES	0	0	0	0	0	0	0
613.000	BOARD OF APPEALS FEES	1,600	1,800	400	400	0	400	400

GENERAL FUND REVENUES

FUND 101	GENERAL FUND REVENUES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
632.000	FIRE RUNS - TOWNSHIP	140,655	81,320	133,670	117,050	120,000	150,000	150,000
632.200	LIBRARY - TOWNSHIP	2,500	0	0	0	0	0	0
632.300	FIRE COST RECOVERY	873	14,379	24,791	20,934	15,000	21,000	21,000
650.000	SALE OF FIXED ASSETS	0	0	0	0	0	0	0
653.500	LIBRARY DONATIONS	0	0	0	0	0	0	0
654.000	BEAUTIFICATION REVENUES	72	70	111	143	0	140	0
654.100	MUSEUM REVENUE	11,000	0	0	0	0	0	0
656.000	FINES & FORFEITS	87,889	75,657	100,282	79,194	88,000	100,000	100,000
664.000	INTEREST ON INVESTMENTS	45,466	50,680	84,558	80,321	70,000	80,000	80,000
668.000	RENT - DEPOT	0	0	0	0	0	0	0
668.100	RENT - LUMBER YARD	0	0	0	0	0	0	0
668.590	RENT - WATER & SEWER	60,175	58,350	58,350	15,050	58,350	58,350	58,350
672.000	SPECIAL ASSESSMENTS	0	0	0	0	0	0	0
673.000	SALE OF LAND	0	0	0	0	0	0	0
675.000	DONATIONS	0	0	0	0	0	0	0
676.226	CONTRIBUTION FROM GARBAGE FUND	0	0	0	0	0	0	0
676.371	CONTRIBUTION FROM CIVIC DEBT	0	0	0	0	0	0	0
676.401	CONTRIBUTION FROM DDA CONSTRUCTION	0	0	0	0	0	0	0
676.486	TRANSFER IN	0	0	0	0	0	0	0
676.492	CONTRIBUTION FROM FIRE TRUCK	0	0	0	0	0	0	0
676.677	CONTRIBUTION FROM INSURANCE FUND	0	0	0	0	0	0	0
676.899	CONTRIBUTION FROM WORKING CAPITAL	25,000	0	17,586	0	0	0	0
680.000	MISCELLANEOUS REVENUE	4,655	15,587	6,321	9,310	2,000	6,000	2,000
680.200	UNITED WAY - SOCIAL WORKER	32,714	26,388	0	0	0	0	0
681.000	SALE OF PUBLICATIONS	1,333	1,486	682	70	900	100	100
681.100	GIS MAPS	40	20	155	20	200	200	0
684.000	POLICE MISCELLANEOUS	8,323	12,727	11,436	10,606	9,000	11,000	9,000
684.100	POLICE LIAISON REIMBURSEMENT	41,821	0	0	0	0	0	0
685.000	FIRE MISCELLANEOUS	850	71	3,358	200	100	100	100
687.000	REFUNDS & REIMBURSEMENTS	653	5,497	120	0	120	120	0
687.100	REIMBURSE - CONSULTING SERVICES	0	0	0	0	0	0	0
694.000	CASH OVER & SHORT	26	24	(72)	13	0	0	0
695.000	PROCEEDS OF LOAN	0	270,000	0	0	0	0	0
TOTAL GENERAL FUND REVENUES		5,087,151	5,688,502	5,816,255	4,927,943	5,940,460	5,859,000	5,927,572

GENERAL FUND EXPENDITURES

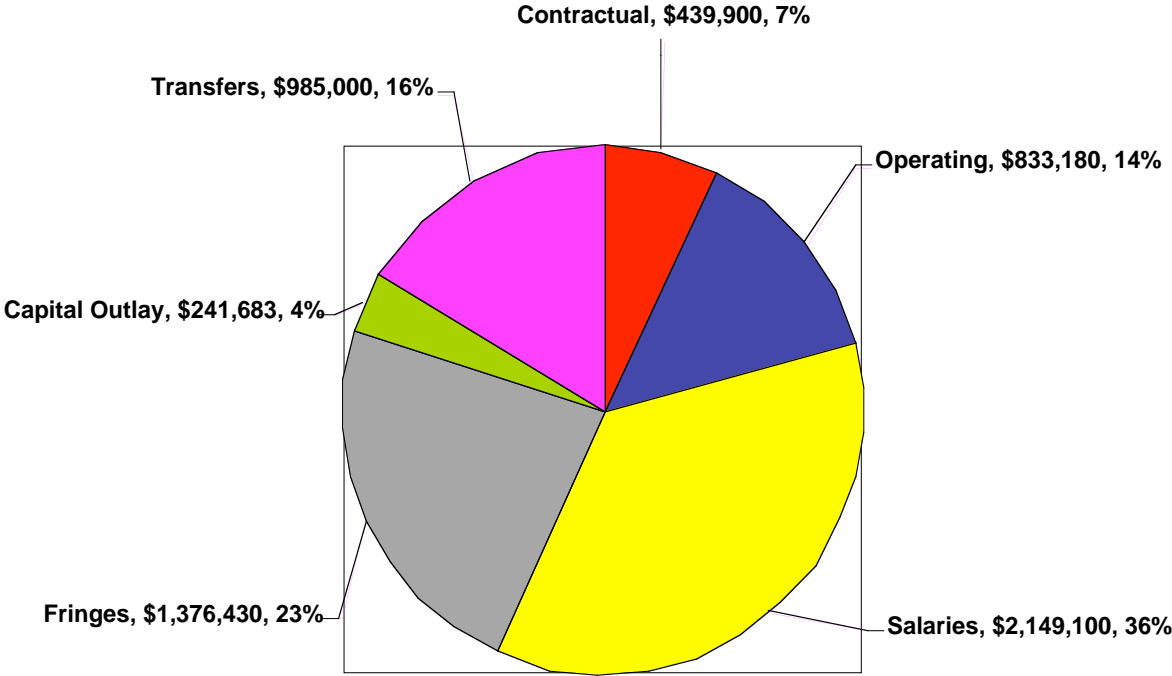
GENERAL FUND	2004 ACTUAL		2005 ACTUAL		2006 ACTUAL		2007 BUDGET		2008 BUDGET	
	\$	%	\$	%	\$	%	\$	%	\$	%
GENERAL GOVERNMENT										
LEGAL & EXECUTIVE										
CITY COUNCIL	35,878	0.7%	32,701	0.6%	38,587	0.6%	32,000	1%	37,500	1%
CITY MANAGER	125,773	2.5%	141,849	2.7%	151,815	2.5%	170,000	3%	90,370	2%
ELECTIONS	5,155	0.1%	12,311	0.2%	11,955	0.2%	17,100	0%	12,600	0%
	166,806	3.3%	186,860	3.5%	202,357	3.4%	219,100	4%	140,470	2%
GENERAL SERVICES										
AUDIT	12,450	0.2%	14,050	0.3%	11,000	0.2%	11,700	0%	12,000	0%
ASSESSOR	150,369	3.0%	168,691	3.2%	149,411	2.5%	148,100	2%	163,200	3%
ATTORNEY	109,574	2.2%	127,309	2.4%	150,288	2.5%	109,000	2%	112,000	2%
LEGAL	32,153	0.6%	38,791	0.7%	50,839	0.8%	51,000	1%	54,000	1%
CLERK	88,902	1.8%	153,199	2.9%	151,695	2.5%	165,000	3%	177,600	3%
GENERAL SERVICES	177,624	3.5%	84,299	1.6%	103,732	1.7%	91,700	2%	95,000	2%
BOARD OF REVIEW	1,762	0.0%	801	0.0%	2,215	0.0%	2,500	0%	2,400	0%
FINANCIAL CONSULTANT	4,200	0.1%	4,200	0.1%	4,200	0.1%	4,200	0%	4,200	0%
TREASURER	55,215	1.1%	139,001	2.6%	126,616	2.1%	154,500	3%	184,450	3%
BUILDING AUTHORITY	24,934	0.5%	16,646	0.3%	10,480	0.2%	50,000	1%	25,000	0%
CITY HALL	152,011	3.0%	125,847	2.4%	158,018	2.6%	169,200	3%	104,200	2%
DEBT RETIREMENT	0	0.0%	0	0.0%	58,733		59,717	1%	59,833	1%
EMPLOYEE INSURANCE	21,522	0.4%	0	0.0%	0	0.0%	0	0%	0	0%
INSURANCE	69,694	1.4%	49,681	0.9%	62,661	1.0%	67,500	1%	75,000	1%
RETIREMENT	219,384	4.4%	276,274	5.2%	255,166	4.3%	312,700	5%	355,680	6%
	1,119,794	22.3%	1,198,789	22.5%	1,295,055	20.6%	1,396,817	23%	1,424,563	24%
POLICE										
POLICE GENERAL	1,507,398	30.0%	1,571,369	29.4%	1,774,905	29.6%	1,740,400	29%	1,808,400	30%
POLICE TRAINING	10,202	0.2%	10,276	0.2%	9,977	0.2%	11,600	0%	10,000	0%
POLICE COMMUNICATIONS	147,850	2.9%	179,808	3.4%	176,996	2.9%	222,410	4%	229,350	4%
POLICE STATION & BUILDING	81,848	1.6%	92,113	1.7%	90,964	1.5%	99,800	2%	115,500	2%
	1,747,298	34.7%	1,853,566	34.7%	2,052,843	34.2%	2,074,210	34.0%	2,163,250	36.4%
FIRE										
FIRE ADMINISTRATIVE	451,493	9.0%	493,516	9.2%	629,813	10.5%	529,120	9%	540,430	9%
FIRE COMMUNICATIONS	13,741	0.3%	11,403	0.2%	14,567	0.2%	18,000	0%	18,000	0%
FIRE STATION	65,523	1.3%	74,086	1.4%	71,168	1.2%	76,660	1%	78,000	1%
	530,757	10.5%	579,006	10.8%	715,548	11.9%	623,780	10.2%	636,430	10.7%
PROTECTIVE INSPECTION										
PROTECTIVE INSPECTION	202,766	4.0%	237,283	4.4%	236,198	3.9%	218,300	4%	233,600	4%
PLANNING	41,819	0.8%	31,756	0.6%	41,766	0.7%	37,750	1%	51,750	1%
BOARD OF APPEALS	410	0.0%	700	0.0%	235	0.0%	2,400	0%	5,200	0%
BUILDING BOARD OF APPEALS	0	0.0%	0	0.0%	0	0.0%	0	0%	550	0%
	244,995	4.9%	269,739	5.1%	278,199	4.6%	258,450	4.2%	291,100	4.9%

GENERAL FUND EXPENDITURES

GENERAL FUND	2004 ACTUAL		2005 ACTUAL		2006 ACTUAL		2007 BUDGET		2008 BUDGET	
	\$	%	\$	%	\$	%	\$	%	\$	%
PUBLIC SERVICES										
WEED CUTTING	4,929	0.1%	(2,593)	0.0%	1,683	0.0%	4,000	0.1%	4,900	0.1%
MOSQUITO CONTROL	39,914	0.8%	55,922	1.0%	43,034	0.7%	45,000	0.7%	40,000	0.7%
SIDEWALKS	19,879	0.4%	1,137	0.0%	147,454	2.5%	1,000	0.0%	0	0.0%
PARKING LOTS	18,933	0.4%	28,130	0.5%	17,606	0.3%	16,700	0.3%	18,200	0.3%
DRAINS	8,486	0.2%	5,364	0.1%	3,660	0.1%	3,986	0.1%	10,000	0.2%
WEED HARVESTING	22,805	0.5%	34,120	0.6%	19,670	0.3%	35,100	0.6%	25,000	0.4%
CONTINGENCY	0	0.0%	0	0.0%	0	0.0%	2,000	0.0%	2,000	0.0%
ENGINEERING	104	0.0%	5,043	0.1%	11,019	0.2%	22,000	0.4%	14,000	0.2%
STREET LIGHTING	77,075	1.5%	65,451	1.2%	72,054	1.2%	77,250	1.3%	79,600	1.3%
	192,125	3.8%	192,574	3.6%	316,180	5.3%	207,036	3.4%	193,700	3.3%
COMMUNITY SERVICE										
LIBRARY	32,487	0.6%	35,619	0.7%	38,228	0.6%	44,500	0.7%	55,000	0.9%
MUSEUM	6,454	0.1%	21,136	0.4%	6,091	0.1%	8,000	0.1%	13,000	0.2%
COMMUNITY NEEDS	62,203	1.2%	60,641	1.1%	13,064	0.2%	26,400	0.4%	35,300	0.6%
CONSERVATION	25,359	0.5%	20,322	0.4%	38,205	0.6%	39,000	0.6%	0	0.0%
BEAUTIFICATION	8,605	0.2%	5,128	0.1%	8,441	0.1%	9,350	0.2%	10,350	0.2%
	135,107	2.7%	142,847	2.7%	104,028	1.7%	127,250	2.1%	113,650	1.9%
TRANSFERS OUT										
CONTRIBUTION TO MMV FUND	0	0.0%	45,000	0.8%	115,000	1.9%	297,000	4.9%	0	0.0%
CONTRIBUTION TO LMV FUND	70,000	1.4%	205,000	3.8%	120,000	2.0%	100,000	1.6%	130,000	2.2%
CONTRIBUTION TO PARKS	172,000	3.4%	172,000	3.2%	217,000	3.6%	213,000	3.5%	214,000	3.6%
CONTRIBUTION TO CEMETERY FUND	35,000	0.7%	30,000	0.6%	30,000	0.5%	57,000	0.9%	41,000	0.7%
CONTRIBUTION FIRE EQUIPMENT	140,000	2.8%	170,000	3.2%	170,000	2.8%	100,000	1.6%	170,000	2.9%
CONTRIBUTION TO CIP	460,000	9.1%	274,000	5.1%	370,000	6.2%	405,000	6.6%	405,000	6.8%
CONTRIBUTION TO SICK PAY	17,628	0.4%	17,226	0.3%	16,400	0.3%	25,000	0.4%	25,000	0.4%
	894,628	17.8%	913,226	17.1%	1,038,400	17.3%	1,197,000	19.6%	985,000	16.6%
TOTAL EXPENDITURES	5,031,509	100%	5,336,607	100%	6,002,609	99%	6,103,643	100%	5,948,163	100%
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES	55,642		351,895		(186,354)		(244,643)		(20,591)	
FUND BALANCE JULY 1	1,137,009		1,192,651		1,544,547		1,358,193		1,113,550	
FUND BALANCE JUNE 30	1,192,651		1,544,547		1,358,193		1,113,550		1,092,959	

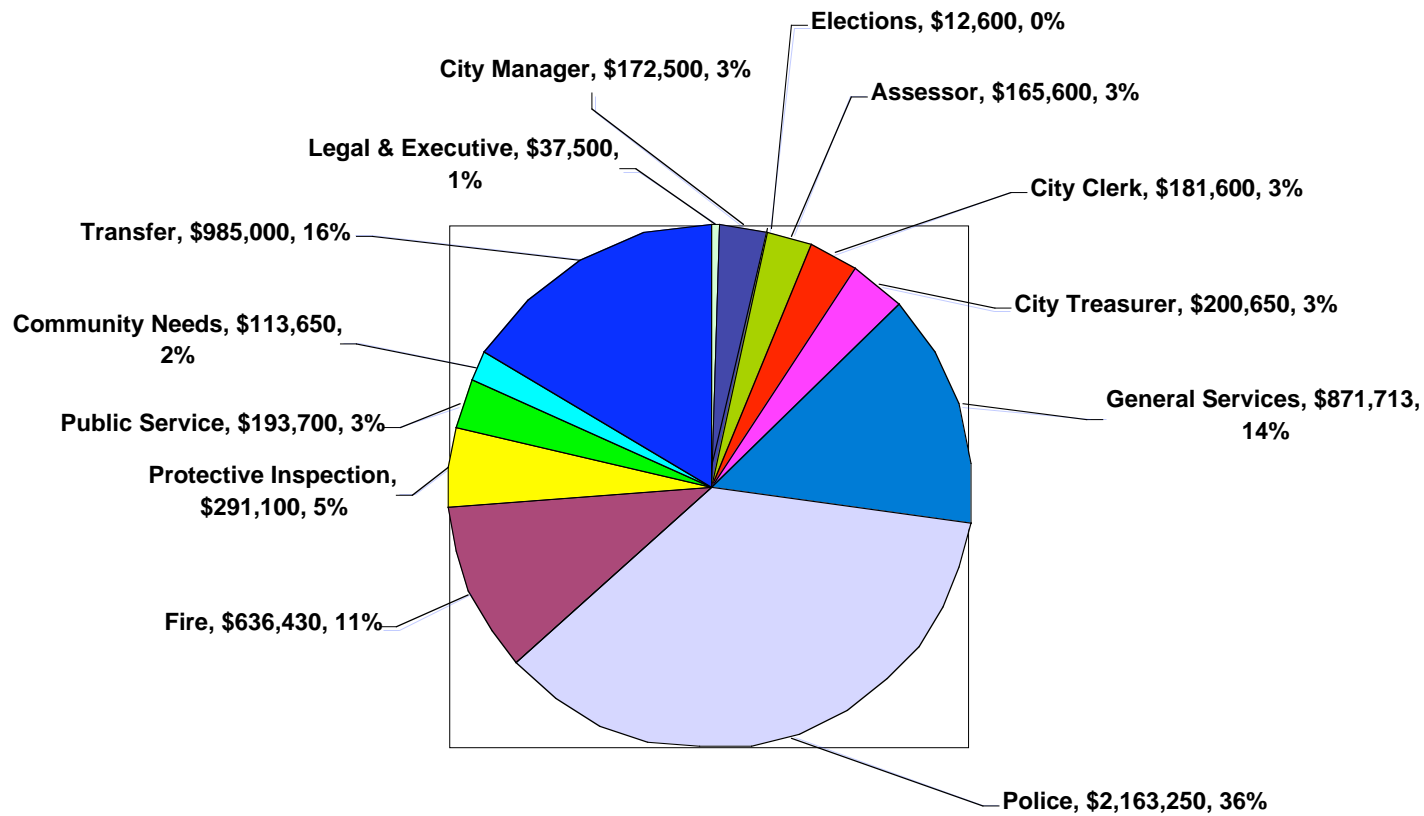
GENERAL FUND

2008 Budget Expenses by Type



GENERAL FUND

2008 Budget Expenses by Activity



LEGISLATIVE & EXECUTIVE

Sue Osborn - Mayor

Department Summary

The City of Fenton has a Council/Manager form of government; the manager is appointed by the elected council members.

The City Council is elected by the voters of the City of Fenton to four year terms. Elections are held every other year on the odd numbered years.

The Mayor is elected for a two-year term in odd number years. Mayor Osborn was first elected in 1999. Edward Angeluski, Cheryl King and John Rauch were reelected in 2003. Carl S. Hammond, Michael Moffitt and Dianne North were elected in 2005.

Department Goals

- To continue to implement the Local Streets Capital Improvements Program.
- To implement Downtown Master Plan and Design guidelines.
- To develop further the City website.

Terms Expiring:

Mayor

Sue Osborn...2007

Council Members

Edward Angeluski...2007

Carl S. Hammond...2009

Cheryl A. King...2007

Michael Moffitt...2009

Dianne North..2009

John Rauch...2007

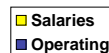
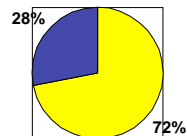
Department Objectives

- All goals would improve the services to the City residents.

Budget Summary

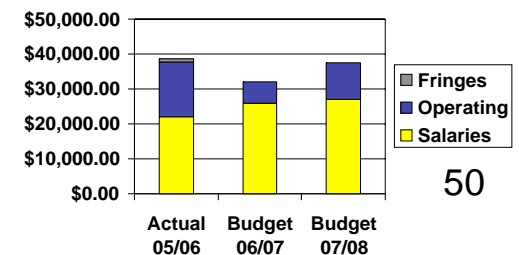
- ✓Salaries consists of payments to Council based on meeting attendance, as authorized by the Compensation Commission.
- ✓Conference/Dues include Council training and membership dues in the Genesee County Small Cities, Michigan Municipal League and National League of Cities.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$22,031	\$26,000	\$27,000
Fringes	\$962	\$0	\$0
Operating	\$15,594	\$6,000	\$10,500
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



LEGISLATIVE & EXECUTIVE EXPENDITURES

FUND 101	CITY COUNCIL EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	Proposed 2007-2008
	101.000 CITY COUNCIL							
	<i>Personnel Services</i>							
	702.000 SALARIES	19,545	21,440	22,031	19,073	26,000	26,000	27,000
	719.000 EMPLOYEE FRINGES	1,541	1,640	962	0	0	0	0
	<i>Operating Expenses</i>							
	864.000 CONFERENCE/DUES	13,793	7,973	13,267	2,455	15,000	4,000	8,500
	956.100 MISCELLANEOUS	999	1,647	2,327	1,487	2,000	2,000	2,000
	TOTAL CITY COUNCIL EXPENSES	35,878	32,701	38,587	23,015	43,000	32,000	37,500

CITY MANAGER

Michael Senyko – City Manager

Department Summary

The City Manager is the chief administrative officer of the city and reports to the Fenton City Council. The position of City Manager carries a broad range of responsibilities which include the appointment and supervision of department heads; coordination of all City and utility departments; and preparation and maintenance of a balanced annual budget of the City's goals.

Department Goals

- To continue Local Streets Improvements Program.
- To further develop the City Website.
- To implement the Downtown Master Plan and Design Guidelines.

- To begin the design and planning for the widening of Silver Lake Road
- To update job descriptions.
- To pursue improvements in insurance coverage.
- To prepare for budgetary issues.
- To pursue training for disaster plan.
- To standardize city wide forms.

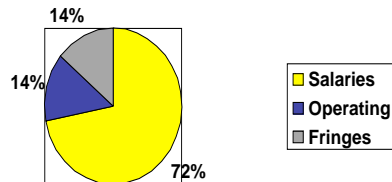
Department Objectives

- By creating a website, the City will be more technologically advanced and provide better information to the public.
- Based on preliminary research, the City may have the ability to improve insurance coverage and save the City money.
- The Downtown Master Plan and Guidelines will begin implementation in this fiscal year.

Budget Summary

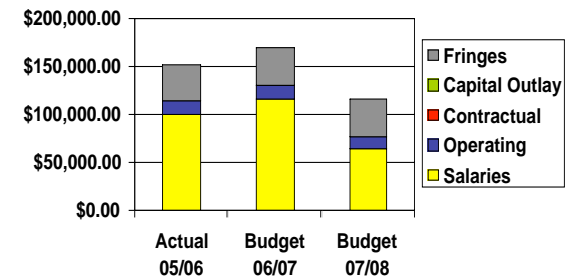
- ✓Salaries include City Manager (50%).
- ✓Fringe benefits include health, dental, optical, life and long term disability insurance, FICA, retirement and workers' compensation.
- ✓Conference and Dues expenses include membership and training in International City Manager Association and Michigan Local Government Management Association.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$100,042	\$116,000	\$64,900
Fringes	\$37,735	\$40,000	\$12,470
Operating	\$14,038	\$14,000	\$13,000
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



CITY MANAGER EXPENDITURES

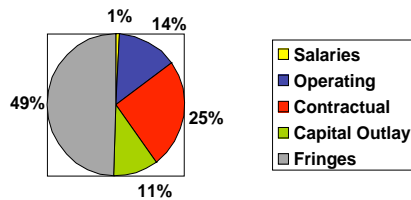
FUND 101	CITY MANAGER EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
	172.000 CITY MANAGER							
	<i>Personnel Services</i>							
	702.000 SALARIES	90,577	93,606	100,042	83,057	116,000	116,000	64,900
	719.000 EMPLOYEE FRINGES	22,918	33,543	37,735	28,291	40,000	40,000	12,470
	<i>Operating Expenses</i>							
	864.000 CONFERENCE/DUES	7,707	6,986	9,370	6,151	10,000	9,000	8,000
	865.000 AUTO	4,000	4,000	4,000	0	4,000	4,000	4,000
	956.100 MISCELLANEOUS	571	3,713	667	114	1,000	1,000	1,000
	TOTAL CITY MANAGER EXPENSES	125,773	141,849	151,815	117,613	171,000	170,000	90,370

GENERAL SERVICES

Michael Senyko – City Manager

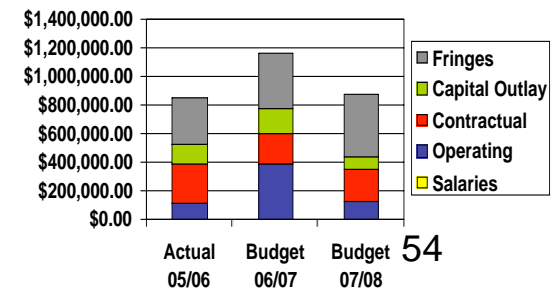
Department Summary	Department Objectives	Budget Summary
<p>In this department are all legal fees, general operating supplies, city hall maintenance and capital improvements. Also, Included is the general liability insurance and retirees health insurance benefits.</p> <p style="text-align: center;">Department Goals</p> <ul style="list-style-type: none"> •To improve the aesthetic and structural aspects of City Hall. •To continue the technology upgrades. 	<ul style="list-style-type: none"> •The possibility of a new software and other technical matters would improve the efficiency of the City. Costs will be substantial but is necessary as we are now limiting our ability to add improvements to GIS. 	<ul style="list-style-type: none"> ✓Attorney fees are all fees relating to our contracted law firm. ✓General Services expenses are city hall office supplies and postage, labor relations and computer consulting costs, computer maintenance contracts and training. ✓City Hall expenses include utilities, building maintenance, grounds maintenance, contracted cleaning services and capital outlay. ✓Insurance expenses include general liability insurance. ✓Retirement includes retirees health insurance.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$5,871	\$7,500	\$7,000
Fringes	\$321,180	\$383,700	\$434,480
Operating	\$115,673	\$127,400	\$123,900
Contractual	\$268,342	\$212,500	\$222,500
Capital Outlay	\$138,853	\$179,717	\$92,833

3 Year Expense Comparison



GENERAL SERVICES EXPENDITURES

FUND 101	GENERAL SERVICES EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
210.000 ATTORNEY								
<i>Contractual</i>								
826.000	ATTORNEY FEES	109,574	127,309	150,288	86,988	114,000	109,000	112,000
TOTAL ATTORNEY		109,574	127,309	150,288	86,988	114,000	109,000	112,000
211.000 LEGAL								
<i>Operating Expenses</i>								
978.000	LAW BOOKS & SUPPLEMENTS	0	0	0	0	0	0	0
<i>Contractual</i>								
810.000	DEDUCTIBLES	0	5,000	563	0	15,000	15,000	15,000
826.000	LEGAL FEES	32,153	33,791	50,276	31,694	36,000	36,000	39,000
TOTAL LEGAL		32,153	38,791	50,839	31,694	51,000	51,000	54,000
234.000 GENERAL SERVICES								
<i>Personnel Services</i>								
702.000	SALARIES	62,071	3,271	(502)	7,211	8,000	0	0
703.000	INTERN	12,379	586	6,343	4,420	8,000	7,000	7,000
719.000	EMPLOYEE FRINGES	36,066	3,021	3,353	2,857	3,200	3,500	3,800
<i>Operating Expenses</i>								
727.000	SUPPLIES	14,879	17,392	13,451	11,535	16,000	16,000	12,000
728.000	POSTAGE	10,320	11,534	9,403	9,382	15,000	16,000	16,000
864.000	TRAINING	1,985	1,174	814	592	1,200	1,200	1,200
865.000	AUTO RENTAL	0	0	0	0	0	0	0
934.000	OFFICE EQUIPMENT MAINTENANCE	9,267	11,753	12,229	5,211	14,000	8,000	8,000
<i>Contractual</i>								
810.000	PROFESSIONAL SERVICES	29,696	33,598	55,588	29,935	40,000	40,000	44,000
<i>Capital Outlay</i>								
970.000	CAPITAL OUTLAY	962	1,970	3,053	0	2,500	0	3,000
TOTAL GENERAL SERVICES		177,624	84,299	103,732	71,142	107,900	91,700	95,000
261.000 BUILDING AUTHORITY								
<i>Capital Outlay</i>								
965.100	BUILDING/LAND IMPROVEMENTS	0	26	0	0	0	0	0
971.000	PURCHASE OF LAND	1,456	0	0	0	0	0	0
971.200	LAND IMPROVEMENTS	23,478	16,620	10,480	38,627	60,000	50,000	25,000
974.200	GAS TANK REMOVAL	0	0	0	0	0	0	0
974.300	DAM IMPROVEMENTS	0	0	0	0	0	0	0
TOTAL BUILDING AUTHORITY		24,934	16,646	10,480	38,627	60,000	50,000	25,000

GENERAL SERVICES EXPENDITURES

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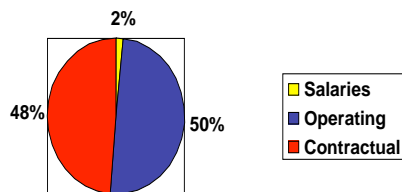
FUND 101	GENERAL SERVICES EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	Proposed 2007-2008
	265.000 CITY HALL							
	<i>Personnel Services</i>							
702.000	CUSTODIAN SALARIES	4	0	30	487	0	500	0
	<i>Operating Expenses</i>							
727.000	CUSTODIAN SUPPLIES	926	2,957	2,810	2,601	2,500	2,500	2,000
851.000	COMMUNICATIONS/RADIO	377	170	227	170	0	200	200
853.000	TELEPHONES	36,730	39,194	40,910	25,484	38,500	38,500	40,000
920.000	UTILITIES	31,819	29,242	28,236	21,543	33,000	33,000	33,000
931.000	BUILDING MAINTENANCE	12,500	5,454	4,133	3,883	5,000	5,000	5,000
956.100	MISCELLANEOUS	4,243	3,213	864	2,816	3,000	3,500	3,000
957.000	GROUNDS & MISCELLANEOUS	2,587	2,520	2,595	2,464	3,000	3,500	3,500
	<i>Contractual</i>							
818.000	CONTRACTED SERVICE	11,918	11,671	11,627	7,640	12,500	12,500	12,500
	<i>Capital Outlay</i>							
970.000	CAPITAL OUTLAY	50,907	31,425	66,586	51,912	70,000	70,000	5,000
	TOTAL CITY HALL	152,011	125,847	158,018	118,999	167,500	169,200	104,200
	945.000 DEBT RETIREMENT							
	<i>Capital Outlay</i>							
991.000	PRINCIPAL	0	0	50,760	52,000	52,000	52,000	53,935
995.000	INTEREST	0	0	7,973	7,717	7,717	7,717	5,898
	TOTAL DEBT RETIREMENT	0	0	58,733	59,717	59,717	59,717	59,833
	951.000 EMPLOYEE INSURANCE							
	<i>Personnel Services</i>							
719.000	EMPLOYEE FRINGES	21,522	0	0	0	0	0	0
	TOTAL EMPLOYEE INSURANCE	21,522	0	0	0	0	0	0
	954.000 INSURANCE							
	<i>Personnel Services</i>							
910.000	INSURANCE	69,694	49,681	62,661	67,457	64,200	67,500	75,000
	TOTAL INSURANCE	69,694	49,681	62,661	67,457	64,200	67,500	75,000
	956.000 RETIREMENT							
	<i>Personnel Services</i>							
718.000	RETIREMENT	219,384	276,274	255,166	214,358	300,100	312,700	355,680
	TOTAL RETIREMENT	219,384	276,274	255,166	214,358	300,100	312,700	355,680
	TOTAL GENERAL SERVICES EXPENSES	806,896	718,847	849,918	688,982	924,417	910,817	880,713

PUBLIC SERVICE

Michael Senyko – City Manager

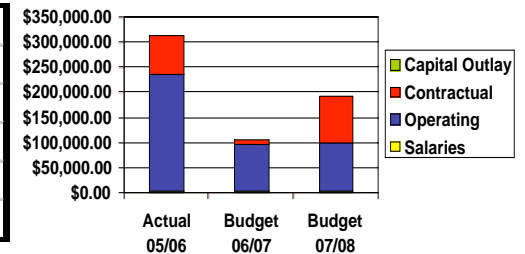
Department Summary	Department Objectives	Budget Summary
<p>This department provides services to the general public and businesses. This department is responsible for a number of budgets including Mosquito Control, sidewalks, parking lot maintenance, County drain assessments, Mill Pond chemical treatment and street lighting.</p> <p style="text-align: center;">Department Goals</p> <ul style="list-style-type: none"> •To continue mosquito control program. •To continue chemical treatment program. 	<ul style="list-style-type: none"> •The City's sidewalk program has been omitted for 2008 due lack of revenues. •With the concerns of the West Nile Virus and general well-being of the community, the mosquito control program would continue within budget parameters. •The Mill Pond will continue within budget parameters. 	<ul style="list-style-type: none"> ✓Mosquito control program includes various methods of mosquito control and are contracted annually by the city. ✓Parking lot expenses include various public parking lots maintained by the city. ✓Drain charges are the amount the county charges the city for any County drain maintenance or construction. ✓Mill Pond weed harvesting includes the chemical treating of the algae in the pond. ✓Street lighting expenses are the utility charges for the city street lights.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$4,943	\$3,000	\$3,000
Operating	\$232,172	\$93,950	\$96,800
Contractual	\$79,066	\$110,086	\$93,900
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



PUBLIC SERVICE EXPENDITURES

FUND 101 PUBLIC SERVICE EXPENDITURES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Budgets	
						Amended 2006-2007	Proposed 2007-2008
421.000 WEED CUTTING							
<i>Contractual</i>							
818.000 CONTRACTED SERVICE	4,929	(2,593)	1,683	3,945	3,090	4,000	4,900
TOTAL WEED CUTTING	4,929	(2,593)	1,683	3,945	3,090	4,000	4,900
438.000 MOSQUITO CONTROL							
<i>Contractual</i>							
821.000 CONTRACTED SERVICE	39,914	55,922	43,034	28,621	50,000	45,000	40,000
TOTAL MOSQUITO CONTROL	39,914	55,922	43,034	28,621	50,000	45,000	40,000
442.000 SIDEWALKS							
<i>Operating Expense</i>							
775.000 MATERIALS	19,879	1,137	147,454	455	50,000	1,000	0
TOTAL SIDEWALK	19,879	1,137	147,454	455	50,000	1,000	0
444.000 PARKING LOTS							
<i>Personnel Services</i>							
702.000 SNOWPLOWING SALARIES	4,810	11,446	4,943	733	8,000	3,000	3,000
703.000 PART-TIME SALARIES	0	0	0	1,966	0	0	0
<i>Operating Expense</i>							
775.000 MATERIALS	5,661	4,668	4,481	0	5,000	3,500	5,000
920.000 UTILITIES	5,760	6,136	5,573	4,864	6,200	6,200	6,200
943.100 EQUIPMENT RENTAL	2,703	5,880	2,609	1,823	5,000	4,000	4,000
<i>Contractual</i>							
818.000 CONTRACTUAL	0	0	0	0	0	0	0
TOTAL PARKING LOTS	18,933	28,130	17,606	9,386	24,200	16,700	18,200
445.000 DRAINS							
<i>Contractual</i>							
965.000 DRAIN ASSESSMENT	8,486	5,364	3,660	3,986	10,000	3,986	10,000
TOTAL DRAINS	8,486	5,364	3,660	3,986	10,000	3,986	10,000
446.000 WEED HARVESTING							
<i>Contractual</i>							
818.000 MILL POND-WEED HARVESTING	22,805	34,120	19,670	35,100	35,000	35,100	25,000
TOTAL WEED HARVESTING	22,805	34,120	19,670	35,100	35,000	35,100	25,000

PUBLIC SERVICE EXPENDITURES

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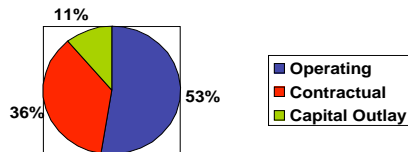
FUND 101 PUBLIC SERVICE EXPENDITURES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Budgets	
						Amended 2006-2007	Proposed 2007-2008
448.000 CONTINGENCY							
<i>Operating Expenses</i>							
931.000 DISASTER CONTINGENCY	0	0	0	0	2,000	2,000	2,000
TOTAL CONTINGENCY	0	0	0	0	2,000	2,000	2,000
449.000 ENGINEERING							
<i>Contractual</i>							
810.000 ENGINEERING	104	5,043	11,019	16,817	10,000	22,000	14,000
TOTAL ENGINEERING	104	5,043	11,019	16,817	10,000	22,000	14,000
450.000 STREET LIGHTING							
<i>Operating Expenses</i>							
926.000 STREET LIGHTING	77,075	65,451	72,054	63,262	77,250	77,250	79,600
TOTAL STREET LIGHTING	77,075	65,451	72,054	63,262	77,250	77,250	79,600
TOTAL PUBLIC SERVICE EXPENSES	192,125	192,574	316,180	161,573	261,540	207,036	193,700

COMMUNITY NEEDS

Michael Senyko – City Manager

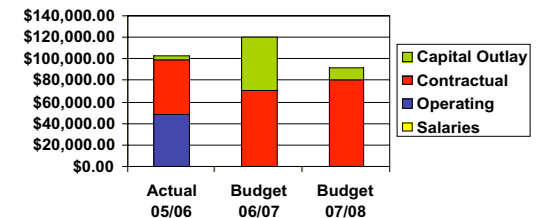
Department Summary	Department Objectives	Budget Summary
<p>This department includes the support of the Library, Museum, Community Needs, Conservation, Planning, Board of Appeals, Building Board of Appeals and Beautification.</p> <p style="text-align: center;">Department Goals</p> <ul style="list-style-type: none"> •The Jack R. Winegarten Library: <ul style="list-style-type: none"> –Possibility of New Building •The A.J. Phillips Museum <ul style="list-style-type: none"> –HVAC replacement and grounds improvements •Beautification Commission <ul style="list-style-type: none"> –Expand work into downtown with plantings 	<ul style="list-style-type: none"> •The Jack R. Winegarten Library: <ul style="list-style-type: none"> –The possibility of new building needs to be considered due to the fact that the building is being used beyond capacity. •The A.J. Phillips Museum <ul style="list-style-type: none"> –Continuing improvement of grounds and heating/cooling system •Beautification Commission <ul style="list-style-type: none"> –Continuing the charge of community involvement the Beautification Commission is continually growing in their endeavors. 	<ul style="list-style-type: none"> ✓Library expenses consist of operating supplies, contractual cleaning services, utilities, and building maintenance. Capital outlay consists of reconstruction of the rear entrance way. ✓Museum expenses consist of utilities and building maintenance. Capital outlay consists of project to control the climate upstairs. ✓Community needs expenses include a newsletter, website, newcomer information and the expo program. ✓Conservation expenses provides for tree planting and removal on city property which has been omitted for 2008 due to lack of revenues. ✓Beautification expenses includes flags, plantings and Holiday decorations.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$0	\$0	\$0
Operating	\$0	\$0	\$0
Contractual	\$49,348	\$71,250	\$80,650
Capital Outlay	\$50,896	\$50,000	\$12,000

3 Year Expense Comparison



COMMUNITY NEEDS EXPENDITURES

FUND 101	COMMUNITY NEEDS EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
738.000 LIBRARY								
	<i>Operating Expenses</i>							
740.000	CUSTODIAL SUPPLIES	426	1,077	1,828	838	1,500	1,500	1,500
920.000	UTILITIES	12,371	11,665	13,349	10,802	14,000	14,500	14,500
931.000	BUILDING MAINTENANCE	7,500	8,693	7,302	7,166	10,000	10,000	10,000
934.000	EQUIPMENT MAINTENANCE	0	0	99	0	0	0	0
956.100	MISCELLANEOUS	2,105	3,740	1,846	1,959	2,000	2,500	2,000
	<i>Contractual</i>							
818.000	CONTRACTED SERVICE	10,084	10,444	10,020	6,680	11,000	11,000	12,000
	<i>Capital Outlay</i>							
970.000	CAPITAL OUTLAY	0	0	3,784	3,138	10,000	5,000	15,000
	TOTAL LIBRARY	32,487	35,619	38,228	30,582	48,500	44,500	55,000
740.000 MUSEUM								
	<i>Personnel</i>							
702.000	AIDE	0	0	0	0	0	0	0
	<i>Operating Expenses</i>							
920.000	UTILITIES	3,535	4,130	4,592	2,964	4,000	4,500	4,500
931.000	BUILDING MAINTENANCE	2,062	993	512	182	2,000	1,500	1,500
934.000	EQUIPMENT MAINTENANCE	0	0	5	0	0	0	0
956.000	GROUNDS & MISCELLANEOUS	0	0	0	0	0	0	0
956.100	MISCELLANEOUS	857	945	982	572	1,200	1,000	1,000
	<i>Capital Outlay</i>							
970.000	CAPITAL OUTLAY	0	15,069	0	0	4,000	1,000	6,000
	TOTAL MUSEUM	6,454	21,136	6,091	3,718	11,200	8,000	13,000
746.000 COMMUNITY NEEDS								
	<i>Operating Expenses</i>							
819.000	NEWSLETTER	7,975	9,398	0	6,447	5,000	15,000	15,000
819.100	WEBSITE	0	56	9,900	5,910	10,000	10,000	12,000
819.200	FARMER'S MARKET	0	0	0	0	0	0	3,500
820.000	NEWCOMER INFORMATION	0	0	0	0	0	0	0
822.000	EXPO PROGRAM	425	1,327	492	361	800	800	800
885.000	EMPLOYEE AWARDS PROGRAM	0	4,015	0	500	2,000	600	2,000
931.000	DEPOT REPAIRS	0	0	0	0	0	0	0
958.000	MAYOR EXCHANGE	0	0	0	0	0	0	0
959.000	B/C APPRECIATION PROGRAM	0	3,387	0	0	2,000	0	2,000
	<i>Contractual</i>							
712.000	SOCIAL WORKER	53,803	42,459	2,672	0	0	0	0
818.000	TRANSPORTATION	0	0	0	0	0	0	0
	TOTAL COMMUNITY NEEDS	62,203	60,641	13,064	13,218	19,800	26,400	35,300

COMMUNITY NEEDS EXPENDITURES

(Continued)

FUND 101	COMMUNITY NEEDS EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
781.000 CONSERVATION								
<i>Contractual</i>								
818.000	CONTRACTUAL	25,359	20,022	36,519	22,145	20,000	24,000	0
818.300	TREE PLANTING	0	300	1,686	13,322	15,000	15,000	0
TOTAL CONSERVATION		25,359	20,322	38,205	35,467	35,000	39,000	0
892.000 BEAUTIFICATION								
<i>Operating Expenses</i>								
776.000	MEMORIAL DAY FLAGS	680	1,075	1,080	957	1,000	1,000	1,000
777.000	CITY FLAGS	2,031	0	252	696	1,500	800	800
880.000	HOLIDAY CANDLES	345	0	434	238	250	250	250
881.000	BEAUTIFICATION COMMISSION	4,406	2,890	6,119	3,038	4,000	5,000	6,000
882.000	HOLIDAY DECORATIONS	842	642	576	578	5,000	2,000	2,000
883.000	RIVER CLEAN-UP	300	521	(20)	0	300	300	300
TOTAL BEAUTIFICATION		8,605	5,128	8,441	5,506	12,050	9,350	10,350
TOTAL COMMUNITY NEEDS EXPENSES		135,107	142,847	104,028	88,490	126,550	127,250	113,650

TRANSFERS

FUND 101	TRANSFERS OUT	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
967.000 CONTRIBUTION TO OTHER FUNDS								
<i>Transfer</i>								
965.202	CONTRIBUTION TO MMV FUND	0	45,000	115,000	0	0	297,000	0
965.203	CONTRIBUTION TO LMV FUND	70,000	205,000	120,000	100,000	100,000	100,000	130,000
965.208	CONTRIBUTION TO PARKS FUND	172,000	172,000	217,000	140,000	222,000	213,000	214,000
965.209	CONTRIBUTION TO CEMETERY FUND	35,000	30,000	30,000	0	70,000	57,000	41,000
965.492	CONTRIBUTION TO FIRE TRUCK FUND	140,000	170,000	170,000	0	100,000	100,000	170,000
965.494	CONTRIBUTION TO CIP FUND	460,000	274,000	370,000	405,000	405,000	405,000	405,000
965.730	CONTRIBUTION TO SICK PAY FUND	17,628	17,226	16,400	0	25,000	25,000	25,000
TOTAL TRANSFERS OUT		894,628	913,226	1,038,400	645,000	922,000	1,197,000	985,000

CITY CLERK

Melinda Carrier

Department Summary

This department is the custodian of all ordinances, resolutions, City Council minutes and all records pertaining to the City. This department is responsible for maintaining voter registration in the City and conducting elections. Beginning January 2005, due to election consolidation, the Clerk's Office will be conducting all school elections, as well as State primary and Presidential Elections.

This department handles the City payroll. It also serves as the human resources department. The Clerk's office processes the accounts payable that is approved by City Council.

Department Goals

- To implement a taxable benefit policy.
- To maintain and improve records management.

- To implement the Oakwood Cemetery mapping.

Department Objectives

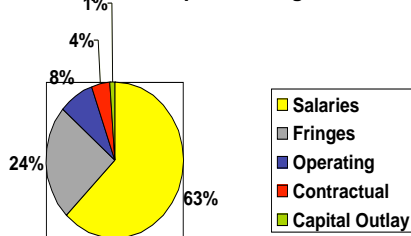
- Improving records management is an ongoing project that can be aided with software purchases, contractual services and supplies.
- The City must place all of the old and outdated Cemetery file cards onto a computer system. A software purchase would be necessary that could coordinate with our GIS to allow the maximum efficiency for cemetery records. This would ultimately improve our recordkeeping and accuracy.
- The review of taxable benefits is crucial to IRS compliance.

Budget Summary

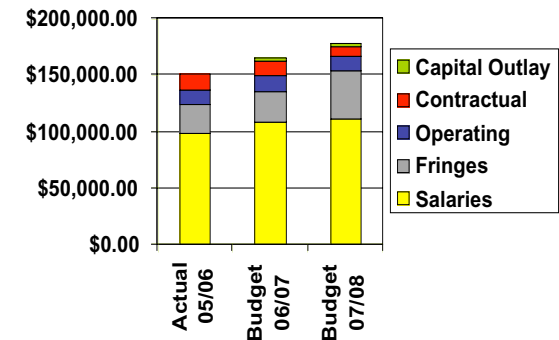
- ✓Salaries consist of the City Clerk and Deputy Clerk.
- ✓Employee fringe include health, dental, optical, long term disability and life insurance, FICA, retirement and workers' compensation.
- ✓Licensing expenses consist of software and licensing for passport, business licensing and document imaging/minutes indexing.
- ✓Contracted services is the outsourcing of the payroll.
- ✓Conference and dues are membership in Michigan Association of Municipal Clerks, International Institute of Municipal Clerks and Governmental Clerks of Genesee County.
- ✓Publishing is publication of all legal notices in a local newspaper.

3 Year Expense Comparison

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$98,043	\$108,000	\$111,000
Fringes	\$26,415	\$28,000	\$42,600
Operating	\$12,656	\$14,500	\$14,000
Contractual	\$14,582	\$12,000	\$7,800
Capital Outlay	\$0	\$2,500	\$2,200



CLERK EXPENDITURES

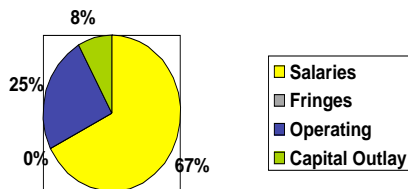
FUND 101	CLERK EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
215.000 CLERK								
	<i>Personnel Services</i>							
701.000	SALARIES	55,269	100,006	98,043	81,277	108,000	108,000	111,000
719.000	EMPLOYEE FRINGES	11,309	25,795	26,415	20,922	28,000	28,000	42,600
	<i>Operating Expenses</i>							
729.000	LICENSING	0	0	0	0	1,000	1,000	1,000
864.000	CONFERENCE/DUES	2,533	2,071	2,878	1,094	2,500	2,500	2,000
900.000	PUBLISHING	8,072	12,789	8,172	6,370	10,000	10,000	10,000
956.100	MISCELLANEOUS	133	753	1,606	902	1,000	1,000	1,000
	<i>Contractual</i>							
818.000	CONTRACTED SERVICES	10,166	11,786	14,582	8,037	12,000	12,000	7,800
	<i>Capital Outlay</i>							
970.000	CAPITAL OUTLAY	1,420	0	0	1,450	2,500	2,500	2,200
	TOTAL CLERK EXPENSES	88,902	153,199	151,695	120,053	165,000	165,000	177,600

ELECTIONS

Melinda Carrier

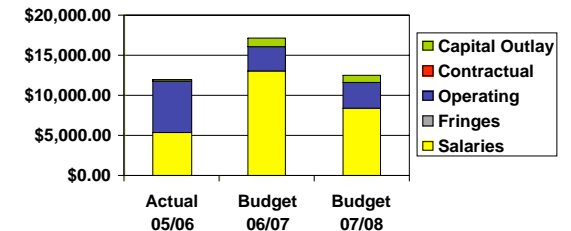
Department Summary	Department Objectives	Budget Summary
<p>This department is responsible for maintaining voter registration in the City and conducting elections. This year the Clerk's Office will be conducting all school elections, State primary and Presidential elections.</p> <p style="text-align: center;">Department Goals</p> <ul style="list-style-type: none"> •To conduct voter registration audit. 	<ul style="list-style-type: none"> •The voter registration audit will be conducted to improve the efficiency of the department and minimize any future problems. 	<ul style="list-style-type: none"> ✓Salaries consist of staffing and training for elections. ✓Supplies and postage are for election operations. ✓Publishing expenses are for required legal notices. ✓Miscellaneous consists of maintenance fees for voting devices. ✓Capital outlay expenditures includes purchase of retractable tape dividers for separation of precincts at the polling location.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$5,424	\$13,000	\$8,500
Fringes	\$0	\$0	\$0
Operating	\$6,377	\$3,100	\$3,100
Contractual	\$0	\$0	\$0
Capital Outlay	\$154	\$1,000	\$1,000

3 Year Expense Comparison



ELECTIONS EXPENDITURES

FUND 101	ELECTIONS EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
	192.000 ELECTIONS							
	<i>Personnel Services</i>							
702.000	SALARIES	3,866	9,479	5,424	10,106	10,000	13,000	8,500
	<i>Operating Expenses</i>							
727.000	SUPPLIES	1,231	574	2,317	954	1,000	1,000	1,000
728.000	POSTAGE	0	480	2,665	315	500	500	500
900.000	PUBLISHING	0	0	56	0	200	200	200
943.100	EQUIPMENT RENTAL	0	45	85	172	200	200	200
956.100	MISCELLANEOUS	57	588	1,253	802	1,200	1,200	1,200
	<i>Capital Outlay</i>							
970.000	CAPITAL OUTLAY	0	1,145	154	52	1,000	1,000	1,000
	TOTAL ELECTIONS EXPENSES	5,155	12,311	11,955	12,401	14,100	17,100	12,600

CITY TREASURER

Cynthia Shane

Department Summary

The Treasurer's Department is responsible for collection of all monies processed through the City. It is also responsible for the disbursement of tax dollars collected. This department maintains the financial records of the City. In addition, the department handles all investments and debt of the City. Financial reports required by various governmental agencies are completed by the Treasurer's department. The major annual projects overseen by the department include the audit and budget.

Department Goals

- To further the utilization of the website.

- To convert tax records.
- To purchase a new financial system.
- To image the accounts payable documents.

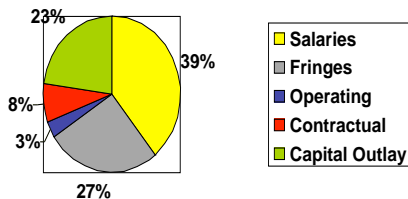
Department Objectives

- As the City continues technological advancements, this department is looking to receive payments for City services via credit and debit cards.
- The City may have the opportunity to convert all tax records from Genesee County to our own system.
- By utilizing on-line review by department heads, accounts payable will allow for better accountability.

Budget Summary

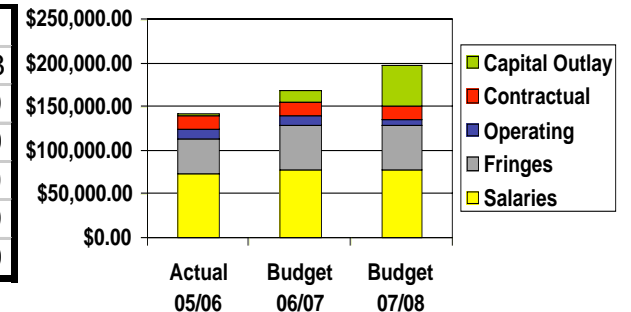
- ✓Salaries consist of the treasurer (58%) and deputy treasurer (100%).
- ✓Employee fringes include health, dental, optical, long term disability, life insurance, FICA, retirement and workers' compensation.
- ✓Operating supplies are forms for billing taxes.
- ✓Conferences and dues include memberships and training from Michigan Municipal Finance Officers, Michigan Municipal Treasurers and Government Finance Officers Associations.
- ✓Publishing consists of notices of taxes due in the local newspaper.
- ✓Capital Outlay consists of purchase of financial software primarily to make information internet accessible to City residents.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$74,112	\$77,600	\$77,500
Fringes	\$40,120	\$52,800	\$52,800
Operating	\$10,044	\$9,100	\$9,150
Contractual	\$15,200	\$15,900	\$16,200
Capital Outlay	\$2,340	\$15,000	\$45,000

3 Year Expense Comparison



TREASURER EXPENDITURES

FUND 101	TREASURER EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
	208.000 AUDIT							
		<i>Contractual</i>						
807.000	AUDIT FEES	12,450	14,050	11,000	11,700	11,700	11,700	12,000
		<u>12,450</u>	<u>14,050</u>	<u>11,000</u>	<u>11,700</u>	<u>11,700</u>	<u>11,700</u>	<u>12,000</u>
	248.000 FINANCIAL CONSULTANT							
		<i>Contractual</i>						
810.000	FINANCIAL CONSULTANT	4,200	4,200	4,200	3,500	4,200	4,200	4,200
		<u>4,200</u>	<u>4,200</u>	<u>4,200</u>	<u>3,500</u>	<u>4,200</u>	<u>4,200</u>	<u>4,200</u>
	253.000 TREASURER							
		<i>Personnel Services</i>						
701.000	SALARIES	33,926	77,120	74,112	67,955	83,600	77,600	77,500
719.000	EMPLOYEE FRINGES	16,886	40,424	40,120	38,877	41,800	52,800	52,800
		<i>Operating Expenses</i>						
740.000	OPERARING SUPPLIES	0	0	0	0	0	0	3,000
824.000	TAX ROLL PREPARATION	1,112	2,553	2,777	2,986	3,000	3,000	0
864.000	CONFERENCE/DUES	744	3,983	3,422	1,707	4,500	2,500	2,500
900.000	PUBLISHING	1,329	624	1,503	1,205	1,600	1,600	1,650
956.100	MISCELLANEOUS	1,219	1,558	2,342	1,161	2,000	2,000	2,000
		<i>Contractual</i>						
818.000	CONTRACTED SERVICES	0	481	0	0	0	0	0
		<i>Capital Outlay</i>						
970.000	CAPITAL OUTLAY	0	12,259	2,340	14,329	15,000	15,000	45,000
	TOTAL TREASURER EXPENSES	<u>55,215</u>	<u>139,001</u>	<u>126,616</u>	<u>128,218</u>	<u>151,500</u>	<u>154,500</u>	<u>184,450</u>
	TOTAL TREASURER EXPENSES	71,865	157,251	141,816	143,418	167,400	170,400	200,650

POLICE DEPARTMENT

Richard Aro – Police Chief

Department Summary

The Police department is a fully staffed police agency providing 24 hour public safety protection. Our staff includes 15 police officers, 5 dispatchers, 4 crossing guards and an administrative secretary. The department operates 24 hours a day, 7 days a week.

Department Goals

- To maintain dispatch and 911 center.
- To maintain school liaison officer.
- To evaluate vehicle and equipment purchases.
- To improve Police and Station technology.

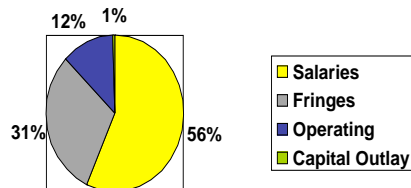
Department Objectives

- It is essential that the City maintain our dispatch in the highest possible order and continue to control its future through our local efforts
- Police vehicles are receiving more use than in the years past. Therefore, maintenance becomes a big issue.
- The school liaison officer should be maintained. We will be looking for assistance with this position from the school district.
- Equipment upgrades/replacements are needed for in-car cameras and in-car computers.

Budget Summary

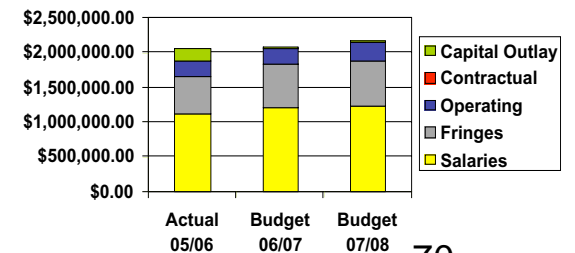
- ✓Salaries consist of 15 full-time officers including the Police Chief. A full-time secretary and custodian (75%) are included in wages. Four part-time crossing guards are employed.
- ✓Employee fringes include health, dental, optical, long term disability, life insurance, FICA, retirement and workers' compensation.
- ✓Capital outlay consists of one MDC in-car computer and one in-car camera. One patrol vehicle and one detective vehicle are planned to be replaced.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$1,119,490	\$1,218,700	\$1,224,300
Fringes	\$542,120	\$611,460	\$659,800
Operating	\$220,412	\$232,050	\$266,350
Contractual	\$0	\$0	\$0
Capital Outlay	\$170,822	\$12,000	\$12,800

3 Year Expense Comparison



POLICE EXPENDITURES

FUND 101	POLICE EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	2006-2007	Proposed 2007-2008
301.000 POLICE GENERAL								
<i>Personnel Services</i>								
701.000	PART-TIME SALARIES	706	0	0	475	0	0	0
702.000	SALARIES	986,768	990,818	1,024,969	836,865	1,042,000	1,100,000	1,102,000
703.000	SCHOOL CROSSING GUARDS	12,687	15,841	18,205	13,307	16,500	16,500	17,000
719.000	EMPLOYEE FRINGES	295,343	375,773	409,933	337,187	460,000	460,000	502,000
<i>Operating Expenses</i>								
727.000	SUPPLIES & POSTAGE	7,268	7,363	8,283	6,345	7,500	7,500	7,800
740.000	OPERATING SUPPLIES	9,024	10,684	9,648	12,385	11,000	11,000	11,400
741.000	UNIFORM & CLEANING	13,664	13,544	14,874	10,541	18,500	18,500	19,000
745.000	SUBSTANCE ABUSE	0	0	0	0	0	0	0
751.000	GAS & OIL	18,180	17,060	24,636	11,732	27,000	27,000	27,800
830.000	WITNESS FEES	500	200	0	0	200	200	200
854.000	EQUIPMENT LEASING	555	17	0	0	500	0	0
864.000	CONFERENCES AND DUES	1,843	425	190	1,050	1,750	1,750	1,750
865.000	AUTO RENTAL	58,000	72,000	50,000	4,824	40,000	40,000	60,000
910.000	INSURANCE	27,930	21,420	21,454	22,000	22,000	22,000	23,700
934.000	EQUIPMENT MAINTENANCE	9,421	3,412	13,180	2,913	2,000	3,000	1,000
956.100	MISCELLANEOUS	3,359	1,272	1,713	908	2,200	2,200	2,200
961.000	NARCOTICS CONTROL	6,775	7,734	7,000	18,734	18,750	18,750	19,750
<i>Capital Outlay</i>								
970.000	CAPITAL OUTLAY	48,374	31,747	159,282	(3,029)	15,000	5,000	10,000
972.000	GIS	7,000	2,060	11,540	0	7,000	7,000	2,800
TOTAL POLICE GENERAL		1,507,398	1,571,369	1,774,905	1,276,237	1,691,900	1,740,400	1,808,400
320.000 POLICE TRAINING								
<i>Operating Expenses</i>								
960.000	EDUCATION & TRAINING	10,202	12,030	12,835	11,245	11,600	11,600	10,000
960.302	ED & TRAIN 302 GRANT	0	(1,755)	(2,858)	(3,911)	0	0	0
TOTAL POLICE TRAINING		10,202	10,276	9,977	7,334	11,600	11,600	10,000
325.000 POLICE COMMUNICATIONS								
<i>Personnel Services</i>								
701.000	SECRETARY	33,956	35,975	36,791	27,519	37,200	37,200	38,400
702.000	SALARIES	0	9,473	6,550	17,460	10,000	30,000	30,900
719.000	EMPLOYEE FRINGES	95,867	115,930	113,602	90,635	130,960	130,960	135,000
<i>Operating Expenses</i>								
851.000	RADIO	9,021	7,651	10,428	5,908	12,000	12,000	12,400
853.000	TELEPHONES	8,966	10,590	9,273	6,322	12,000	12,000	12,400
956.100	MISCELLANEOUS	41	190	353	0	250	250	250
TOTAL POLICE COMMUNICATIONS		147,850	179,808	176,996	147,844	202,410	222,410	229,350

POLICE EXPENDITURES

(Continued)

FUND 101	POLICE EXPENDITURES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Budgets		
						Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
	327.000 POLICE STATION & BUILDING							
	<i>Personnel Services</i>							
	702.000 SALARIES	30,046	32,498	32,975	22,653	35,000	35,000	36,000
	719.000 EMPLOYEE FRINGES	16,074	17,857	18,585	14,638	20,500	20,500	22,800
	<i>Operating Expenses</i>							
	740.000 SUPPLIES	6,127	8,974	9,223	4,516	7,800	7,800	8,000
	854.000 EQUIPMENT LEASING	7,990	21,312	10,332	19,817	22,500	22,500	26,300
	920.000 UTILITIES	9,352	8,063	10,892	8,785	11,000	11,000	11,400
	931.000 BUILDING & MAINTENANCE	10,962	2,598	8,129	1,114	5,000	2,000	10,000
	957.000 GROUNDS & MISCELLANEOUS	1,297	811	827	420	1,000	1,000	1,000
	<i>Contractual</i>							
	818.000 CONTRACTUAL	0	0	0	0	0	0	0
	TOTAL POLICE STATION & BUILDING	81,848	92,113	90,964	71,942	102,800	99,800	115,500
	TOTAL POLICE EXPENSES	1,747,298	1,853,566	2,052,843	1,503,357	2,008,710	2,074,210	2,163,250

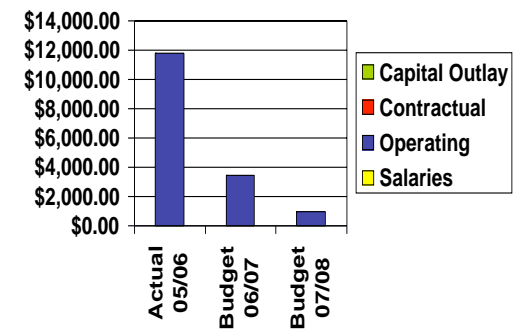
NARCOTICS ENFORCEMENT FUND

Richard Aro – Police Chief

Department Summary	Department Objectives	Budget Summary
<p>To account for confiscated funds which are used by the Police Department to enhance local narcotics enforcement.</p> <p>Department Goals</p> <ul style="list-style-type: none"> •Purchase equipment utilized for Narcotics enforcement. 	<ul style="list-style-type: none"> •To fund advanced training of sworn personnel in the area of Narcotic Enforcement. •To continue cooperative support with the Flint Area Narcotic Group (F.A.N.G.) concept team. 	<p>Two Smith and Wesson Semi-Auto rifles were purchased in 2007.</p> <p>No equipment purchases are planned for FY 2008.</p>

Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$0	\$0	\$0
Operating	\$11,805	\$3,425	\$1,000
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



NARCOTICS ENFORCEMENT REVENUES

FUND 267	NARCOTIC ENFORCEMENT FUND REVENUES	Actual	Actual	Actual	Actual	Budgets		
		2003-2004	2004-2005	2005-2006	Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
648.000	CONFISCATIONS	2,483	1,887	1,491	3,710	1,000	3,710	200
664.000	INTEREST ON INVESTMENTS	204	390	487	86	200	200	1,000
	TOTAL NARCOTIC ENFORCEMENT FUND REVENUES	2,687	2,277	1,978	3,796	1,200	3,910	1,200

NARCOTIC ENFORCEMENT EXPENDITURES

FUND 267	NARCOTIC ENFORCEMENT FUND EXPENDITURES	Actual	Actual	Actual	Actual	Budgets		
		2003-2004	2004-2005	2005-2006	Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
	334.000 NARCOTICS							
	<i>Operating Expenses</i>							
	727.000 SUPPLIES	0	0	0	2,433	0	3,425	1,000
	956.000 MISCELLANEOUS	0	0	0	0	0	0	0
	956.100 MISCELLANEOUS	280	217	11,805	524	0	0	0
	957.100 INFORMANTS & BUYS	0	0	0	0	0	0	0
	TOTAL NARCOTIC ENFORCEMENT FUND EXPENDITURES	280	217	11,805	2,957	0	3,425	1,000
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	2,406	2,060	(9,827)	839	1,200	485	200
	FUND BALANCE JULY 1	13,080	15,485	17,547	7,719	7,719	7,719	8,204
	FUND BALANCE JUNE 30	15,485	17,547	7,719	8,558	8,919	8,204	8,404

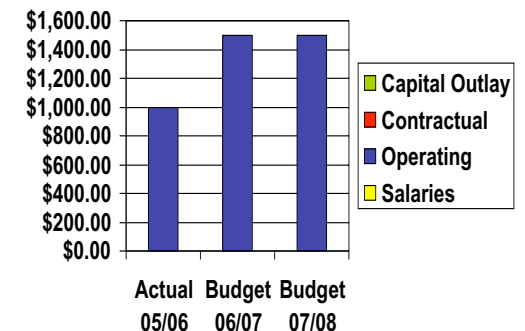
D.A.R.E. FUND

Richard Aro – Police Chief

Department Summary	Department Objectives	Budget Summary
<p>To account for the activity of the Drug Abuse Resistance Education Program. The City Police Department has set up the program to provide drug education to local elementary school students. This fund is financed by donations.</p> <p style="text-align: center;">Department Goals</p> <ul style="list-style-type: none"> • Provide materials including books, pencils, etc. to approximately 330-350 students per year. • Students will receive certificates, gifts and a graduation party. • To impact adolescents' lives through education. 	<ul style="list-style-type: none"> • Instruct all sixth graders at Fenton Intermediate School and St. John's School in Drug and Alcohol Resistance Education • Instruction to be provided by a D.A.R.E. Certified Police Officer. • Most students will be instructed during the fall and early winter, while the remaining students will be instructed the late winter and spring. 	<p>The expenditures for this fund will remain the same with no increases during the year.</p>

Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$0	\$0	\$0
Operating	\$998	\$1,500	\$1,500
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



D.A.R.E. REVENUES

FUND 296	DARE FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	Proposed 2007-2008
664.000	INTEREST ON INVESTMENTS	375	349	1,069	247	350	350	350
675.000	DONATIONS	859	734	316	135	600	200	200
680.000	DONATIONS	0	0	0	1,720	0	0	0
	TOTAL DARE FUND REVENUES	<u>1,235</u>	<u>1,083</u>	<u>1,385</u>	<u>2,102</u>	<u>950</u>	<u>550</u>	<u>550</u>

D.A.R.E. EXPENDITURES

FUND 296	DARE FUND EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
	335.000 DARE							
		<i>Operating Expenses</i>						
	727.000 SUPPLIES	270	0	150	0	500	500	500
	956.100 MISCELLANEOUS	1,456	1,296	848	1,121	1,000	1,000	1,000
	TOTAL DARE FUND EXPENDITURES	1,726	1,296	998	1,121	1,500	1,500	1,500
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(491)	(213)	386	981	(550)	(950)	(950)
	FUND BALANCE JULY 1	24,909	24,418	24,205	24,591	24,591	24,591	23,641
	FUND BALANCE JUNE 30	24,418	24,205	24,591	25,572	24,041	23,641	22,691

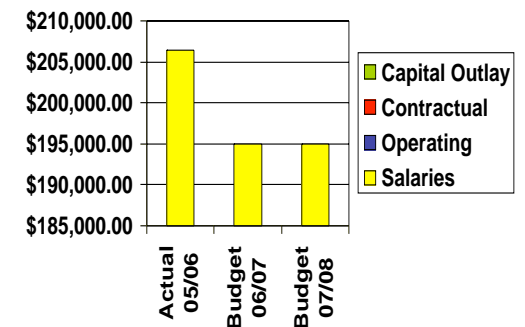
EMERGENCY 911 FUND

Richard Aro – Police Chief

Department Summary	Department Objectives	Budget Summary
<p>Monthly telephone surcharges assessed for emergency services are received from Genesee County. These surcharges are used to cover costs related to the operation of the City's 911 system.</p> <p style="text-align: center;">Department Goals</p> <ul style="list-style-type: none"> •To maintain the 911 dispatch center and continue to control its future through our local efforts. •Fund advanced training for dispatchers. 	<ul style="list-style-type: none"> •Utilize surcharge assets for dispatch salaries and training. 	<ul style="list-style-type: none"> ✓Salaries consist of five full-time dispatchers and one part-time dispatcher.

Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$206,437	\$195,000	\$195,000
Operating	\$0	\$0	\$0
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



EMERGENCY 911 REVENUES

FUND 298	EMERGENCY 911 FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended	Proposed
626.000	CHARGES FOR SERVICES	203,821	199,754	206,437	146,304	203,000	195,000	195,000
	TOTAL EMERGENCY 911 FUND REVENUES	203,821	199,754	206,437	146,304	203,000	195,000	195,000

EMERGENCY 911 EXPENDITURES

FUND 298	EMERGENCY 911 FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	Proposed
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	2007-2008
	326.000 EMERGENCY 911							
	<i>Personnel Services</i>							
702.000	SALARIES	203,821	199,754	206,437	157,307	203,000	195,000	195,000
	<i>Operating Expenses</i>							
956.100	MISCELLANEOUS	0	0	0	0	0	0	0
	TOTAL EMERGENCY 911 FUND EXPENDITURES	203,821	199,754	206,437	157,307	203,000	195,000	195,000
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES		0	0	0	(11,003)	0	0	0
FUND BALANCE JULY 1		0	0	0	0	0	0	0
FUND BALANCE JUNE 30		0	0	0	(11,003)	0	0	0

FIRE DEPARTMENT

Robert Cairnduff – Fire Chief

Department Summary

The Fire department is a combination of 1 full-time chief and 32 paid on call fire fighters. The staff is trained in light rescue and medical first responder as well as modern day fire fighting tactics. The Fire department continues to maintain an excellent I.S.O. class fire rating through training, equipment purchases and water supply capabilities.

Department Goals

- To replace 1988 tanker truck.
- To continue daytime duty staffing.
- To continue capital and equipment improvements.

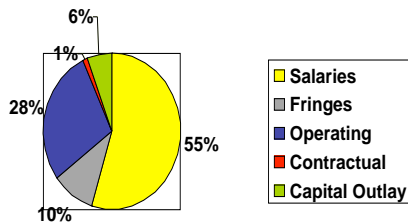
Department Objectives

- The City implemented this in FY 06. This program could be expanded by improving on the type and frequency of inspections.
- The need for replacing the hydraulic power units that supply the fire tools.
- Under the 20-year replacement schedule the 1988 tank truck would be replaced in FY 08.
- Equipment and technology would be upgraded to reflect the current, up-to-date improvements.

Budget Summary

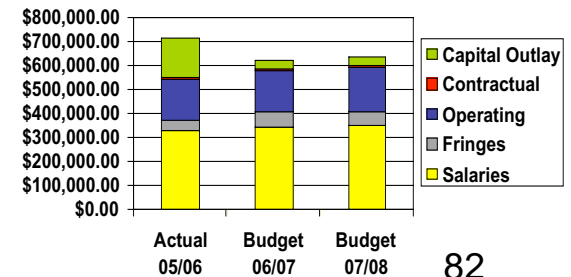
- ✓Salaries administrative include the Fire Chief, part time assistant and intern.
- ✓Salaries include (35) part-time on-call firefighters.
- ✓Fire fighting equipment expenses consists of the purchase of bunker gear, boots, helmets, fire nozzles, etc.
- ✓Equipment maintenance expenses consist of routine annual repairs.
- ✓Capital outlay consists of Jaws of Life and rear vision cameras.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$328,399	\$347,900	\$348,300
Fringes	\$46,332	\$58,950	\$63,650
Operating	\$170,119	\$174,970	\$180,130
Contractual	\$8,369	\$7,260	\$7,500
Capital Outlay	\$162,330	\$34,700	\$36,850

3 Year Expense Comparison



FIRE EXPENDITURES

FUND 101	FIRE EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
336.000 FIRE ADMINISTRATIVE								
<i>Personnel Services</i>								
701.000	CHIEF SALARY	57,514	59,769	36,305	40,104	60,000	57,000	57,000
702.000	FIREMEN SALARIES	234,574	225,766	281,905	161,038	260,000	280,000	280,000
719.000	EMPLOYEE FRINGES	36,050	38,037	36,101	39,701	50,400	47,000	51,000
720.000	EMPLOYEE INSURANCE	4,418	4,461	3,924	4,051	5,150	5,150	5,150
<i>Operating Expenses</i>								
727.000	OFFICE SUPPLIES	1,522	2,861	1,561	592	2,700	1,500	1,500
740.000	OPERATING SUPPLIES	5,121	1,956	3,786	2,754	4,000	4,000	4,000
740.100	MEDICAL SUPPLIES & TRAINING	2,702	2,858	2,885	2,914	3,500	3,500	3,500
740.200	FIRE FIGHTING EQUIPMENT	16,901	64,639	28,114	6,574	19,410	19,410	22,770
741.000	UNIFORMS	702	1,943	2,877	3,007	3,000	3,000	3,000
751.000	GAS & OIL	3,157	3,049	4,921	2,613	6,000	6,000	6,000
864.000	CONFERENCES AND DUES	2,156	2,822	3,242	1,491	3,720	3,720	3,720
864.100	FIRE PREVENTION	1,688	1,531	1,575	923	2,000	2,000	3,000
910.000	INSURANCE	9,900	8,300	9,893	10,300	10,300	10,300	11,500
934.000	EQUIPMENT & MAINTENANCE	25,032	24,613	25,031	15,028	25,000	25,000	25,000
944.000	HYDRANT RENTAL	13,440	13,440	13,440	6,720	13,440	13,440	13,440
956.100	MISCELLANEOUS	954	804	1,082	2,318	1,000	3,000	1,000
960.000	TRAINING	6,246	7,726	10,838	8,707	10,400	10,400	12,000
<i>Capital Outlay</i>								
970.000	CAPITAL OUTLAY	29,416	25,187	157,105	27,388	27,700	27,700	33,000
972.000	GIS	0	3,753	5,225	179	7,000	7,000	3,850
TOTAL FIRE ADMINISTRATIVE		451,493	493,516	629,813	336,400	514,720	529,120	540,430
345.000 FIRE COMMUNICATIONS								
<i>Operating Expenses</i>								
851.000	RADIO	1,959	777	4,013	1,390	5,000	5,000	5,000
853.000	TELEPHONES	11,411	9,781	10,143	6,625	12,000	12,000	12,000
956.100	MISCELLANEOUS	371	845	412	1,357	1,000	1,000	1,000
TOTAL FIRE COMMUNICATIONS		13,741	11,403	14,567	9,372	18,000	18,000	18,000

FIRE EXPENDITURES

(Continued)

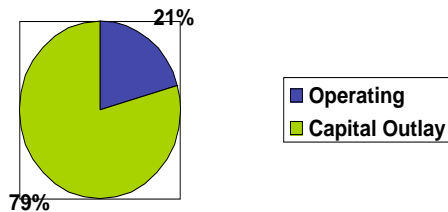
FUND 101	FIRE EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
346.000 FIRE STATION								
<i>Personnel Services</i>								
702.000	CUSTODIAN SALARY	8,855	9,546	10,189	7,551	10,900	10,900	11,300
719.000	EMPLOYEE FRINGES	5,267	5,376	6,307	4,880	6,800	6,800	7,500
<i>Operating Expenses</i>								
740.000	SUPPLIES	855	1,775	1,509	941	1,500	1,500	1,500
920.000	UTILITIES	31,409	29,807	30,198	24,118	30,000	30,000	30,000
931.000	BUILDING & MAINTENANCE	9,998	19,452	14,575	12,926	20,200	20,200	20,200
943.100	EQUIPMENT RENTAL	0	0	0	0	0	0	0
956.100	MISCELLANEOUS	0	75	22	5	0	0	0
979.000	SURVEY	0	0	0	0	0	0	0
<i>Contractual</i>								
818.000	CONTRACTUAL	9,139	8,056	8,369	4,840	10,300	7,260	7,500
TOTAL FIRE STATION		65,523	74,086	71,168	55,262	79,700	76,660	78,000
TOTAL FIRE EXPENSES		530,757	579,006	715,548	401,034	612,420	623,780	636,430

FIRE EQUIPMENT FUND

Robert Cairnduff – Fire Chief

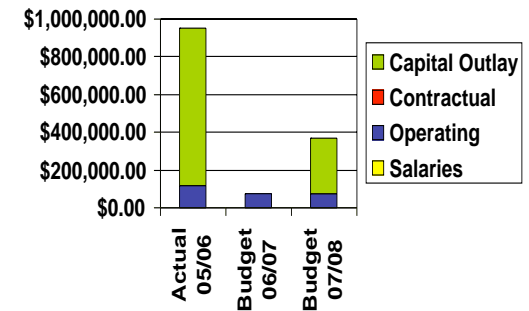
Department Summary	Department Objectives	Budget Summary
<p>To account for revenues earmarked for the major purchase of fire equipment.</p> <p>Department Goals</p> <ul style="list-style-type: none"> To replace fire equipment according to replacement schedule. 	<ul style="list-style-type: none"> The new rescue truck will cost approximately \$300,000. 	<p>The General Fund is making a contribution of \$100,000 to the Fire Truck Fund for 2007 and \$170,000 for 2008. The City Council has authorized and placed the down payment on the purchase of a new rescue truck.</p>

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$0	\$0	\$0
Operating	\$116,101	\$75,982	\$75,982
Contractual	\$0	\$0	\$0
Capital Outlay	\$836,131	\$0	\$294,000

3 Year Expense Comparison



FIRE EQUIPMENT REVENUES

FUND 492	FIRE EQUIPMENT FUND REVENUES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Budgets		
						Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
650.000	SALE OF FIXED ASSETS	0	8,600	0	0	0	0	0
664.000	INTEREST ON INVESTMENTS	3,788	9,316	18,315	3,924	2,000	5,000	5,000
675.000	DONATIONS	0	0	0	0	0	0	0
676.000	CONTRIBUTION FROM GENERAL FUND	140,000	170,000	170,000	0	100,000	100,000	170,000
687.000	REFUNDS & REIMBURSEMENTS	0	17,490	0	0	0	0	0
695.000	PROCEEDS OF LOAN	0	630,000	0	0	0	0	0
	TOTAL FIRE EQUIPMENT FUND REVENUES	143,788	835,406	188,315	3,924	102,000	105,000	175,000

FIRE EQUIPMENT EXPENDITURES

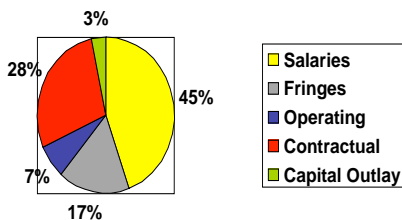
FUND 492	FIRE EQUIPMENT FUND EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
	932.000 EQUIPMENT							
	<i>Capital Outlay</i>							
970.000	CAPITAL OUTLAY	0	12,208	836,131	0	0	0	294,000
	TOTAL EQUIPMENT	0	12,208	836,131	0	0	0	294,000
	945.000 DEBT RETIREMENT							
	<i>Operating Expenses</i>							
991.000	PRINCIPAL	35,405	36,954	95,018	54,933	54,933	54,933	56,949
995.000	INTEREST	4,853	3,304	21,083	21,049	21,049	21,049	19,033
	TOTAL DEBT RETIREMENT	40,258	40,258	116,101	75,982	75,982	75,982	75,982
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfers</i>							
965.101	CONTRIBUTION TO GENERAL FUND	0	0	0	0	0	0	0
	TOTAL CONTRIBUTION TO OTHER FUNDS	0	0	0	0	0	0	0
	TOTAL FIRE EQUIPMENT FUND EXPENDITURES	40,258	52,466	952,232	75,982	75,982	75,982	369,982
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	103,530	782,939	(763,918)	(72,058)	26,018	29,018	(194,982)
	FUND BALANCE JULY 1	273,905	377,435	1,160,374	396,456	396,456	396,456	425,474
	FUND BALANCE JUNE 30	377,435	1,160,374	396,456	324,399	422,474	425,474	230,492

PROTECTIVE INSPECTION

Brad Hissong – Building and Zoning Administrator

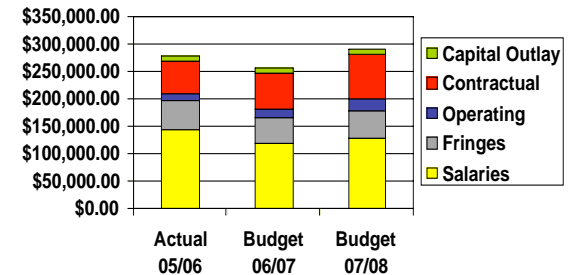
Department Summary	Department Objectives	Budget Summary
<p>This department is responsible for all planning and zoning functions, mapping building permits, housing inspections and maintenance of all pertinent data. It is also responsible for code enforcement.</p> <p style="text-align: center;">Department Goals</p> <ul style="list-style-type: none"> •To improve building, planning and code enforcement. •To improve residential, commercial and industrial information. •To assist in general economic development and implementation of design guidelines. 	<ul style="list-style-type: none"> •We have established a Business Resource Guide in conjunction with the Chamber of Commerce to improve the information given to residents. We are also trying to improve our efforts at informing businesses and residents on how to obtain permits. •With the position of Economic Development Director, the Building Department is becoming a key voice in guiding our economic activities. As we move forward, we can help guide development with a proactive approach. 	<ul style="list-style-type: none"> ✓ Salaries include the Zoning/Building Administrator and Secretary. Part-time wages are a part-time Code Enforcement Officer. ✓Employee fringes are health, dental, optical, long term disability and life insurance, FICA, retirement and workers' compensation. ✓Contractual is an inspector. ✓Conference and dues consists of memberships and training in Michigan, Genesee County Building Officials and International Code Council. ✓GIS includes the updating of the geographical information system.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$143,000	\$121,000	\$129,000
Fringes	\$54,271	\$45,500	\$50,000
Operating	\$11,969	\$16,950	\$20,300
Contractual	\$60,128	\$64,500	\$81,800
Capital Outlay	\$8,831	\$10,500	\$10,000

3 Year Expense Comparison



PROTECTIVE INSPECTION EXPENDITURES

FUND 101	PROTECTIVE INSPECTION EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended	Proposed
371.000 PROTECTIVE INSPECTION								
	<i>Personnel Services</i>							
702.000	SALARIES	107,174	97,216	118,047	72,813	142,000	101,000	104,000
703.000	PART-TIME SALARIES	16,181	31,682	24,953	12,156	25,000	20,000	25,000
719.000	EMPLOYEE FRINGES	42,735	45,743	54,271	31,368	73,500	45,500	50,000
	<i>Operating Expenses</i>							
727.000	OFFICE SUPPLIES	3,194	3,337	2,353	1,318	2,600	2,600	2,600
864.000	CONFERENCES & DUES	3,898	4,318	2,194	1,420	5,500	3,700	4,000
865.000	TRANSPORTATION	4,000	4,000	4,000	0	4,000	4,000	4,000
956.100	MISCELLANEOUS	639	225	1,020	50	1,000	1,000	1,000
	<i>Contractual</i>							
818.000	CONTRACTED SERVICE	17,816	38,245	20,530	24,636	1,500	30,000	33,000
	<i>Capital Outlay</i>							
970.000	CAPITAL OUTLAY	1,130	5,768	1,483	157	3,000	500	2,000
972.000	GIS SYSTEM	6,000	6,750	7,348	1,500	10,000	10,000	8,000
TOTAL PROTECTIVE INSPECTION		202,766	237,283	236,198	145,417	268,100	218,300	233,600
805.000 PLANNING								
	<i>Personnel Services</i>							
702.000	SECRETARY	0	0	0	0	0	0	0
	<i>Operating Expenses</i>							
728.000	POSTAGE	0	0	0	0	150	150	150
864.000	CONFERENCES & DUES	810	600	1,601	1,208	2,500	2,500	2,500
900.000	PRINTING	857	905	801	1,099	1,500	1,500	1,500
956.100	MISCELLANEOUS	0	78	0	0	600	600	600
	<i>Contractual</i>							
810.000	CONTRACTED REVIEWS	(500)	0	0	0	1,000	1,000	15,000
818.000	CONTRACTUAL SERVICE	40,652	30,173	39,364	20,932	32,000	32,000	32,000
TOTAL PLANNING		41,819	31,756	41,766	23,239	37,750	37,750	51,750
806.000 BOARD OF APPEALS								
	<i>Personnel Services</i>							
702.000	SECRETARY	0	0	0	0	0	0	0
	<i>Operating Expenses</i>							
728.000	POSTAGE	0	0	0	0	400	400	400
864.000	CONFERENCES & DUES	0	0	0	0	1,500	0	1,500
900.000	PRINTING	410	700	0	75	1,800	500	1,800
	<i>Contractual</i>							
818.000	CONTRACTUAL SERVICE	0	0	235	1,005	1,500	1,500	1,500
TOTAL BOARD OF APPEALS		410	700	235	1,080	5,200	2,400	5,200
807.000 BUILDING BOARD OF APPEALS								
	<i>Personnel Services</i>							
702.000	SECRETARY	0	0	0	0	0	0	0
	<i>Operating Expenses</i>							
728.000	POSTAGE	0	0	0	0	50	0	50
900.000	PRINTING	0	0	0	0	200	0	200
	<i>Contractual</i>							
818.000	CONTRACTUAL SERVICE	0	0	0	0	300	0	300
TOTAL BUILDING BOARD OF APPEALS		0	0	0	0	550	0	550
TOTAL PROTECTIVE INSPECTION EXPENSES		244,995	269,739	278,199	169,736	311,600	258,450	291,100

ASSESSOR

Tonya A. Molloseau

Department Summary

This department is responsible for real and personal property assessment functions in the City, to ensure that all property is fairly and equally assessed among all taxpayers as required by Michigan property tax laws. Also, this department is responsible for the maintenance of accurate assessment.

Department Goals

- To continue the utilization of the Geographical Information System (GIS) in coordination with the Department of Public Works and the Building Department.
- To provide the public with Internet available assessment records.
- To continue training and education.
- To be prepared to properly assess damaged property in time of disaster.

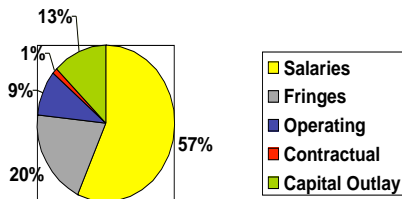
Department Objectives

- Continue to maintain the GIS system.
- Using the GIS system, create emergency management mapping for police and fire department.
- By providing Internet accessible records, the public would have even more information available at their fingertips.
- By continuing education and training, the Assessor and Deputy Assessor will be able to perform their duties lawfully and knowledgeably.
- By purchasing field kits, the assessing department will be equipped to assess property damage in the time of disaster.

Budget Summary

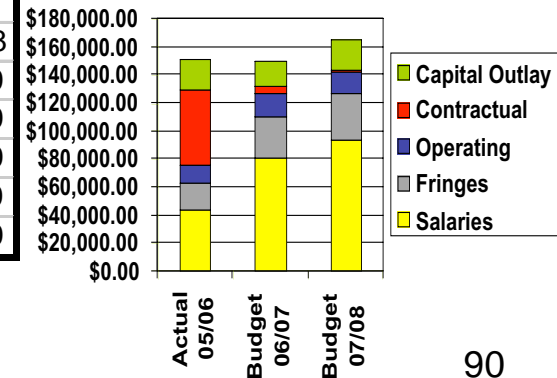
- ✓Salaries include the Assessor and Deputy Assessor.
- ✓Employee fringes are health, dental, vision, long term disability and life insurance, FICA, retirement and workers' compensation.
- ✓County services are fees to Genesee County for the tax computer system.
- ✓Conference and dues consist of membership and training in Michigan Assessors, Tri-County Assessors and International Assessors.
- ✓Capital outlay consists of replacing outdated computer equipment
- ✓Software consists of annual licensing fees for assessing software.
- ✓GIS consists of updates to the Geographical Information System.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$44,048	\$81,000	\$94,000
Fringes	\$19,222	\$29,000	\$33,100
Operating	\$13,140	\$17,400	\$15,300
Contractual	\$52,946	\$5,000	\$2,000
Capital Outlay	\$22,270	\$18,200	\$21,200

3 Year Expense Comparison



ASSESSOR EXPENDITURES

FUND 101	ASSESSOR EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
209.000 ASSESSOR								
<i>Personnel Services</i>								
701.000	ASSESSOR - SALARIES	85,988	73,605	43,389	53,328	96,000	79,000	92,000
702.000	SALARIES	0	157	(1)	0	0	0	0
703.000	PART-TIME WAGES	0	0	0	0	0	0	0
719.000	EMPLOYEE FRINGES	29,731	30,535	19,222	20,444	46,100	29,000	33,100
<i>Operating Expenses</i>								
727.000	SUPPLIES	1,587	2,644	1,520	2,238	2,500	3,000	3,000
824.000	ASSESSMENT NOTICES	11,270	5,776	7,377	4,833	6,000	8,000	6,000
827.000	ASSESSOR - DEED RECORDING	2,095	1,474	847	197	2,000	2,000	2,000
864.000	CONFERENCE/DUES	4,469	5,706	1,648	2,833	2,900	2,900	2,900
956.100	MISCELLANEOUS	428	739	194	924	1,000	1,000	1,000
<i>Contractual</i>								
810.000	ASSESSOR - CONTRACTUAL	950	25,034	52,946	4,030	10,000	5,000	2,000
<i>Capital Outlay</i>								
970.000	ASSESSOR - CAPITAL OUTLAY	851	2,955	2,850	1,200	3,200	3,200	3,200
972.000	ASSESSOR GIS/COMPUTER	13,000	19,246	13,331	1,419	12,000	12,000	12,000
972.000	SOFTWARE	0	820	6,089	924	9,000	3,000	6,000
TOTAL ASSESSOR		150,369	168,691	149,411	92,369	190,700	148,100	163,200
247.000 BOARD OF REVIEW								
<i>Personnel Services</i>								
703.000	SALARIES	145	465	660	0	2,000	2,000	2,000
<i>Operating Expenses</i>								
956.100	MISCELLANEOUS	1,617	336	1,555	690	500	500	400
TOTAL BOARD OF REVIEW		1,762	801	2,215	690	2,500	2,500	2,400
TOTAL ASSESSOR EXPENSES		152,131	169,492	151,626	93,059	193,200	150,600	165,600

LOCAL DEVELOPMENT FINANCE AUTHORITY FUNDS

L DFA Summary

The LDFA District was established in 1988 to facilitate development in the industrial park. Financing for projects comes from incremental property taxes over the based year of 1988, which is "captured" for exclusive use within the district boundaries. The LDFA projects are overseen by the LDFA board, which is appointed by the City Council. Current members of the Board include: Commissioner Patricia Locckwood, Art Yeotis, Richard Koester, Phil Lasco, Nicholas Popa, Dr. Joyce Toet and Jim Williams.

L DFA Projects

- Planned projects for 2007:
 - Sidewalks for Fenway Drive, Alloy Drive and Fenway Circle
- Proposed projects for 2008:
 - A 2 inch overlay for a portion of Fenway Drive, Alloy Drive and Fenway Circle
 - Silver Lake Sidewalk Project for \$75,000
 - Traffic Signal Mask Arms at Shiawassee and Rounds

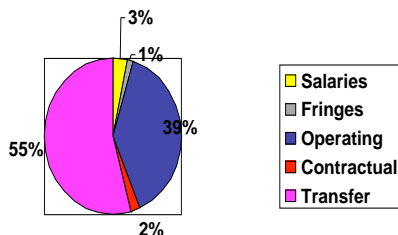
Budget Summary

- ✓Salaries consist of a portion of the Treasurer's salary and Economic Development Director's salary (25%).
- ✓Employee fringes include health, dental, optical, long term disability, life insurance, FICA, retirement and worker's compensation for the Director (25%).

The LDFA paid off their bond issue in July 2005.

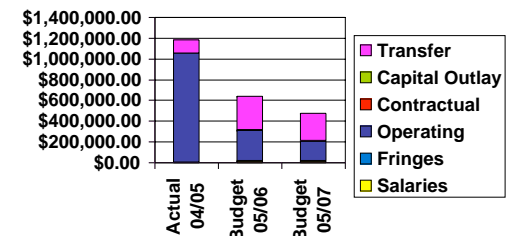
The LDFA entered into an agreement to share captured revenue with the City of Fenton. The LDFA shared \$200,000 revenue in 2007 and an agreement is pending for 2008.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$16,493	\$16,200	\$18,000
Fringes	\$6,269	\$6,800	\$8,000
Operating	\$209,184	\$255,000	\$185,000
Contractual	\$778	\$15,000	\$10,000
Capital Outlay	\$0	\$0	\$400,000
Transfer	\$249,783	\$293,000	\$725,000

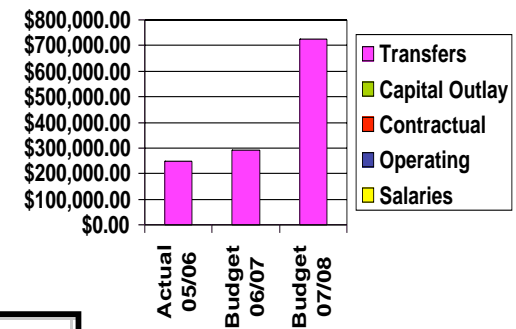
3 Year Expense Comparison



LOCAL DEVELOPMENT FINANCE AUTHORITY DEBT RETIREMENT FUND

Brent Morgan – Economic Development Director

3 Year Expense Comparison



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$0	\$0	\$0
Operating	\$0	\$0	\$0
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Transfers	\$249,783	\$293,000	\$725,000

LDFA DEBT RETIREMENT REVENUES

		Actual	Actual	Actual	Actual	Original	Budgets	
FUND 395	LDFA DEBT RETIREMENT FUND REVENUES	2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	2006-2007	2007-2008
403.000	TAX REVENUE	505,570	561,582	232,302	278,054	260,000	260,000	345,000
664.000	INTEREST ON INVESTMENTS	17,125	29,242	16,686	14,065	15,000	20,000	30,000
	TOTAL LDFA DEBT RETIREMENT FUND REVENUES	522,695	590,825	248,988	292,119	275,000	280,000	375,000

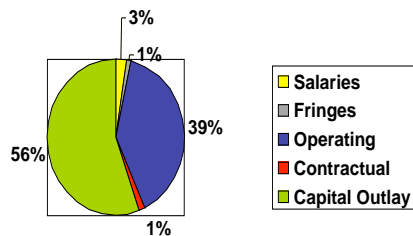
LDFA DEBT RETIREMENT EXPENDITURES

FUND 395	LDFA DEBT RETIREMENT FUND EXPENDITURES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Budgets	
							Amended 2006-2007	Proposed 2007-2008
	945.000 DEBT RETIREMENT							
	<i>Personnel Services</i>							
702.000	ADMINISTRATIVE	0	0	0	0	0	0	0
	<i>Operating Expenses</i>							
826.000	LEGAL FEES	0	0	0	0	0	0	0
991.000	PRINCIPAL	95,000	875,000	0	0	0	0	0
995.000	INTEREST	61,838	55,781	0	0	0	0	0
999.000	PAYING AGENT FEES	450	450	0	0	0	0	0
	TOTAL DEBT RETIREMENT	157,288	931,231	0	0	0	0	0
	967.000 CONTRIBUTION TO OTHER FUNDS							
965.495	CONTRIBUTION TO CONSTRUCTION FUND	10,000	127,000	249,783	30,000	258,770	293,000	725,000
	TOTAL CONTRIBUTION TO OTHER FUNDS	10,000	127,000	249,783	30,000	258,770	293,000	725,000
	TOTAL LDFA DEBT RETIREMENT FUND EXPENDITURES	167,288	1,058,231	249,783	30,000	258,770	293,000	725,000
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	355,407	(467,406)	(795)	262,119	16,230	(13,000)	(350,000)
	FUND BALANCE JULY 1	659,315	1,014,722	547,316	546,520	546,520	546,520	533,520
	FUND BALANCE JUNE 30	1,014,722	547,316	546,520	808,640	562,750	533,520	183,520

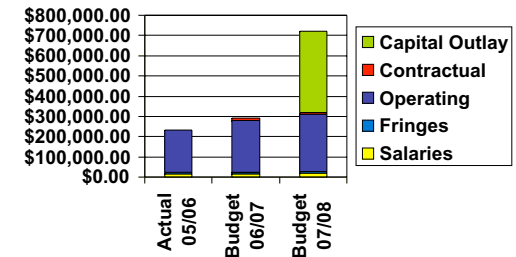
LOCAL DEVELOPMENT FINANCE AUTHORITY CONSTRUCTION FUND

Brent Morgan – Economic Development Director

Proposed Expense Budget



3 Year Expense Comparison



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$16,493	\$16,200	\$18,000
Fringes	\$6,269	\$6,800	\$8,000
Operating	\$209,184	\$255,000	\$284,000
Contractual	\$778	\$15,000	\$10,000
Capital Outlay	\$0	\$0	\$400,000

LDFA CONSTRUCTION REVENUES

FUND 495	LDFA CONSTRUCTION FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	Proposed 2007-2008
664.000	INTEREST ON INVESTMENTS	233	(2)	156	8	0	0	0
676.394	CONTRIBUTION FROM DEBT RETIREMENT	10,000	127,000	249,783	30,000	258,770	293,000	725,000
687.000	REFUNDS & REIMBURSEMENTS	0	0	0	0	0	0	0
	TOTAL LDFA CONSTRUCTION FUND REVENUES	<u>10,233</u>	<u>126,998</u>	<u>249,939</u>	<u>30,008</u>	<u>258,770</u>	<u>293,000</u>	<u>725,000</u>

LDFA CONSTRUCTION EXPENDITURES

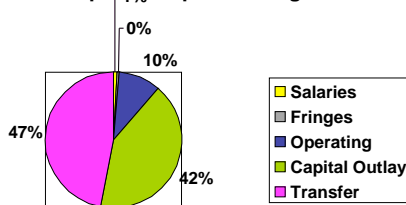
FUND 495	LDFA CONSTRUCTION FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	Proposed 2007-2008
852.000 LOCAL DEVELOPMENT FINANCE								
<i>Personnel Services</i>								
702.000	ADMINISTRATION	2,000	4,221	16,493	10,355	16,200	16,200	18,000
719.000	EMPLOYEE FRINGE	0	802	6,269	5,169	6,800	6,800	8,000
<i>Operating Expenses</i>								
819.100	WEBSITE	0	0	940	0	3,000	3,000	3,000
820.100	COPPER AVE. RESURFACE	0	0	0	0	0	0	0
820.200	INDUSTRIAL RESURFACE	0	0	0	0	0	0	0
820.300	SILVER LAKE INTERSECTION	0	0	3,920	0	0	0	0
820.500	STREET LIGHTS	0	0	0	0	0	0	0
820.600	SIDEWALKS	0	0	0	3,103	150,000	225,000	75,000
820.800	GRANT ST. EXTENSION	32,282	2,499	0	0	0	0	0
820.810	FENWAY DRIVE	0	0	0	0	0	0	52,000
820.820	FENWAY CIRCLE	0	0	0	0	0	0	17,000
820.830	TRAFFIC SIGNS	14,972	0	0	0	0	0	130,000
820.840	ROUNDS DRIVE	11,060	114,451	196,346	10,810	20,000	20,000	0
826.000	LEGAL FEES	0	4,011	6,237	426	10,000	5,000	5,000
956.100	MISCELLANEOUS	0	44	1,742	1,133	2,000	2,000	2,000
<i>Contractual Services</i>								
818.000	ENGINEERING	0	622	778	11,540	10,000	15,000	10,000
<i>Capital Outlay</i>								
971.000	PURCHASE OF LAND	0	0	0	0	0	0	400,000
TOTAL LDFA CONSTRUCTION FUND EXPENDITURES		60,314	126,651	232,723	42,535	218,000	293,000	720,000
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES		(50,080)	347	17,216	(12,527)	40,770	0	5,000
FUND BALANCE JULY 1		59,402	9,322	9,669	26,885	26,885	26,885	26,885
FUND BALANCE JUNE 30		9,322	9,669	26,885	14,358	67,655	26,885	31,885

DOWNTOWN DEVELOPMENT AUTHORITY FUNDS

Brent Morgan – Economic Development Director

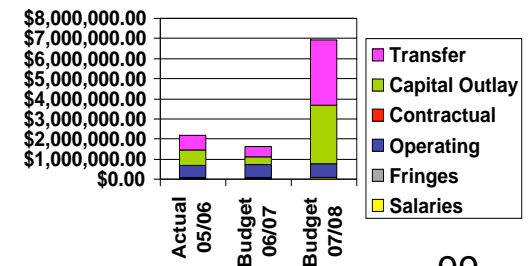
DDA Summary	Fund Goals	Budget Summary
<p>The DDA district was established in 1993. The purpose of the DDA is to stimulate and encourage private investment in specific development areas through the provision of public improvements. Financing for projects come from incremental property taxes over the base year of 1993, which are “captured” for exclusive use within the district boundaries. The DDA projects are overseen by the DDA Board, which is appointed by the Mayor and approved by the City Council. Current members of the Board include: Richard Bagnall, Robert Critchfield, Philip Lasco, Sue Osborn, Brian Petty, Craig Schmidt, Kristin Plew, Judy Brant, Jeri Stiles, Paul Van Gilder, Brent Williams, John Vamossy and June Wesch.</p>	<ul style="list-style-type: none"> •Establish a defined, attractive and distinctive character for the Downtown District. •Eliminate unattractive and blighting influences within the area. •Improve the overall quality of life within the City in innovative ways that are beneficial to all facets of the community. •Promote the DDA’s role as an interface between the City and the business community, by developing solutions to mutual concerns. •Improve parking awareness. •Implement a façade improvement program. •Improve awareness in the community of the Economic Development Department. •Develop a business recruitment packet. 	<p>Projects for Fiscal Year 2008 include:</p> <ol style="list-style-type: none"> 1. Old Fire Hall Improvements 2. Caroline Street Improvements 3. Elizabeth Street Parking 4. Façade Improvement Program 5. River Street Parking Improvements 6. Master Plan Implementation <p>The DDA entered into an agreement to share captured revenue with the City of Fenton. The DDA shared \$300,000 in 2007 and an agreement is pending for 2008.</p>

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$61,017	\$63,900	\$67,200
Fringes	\$17,894	\$19,200	\$28,215
Operating	\$598,394	\$655,800	\$685,712
Contractual	\$0	\$0	\$0
Capital Outlay	\$761,492	\$383,223	\$2,880,000
Transfer	\$763,911	\$517,250	\$3,253,415

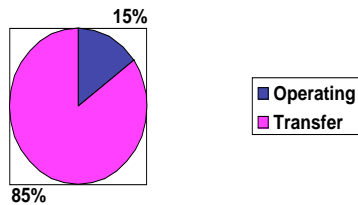
3 Year Expense Comparison



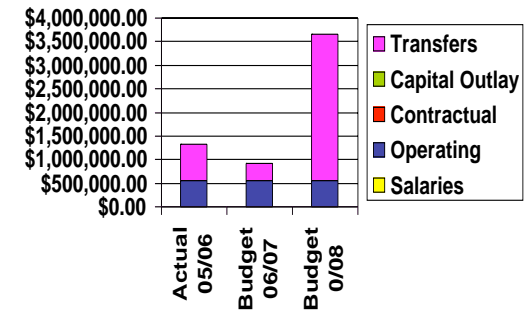
DOWNTOWN DEVELOPMENT AUTHORITY DEBT RETIREMENT FUND

Brent Morgan – Economic Development Director

Proposed Expense Budget



3 Year Expense Comparison



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$0	\$0	\$0
Operating	\$560,240	\$551,300	\$546,712
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Transfers	\$763,911	\$517,250	\$3,114,415

DDA DEBT RETIREMENT REVENUES

FUND 394	DDA DEBT RETIREMENT FUND REVENUES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Budgets	
							Amended 2006-2007	Proposed 2007-2008
403.000	TAX REVENUE	1,067,770	987,438	1,129,759	1,315,652	1,141,683	1,315,652	1,766,800
664.000	INTEREST ON INVESTMENTS	42,823	49,895	79,259	53,616	50,000	100,000	75,000
696.000	PROCEEDS OF BONDS	0	0	0	0	0	0	0
	TOTAL DDA DEBT RETIREMENT FUND REVENUES	1,110,593	1,037,332	1,209,018	1,369,268	1,191,683	1,415,652	1,841,800

DDA DEBT RETIREMENT EXPENDITURES

FUND 394	DDA DEBT RETIREMENT FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	Proposed
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	2006-2007	2007-2008
	945.000 DEBT RETIREMENT							
	<i>Operating Expenses</i>							
	991.000 PRINCIPAL	290,000	295,000	300,000	235,000	305,000	305,000	315,000
	994.100 BOND COSTS	0	0	0	0	0	0	0
	995.000 INTEREST	286,668	273,305	259,565	238,179	245,500	245,500	230,912
	999.000 PAYING AGENT FEES	695	675	675	475	800	800	800
	TOTAL DEBT RETIREMENT	577,363	568,980	560,240	473,654	551,300	551,300	546,712
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfer</i>							
	965.401 CONTRIBUTION TO CONSTRUCTION FUND	351,192	394,241	763,911	0	1,942,100	517,250	3,114,415
	TOTAL CONTRIBUTION TO OTHER FUNDS	351,192	394,241	763,911	0	1,942,100	517,250	3,114,415
	TOTAL DDA DEBT RETIREMENT FUND EXPENDITURES	928,555	963,221	1,324,151	473,654	2,493,400	1,068,550	3,661,127
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	182,038	74,112	(115,133)	895,614	(1,301,717)	347,102	(1,819,327)
	FUND BALANCE JULY 1	1,732,293	1,914,331	1,988,443	1,873,309	2,768,923	1,873,309	2,220,411
	FUND BALANCE JUNE 30	1,914,331	1,988,443	1,873,309	2,768,923	1,467,206	2,220,411	401,084

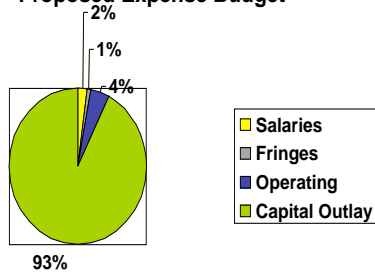
DDA Five Year Projection

	2008	2009	2010	2011	2012
Tax Revenue	\$ 1,806,362	\$ 1,860,553	\$ 1,916,369	\$ 1,973,860	\$ 2,033,075
Revenue Sharing	\$ (300,000)	\$ -	\$ -	\$ -	\$ -
Interest	\$ 75,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Total Revenue	\$ 1,581,362	\$ 1,910,553	\$ 1,966,369	\$ 2,023,860	\$ 2,083,075
Debt Payments					
Principal	\$ 315,000	\$ 335,000	\$ 290,000	\$ 305,000	\$ 320,000
Interest	\$ 230,812	\$ 215,898	\$ 199,710	\$ 187,385	\$ 174,422
Total Payments	\$ 545,812	\$ 550,898	\$ 489,710	\$ 492,385	\$ 494,422
Excess Revenue	\$ 1,035,550	\$ 1,359,655	\$ 1,476,659	\$ 1,531,475	\$ 1,588,653
Beginning Fund Balance	\$ 2,388,121	\$ 319,256	\$ 446,985	\$ 535,815	\$ 567,138
Available Funds	\$ 3,423,671	\$ 1,678,911	\$ 1,923,644	\$ 2,067,290	\$ 2,155,791
Operating Expenses					
Salaries	\$ 67,200	\$ 69,890	\$ 72,690	\$ 75,600	\$ 78,630
Emp Fringes	\$ 28,215	\$ 31,036	\$ 34,139	\$ 37,552	\$ 41,307
Professional Services	\$ 10,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Marketing	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Appraisals	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Legal Fees	\$ 17,000	\$ 18,000	\$ 19,000	\$ 20,000	\$ 21,000
Insurance	\$ 12,000	\$ 13,000	\$ 14,000	\$ 15,000	\$ 16,000
Old Fire Hall Utilities	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -
Old Fire Hall Maintenance	\$ 7,000	\$ 9,000	\$ 11,000	\$ 13,000	\$ 15,000
Miscellaneous	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Total Operating	\$ 192,415	\$ 206,926	\$ 210,829	\$ 221,152	\$ 231,937
Projects					
Redevelopment/Master Plan Implementations	\$ 950,000	\$ 750,000	\$ 900,000	\$ 1,000,000	\$ 1,100,000
Old Fire Hall	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Parking Plan	\$ 5,000	\$ -	\$ -	\$ -	\$ -
Caroline Street Improvements	\$ 310,000	\$ -	\$ -	\$ -	\$ -
Elizabeth Street Parking	\$ 350,000	\$ -	\$ -	\$ -	\$ -
River Street Parking Improvements	\$ 700,000	\$ -	\$ -	\$ -	\$ -
Silver Lake Reconstruction	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Downtown Planning	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Event Marketing	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Streetscape Maintenance	\$ 17,000	\$ 20,000	\$ 22,000	\$ 24,000	\$ 26,000
Façade Improvement Program	\$ 125,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Website	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Total Projects	\$ 2,912,000	\$ 1,025,000	\$ 1,177,000	\$ 1,279,000	\$ 1,381,000
Total Expenses	\$ 3,104,415	\$ 1,231,926	\$ 1,387,829	\$ 1,500,152	\$ 1,612,937
Ending Fund Balance	\$ 319,256	\$ 446,985	\$ 535,815	\$ 567,138	\$ 542,854

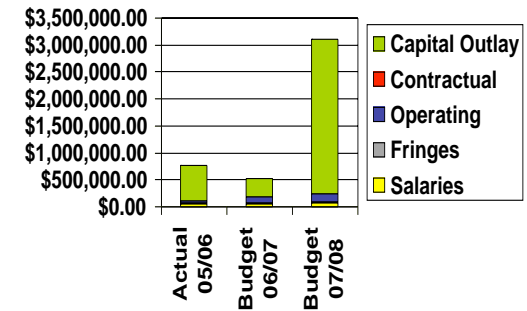
DOWNTOWN DEVELOPMENT AUTHORITY CONSTRUCTION FUND

Brent Morgan – Economic Development Director

Proposed Expense Budget



3 Year Expense Comparison



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$61,017	\$63,900	\$67,200
Fringes	\$17,894	\$19,200	\$28,215
Operating	\$37,725	\$104,500	\$139,000
Contractual	\$0	\$0	\$0
Capital Outlay	\$643,416	\$329,650	\$2,880,000

DDA CONSTRUCTION REVENUES

FUND 401	DDA CONSTRUCTION FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	Proposed 2007-2008
566.000	GRANTS	0	0	0	0	0	0	0
664.000	INTEREST ON INVESTMENTS	(261)	(24)	(79)	(159)	0	0	0
668.000	RENT - DEPOT	0	0	0	0	0	0	0
676.394	CONTRIBUTION FROM DEBT RETIREMENT	351,192	394,241	763,911	170,707	1,942,100	517,250	3,114,415
676.403	CONTRIBUTION FROM 2001 BOND/CON	0	0	0	0	0	0	0
680.000	MISCELLANEOUS	0	0	0	0	0	0	0
695.000	PROCEEDS OF LOAN	0	0	0	0	0	0	0
	TOTAL DDA CONSTRUCTION FUND REVENUES	350,931	394,217	763,832	170,549	1,942,100	517,250	3,114,415

DDA CONSTRUCTION EXPENDITURES

FUND 401	DDA CONSTRUCTION FUND EXPENDITURES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Budgets Amended 2006-2007	Proposed 2007-2008
	851.000 DOWNTOWN DEVELOPMENT							
	<i>Personnel Services</i>							
702.000	SALARIES	21,539	27,553	61,017	31,064	63,900	63,900	67,200
703.000	ADMINISTRATION	0	0	0	0	0	0	0
719.000	EMPLOYEE FRINGES	0	2,202	17,894	14,535	19,200	19,200	28,215
	<i>Operating Expenses</i>							
810.000	PROFESSIONAL SERVICES	25,308	2,560	4,425	2,364	10,000	10,000	10,000
810.100	DOWNTOWN STUDY	0	0	0	0	0	0	0
818.400	MARKETING	0	0	0	1,200	15,000	15,000	15,000
818.410	EVENT MARKETING	0	8,655	15,442	16,500	50,000	16,500	50,000
818.500	MCKENNA	57,959	84,762	0	1,127	5,000	5,000	0
824.100	APPRAISALS	0	0	0	1,200	20,000	20,000	20,000
824.200	ENVIRONMENTAL TESTING	0	0	0	0	0	0	0
825.000	PARKING	0	0	0	0	0	0	0
825.010	PARKING PLAN	0	0	0	718	5,000	5,000	5,000
825.100	N. LEROY STREET CONSTRUCTION	0	0	0	0	0	0	0
825.200	STREET LIGHTS	100,996	0	0	0	0	0	0
825.300	STREET SCAPE	0	0	0	0	0	0	0
826.000	LEGAL FEES	8,155	5,803	722	2,065	17,000	17,000	17,000
910.000	INSURANCE	2,500	10,000	10,000	10,000	11,000	11,000	12,000
956.100	MISCELLANEOUS	2,117	2,742	7,137	4,220	5,000	5,000	10,000
	<i>Contractual Services</i>							
818.000	CONTRACTUAL	(1)	(1)	0	0	0	0	0
	<i>Capital Outlay</i>							
971.000	LAND REDEVELOPMENT	0	0	0	0	100,000	0	0
971.400	MASTER PLAN IMPLEMENTATION	0	0	0	0	0	20,000	950,000
974.300	DAM IMPROVEMENTS	25,752	62,754	212,314	23,648	10,000	23,650	5,000
975.000	OLD FIRE HALL	14,083	3,314	13,195	7,540	150,000	15,000	250,000
974.010	OLD FIRE HALL UTILITLIES	0	0	2,802	3,862	6,000	6,000	6,000
975.000	OLD FIRE HALL MAINTENANCE	0	0	253	1,600	5,000	5,000	7,000
975.100	DPW GARAGE	0	0	0	0	0	0	0
975.200	MAIN/SILVER LAKE ROAD	65,479	115,954	244,291	24,131	20,000	60,000	5,000
975.300	DONALDSON DRIVE	0	0	0	321	0	0	0
975.400	DPW DEMOLITION	0	0	0	0	0	0	0
975.500	BUSH PARK	24,536	35,278	16,033	18,045	25,000	20,000	0
975.600	SILVER LAKE PATH	0	2,702	15,619	4,360	75,000	75,000	0
975.700	DOWNTOWN PLAN	0	32,439	89,692	6,452	50,000	25,000	50,000
975.710	COMMUNITY CENTER BRIDGE	0	0	0	0	0	0	0
975.720	STREETSCAPE MAINTENANCE	0	50	10,924	8,629	15,000	20,000	17,000
975.730	FAÇADE IMPROVEMENT PROGRAM	0	0	0	0	75,000	15,000	125,000
975.740	TRAIN DEPOT IMPROVEMENTS	0	0	33,293	109	0	0	0
975.750	WEBSITE	0	0	5,000	0	5,000	5,000	5,000
975.760	CAROLINE STREET IMPROVEMENTS	0	0	0	0	410,000	20,000	310,000
975.770	ELIZABETH STREET PARKING	0	0	0	0	400,000	20,000	350,000
975.780	LEROY ST. BRIDGE	0	0	0	0	375,000	0	0
975.781	SILVER LAKE ROAD RECONSTRUCT	0	0	0	0	0	0	100,000
975.782	RIVER ST. PARKING IMPROVEMENTS	0	0	0	0	0	0	700,000
975.800	GF REVENUE SHARING	0	0	0	0	0	0	0
	TOTAL DOWNTOWN DEVELOPMENT	348,423	396,766	760,052	183,691	1,942,100	517,250	3,114,415
	TOTAL DDA CONSTRUCTION FUND EXPENDITURES	348,423	396,766	760,052	183,691	1,942,100	517,250	3,114,415
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	2,509	(2,548)	3,781	(13,143)	0	0	0
	BEG. RESERVE FOR FUTURE PROJECTS - JULY 1	3,149	5,659	3,110	6,889	6,889	6,889	6,889
	ENDING RESERVE FOR FUTURE PROJECTS - JUNE 30	5,659	3,110	6,889	(6,254)	6,889	6,889	6,889

PARKS & RECREATION FUND

Leslie Bland – DPW Director

Department Summary

The Parks and Recreation department is responsible for the operation and maintenance of Silver Lake Park, Bush Park, Mill Pond Gazebo, McDonnell Park, Conklin Park, Adams Park and Freedom Park, along with the Water Plant and Towers.

Department Goals

- To maintain the park system in excellent condition.
- To improve Bush Park.
- To keep parks beautiful, mowing and trimming, adding grills and picnic tables will be necessary as funds become available.

- To work with Southern Lakes Park and Recreation Board to establish new programs at Silver Lake.

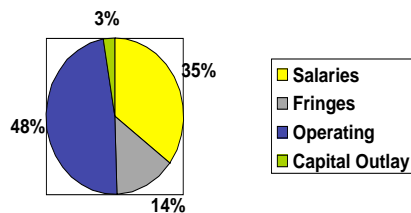
Department Objectives

- Continue keeping our parks beautiful by adding employees for mowing of parks.
- As funds become available, add playground equipment and increase the amount of activities in the park system.
- Through the beauty of the parks, awareness and interest in the City's parks will increase.
- Continue to be an active participants with the Southern Lakes Park and Recreation Board.

Budget Summary

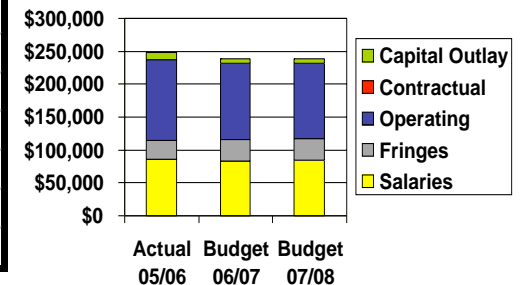
- ✓Salaries administration consists of a portion of the DPW Director's wage.
- ✓Salaries consist of one DPW worker whose main responsibility is park maintenance.
- ✓Part-time positions consists of the summer staff for Silver Lake Park and additional staff for mowing all parks.
- ✓Employee fringes consist of health, dental, optical, long term disability and life insurance, FICA, retirement and workers' compensation for the full-time employees.
- ✓Equipment rental consists of fees paid to the City's Equipment Fund for use of trucks, mowers and etc.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$85,760	\$83,400	\$84,480
Fringes	\$28,310	\$32,000	\$33,400
Operating	\$123,564	\$117,050	\$114,550
Contractual	\$0	\$0	\$0
Capital Outlay	\$10,848	\$6,500	\$6,500

3 Year Expense Comparison



PARKS & RECREATION REVENUES

FUND 208	PARKS & RECREATION FUND REVENUES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
566.000	GRANTS	0	0	0	0	0	0	0
651.000	USE & ADMISSION FEES	15,692	20,993	20,031	12,095	17,000	20,000	20,000
652.000	CONCESSION STAND	0	0	0	0	0	0	0
653.000	CONCERT DONATIONS	2,525	0	2,000	0	2,000	0	0
653.100	PARK DONATIONS	1,000	500	500	500	500	500	500
653.300	DONATIONS - ROTARY PARK	0	0	0	0	0	0	0
664.000	INTEREST ON INVESTMENTS	946	1,078	2,788	173	500	500	500
676.000	CONTRIBUTION FROM GENERAL FUND	172,000	172,000	217,000	140,000	222,000	213,000	214,000
677.000	RENTAL INCOME - GAZEBO & PAVILION	7,756	5,744	4,828	3,610	6,000	5,000	5,000
680.000	MISCELLANEOUS	0	0	0	0	0	0	0
680.100	HAUNTED WOODS	0	0	0	0	0	0	0
687.000	REFUNDS & REIMBURSEMENTS	0	0	0	0	0	0	0
TOTAL PARKS & RECREATION FUND REVENUES		199,920	200,315	247,146	156,379	248,000	239,000	240,000

PARKS & RECREATION EXPENDITURES

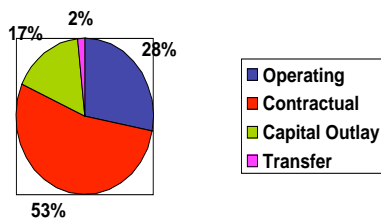
FUND 208	PARKS & RECREATION FUND EXPENDITURES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Budgets Amended 2006-2007	Proposed 2007-2008
	691.000 RECREATION & PARKS							
	<i>Personnel Services</i>							
	701.000 ADMINISTRATION	4,098	4,040	4,337	3,351	4,400	4,400	4,520
	702.000 MAINTENANCE SALARIES	30,026	30,794	29,453	15,973	32,000	32,000	32,960
	705.000 PART-TIME SUPERVISOR	4,377	6,189	4,420	3,905	8,000	7,000	7,000
	706.000 PART-TIME MAINTENANCE	7,918	12,139	14,847	3,200	12,000	12,000	12,000
	708.000 LIFEGUARD SALARIES	20,446	20,973	21,435	12,053	19,000	19,000	19,000
	709.000 GATEKEEPER SALARIES	6,060	9,664	11,269	5,455	9,000	9,000	9,000
	712.000 BOARD SECRETARY	0	0	0	0	0	0	0
	719.000 BENEFITS	22,985	25,709	28,310	20,993	32,000	32,000	33,400
	<i>Operating Expenses</i>							
	722.000 CONCERTS	6,800	7,660	7,651	4,500	5,000	5,000	5,000
	723.000 REGIONAL RECREATION	0	0	0	0	0	0	0
	723.100 RECREATION COMMUNITY PROMOTION	1,658	0	0	0	0	0	0
	723.200 HAUNTED WOODS	0	0	0	0	0	0	0
	740.000 OPERATING SUPPLIES	2,547	1,026	895	77	2,200	1,000	1,000
	741.000 UNIFORMS	356	346	335	243	400	400	400
	775.000 REPAIR & MAINTENANCE	7,600	9,797	14,554	4,593	9,000	9,000	9,000
	775.500 ICE RINK	0	0	0	0	0	0	0
	775.600 LAWN CUTTING	3,360	485	0	0	2,600	0	0
	810.000 PROFESSIONAL SERVICES	0	111	920	4,998	0	5,000	1,000
	864.000 SAFETY TRAINING	515	100	100	520	600	600	600
	910.000 INSURANCE	3,000	1,700	3,298	3,300	3,300	3,300	3,300
	920.000 UTILITIES	2,589	2,235	2,143	2,069	3,250	3,250	3,250
	943.100 EQUIPMENT RENTAL	63,863	86,359	92,372	58,314	88,000	88,000	89,500
	956.100 MISCELLANEOUS	4,835	3,865	1,294	0	2,500	1,500	1,500
	<i>Capital Outlay</i>							
	970.000 CAPITAL OUTLAY	2,271	2,208	7,798	(361)	7,000	5,000	3,000
	970.200 GAZEBO REPAIRS	735	49	2,750	187	5,000	1,000	3,000
	970.300 TENNIS COURT	0	0	0	0	0	0	0
	970.400 BUSH PARK	320	0	300	0	500	500	500
	TOTAL PARKS & RECREATION FUND EXPENDITURES	196,359	225,451	248,482	143,370	245,750	238,950	238,930
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	3,561	(25,136)	(1,336)	13,009	2,250	50	1,070
	FUND BALANCE JULY 1	27,390	30,951	5,816	4,480	4,480	4,480	4,530
	FUND BALANCE JUNE 30	30,951	5,816	4,480	17,489	6,730	4,530	5,600

CEMETERY FUND

Leslie Bland – DPW Director

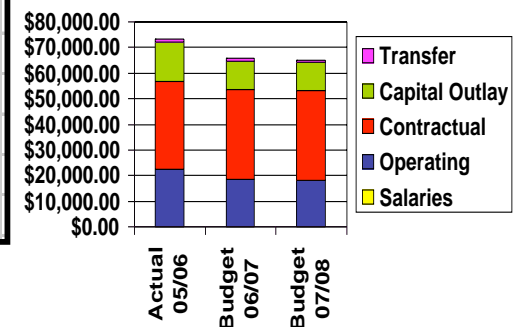
Department Summary	Department Objectives	Budget Summary
<p>Oakwood Cemetery is completely funded through grave openings, foundations, lot sales and transfers in from the General Fund. All Cemetery maintenance are expenses in this fund.</p> <p style="text-align: center;">Department Goals</p> <ul style="list-style-type: none"> •Improve Oakwood Cemetery. •Continue to promote Columbian sales. •Help raise money for much needed improvements on the roads and drainage throughout the Cemetery. •Honor those that have gone before. •To appropriately fund the Cemetery. 	<ul style="list-style-type: none"> •The Cemetery Board is currently reviewing a draft plan that would accommodate major improvements including paving and drainage. •To promote sales, on the behalf of the Cemetery Fund, City will need to continue to participate in the local media. •Find innovative ways, such as Adopt-A-Grave program, to raise funds for needed improvements. •Start a replacement program for Veterans' grave markers. •Work with Questers on programs that would benefit the Cemetery. •A discussion on how best to allocate more funding would be appropriate. 	<ul style="list-style-type: none"> ✓Maintenance Contractual are the contracted services for mowing and other maintenance in the cemetery. ✓Grave opening and foundations consist of contracted cemetery services for these functions. <p style="text-align: center;">The Cemetery Fund contributes 20% of the lot sales to the Cemetery Perpetual Care Fund for future maintenance costs.</p>

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$0	\$0	\$0
Operating	\$22,464	\$18,400	\$18,210
Contractual	\$34,410	\$35,000	\$35,000
Capital Outlay	\$15,235	\$11,350	\$11,000
Transfer	\$1,206	\$1,000	\$1,000

3 Year Expense Comparison



CEMETERY REVENUES

FUND 209	CEMETERY FUND REVENUES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Budgets		
						Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
628.000	GRAVE OPENINGS	21,227	12,995	26,987	10,235	20,000	15,000	20,000
629.000	FOUNDATIONS	130	0	0	0	0	0	0
630.000	TRANSFER OF OWNERSHIP	200	100	100	75	100	100	100
647.000	SALE OF LOTS	10,500	2,450	4,800	1,687	5,000	4,000	4,000
653.200	WEIGANT DONATIONS	0	0	0	0	0	0	0
664.000	INTEREST ON INVESTMENTS	314	828	1,110	174	200	200	200
676.000	CONTRIBUTION FROM GENERAL FUND	35,000	30,000	30,000	0	70,000	57,000	41,000
676.213	CONTRIBUTION FROM PERPETUAL CARE	0	0	0	0	0	0	0
687.000	REFUNDS & REIMBURSEMENTS	697	0	0	0	0	0	0
	TOTAL CEMETERY FUND REVENUES	68,067	46,373	62,997	12,171	95,300	76,300	65,300

CEMETERY EXPENDITURES

FUND 209	CEMETERY FUND EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
	277.000 CEMETERY OPERATING							
	<i>Personnel Services</i>							
	702.000 MAINTENANCE SALARIES	0	0	0	0	0	0	0
	703.000 PART-TIME SALARIES	0	0	0	0	0	0	0
	<i>Operating Expenses</i>							
	802.000 GRAVE OPENINGS	10,700	7,495	16,184	5,811	10,000	10,000	10,000
	803.000 FOUNDATION COSTS	3,180	1,830	3,201	1,500	3,000	3,000	3,000
	804.000 COMMISSIONS	2,240	530	1,217	20	2,000	1,500	1,500
	900.000 PUBLISHING	0	0	0	0	160	160	160
	920.000 UTILITIES	132	119	159	213	160	290	300
	930.000 REPAIRS	1,000	0	1,497	1,196	1,000	1,200	1,000
	930.100 MONUMENT REPAIRS	0	125	0	0	750	750	750
	956.100 MISCELLANEOUS	175	1,250	205	35	1,500	1,500	1,500
	<i>Contractual</i>							
	801.000 MAINTENANCE CONTRACT	33,701	33,237	33,000	24,750	34,500	34,500	34,500
	818.000 CONTRACTUAL	0	456	1,410	52	500	500	500
	<i>Capital Outlay</i>							
	970.000 CAPITAL OUTLAY	380	1,777	14,171	1,156	20,000	10,000	10,000
	974.000 LAND IMPROVEMENTS	99	1,130	1,064	1,350	1,000	1,350	1,000
	988.000 STORM DRAINS	0	0	0	0	30,000	0	0
	TOTAL CEMETERY OPERATIONS	51,607	47,949	72,109	36,082	104,570	64,750	64,210
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfers</i>							
	965.213 TRANSFER TO PERPETUAL CARE	2,120	490	1,206	20	1,000	1,000	1,000
	TOTAL CONTRIBUTION TO OTHER FUNDS	2,120	490	1,206	20	1,000	1,000	1,000
	TOTAL CEMETERY FUND EXPENDITURES	53,727	48,439	73,315	36,102	105,570	65,750	65,210
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	14,340	(2,066)	(10,319)	(23,931)	(10,270)	10,550	90
	FUND BALANCE JULY 1	26,059	40,399	38,335	28,016	28,016	28,016	38,566
	FUND BALANCE JUNE 30	40,399	38,335	28,016	4,085	17,746	38,566	38,656

MAJOR STREET FUND

Leslie Bland – DPW Director

Department Summary

Major Street Fund revenue source is Act 51 revenue (Gas & Weight Tax) and transfers-in from the Capital Improvement Fund. This department is responsible for the maintenance and repair of all infrastructure 18.69 miles of major streets. This responsibility includes surface, right of way, forestry, traffic, storm drains and winter maintenance. Our maintenance tasks include street sweeping, pothole patching, crack sealing, curb and gutter replacement, utility cut repairs, catch basin repairs, storm water tile repairs, traffic counts, pavement markings, tree replacement, brush pickup, issuance of permits & inspections, road condition survey, snow removal, and any other work done within the street right of way. The City now maintains Old US 23 trunkline and will add monies for these expenses in 2008 budget.

Department Goals

- To improve major street system, traffic signals and entrances.
- To design and plan for the widening of Silver Lake Road.

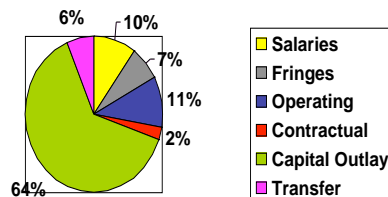
Department Objectives

- The Silver Lake Road widening will begin in Spring of 2008 and last until Fall. It is estimated to be \$4.1 million.
- Planning will begin for traffic signal improvements at LeRoy and Silver Lake and South Long Lake and Torrey.

Budget Summary

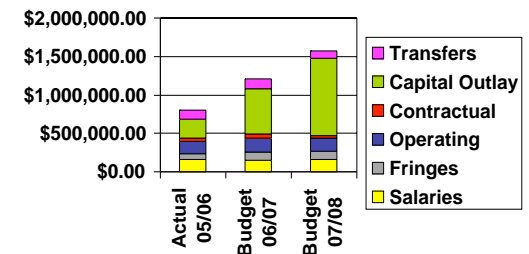
Act 51 revenues (Gas & Weight Tax) is estimated to increase 18.10% in FY 2008 due to the turnback of the state trunklines. The City has received \$1.5 million from the State for the improvements to Silver Lake Road. The West Street improvements are scheduled for 2008. A transfer out of Major Streets in the amount of \$100,000 to support Local Streets is budgeted in FY 2008.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$155,274	\$148,750	\$158,950
Fringes	\$82,759	\$106,500	\$110,500
Operating	\$160,551	\$179,340	\$167,430
Contractual	\$35,664	\$52,200	\$39,000
Capital Outlay	\$246,059	\$592,000	\$995,000
Transfers	\$125,000	\$125,000	\$100,000

3 Year Expense Comparison



MAJOR STREET FUND REVENUES

FUND 202	MAJOR STREET FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	Proposed 2007-2008
510.000	FEDERAL REVENUE	0	0	0	0	0	0	0
547.000	REIM-TRUNKLINE MAINTENANCE	12,847	21,901	18,559	646	30,350	646	0
547.100	TRUNKLINE TURNBACK	0	0	0	0	0	200,000	800,000
576.000	FEDERAL REVENUE	0	0	0	0	0	0	0
577.000	GAS & WEIGHT TAX	482,414	476,528	463,038	345,555	506,500	495,000	584,600
580.000	BUILD MICHIGAN ROADS	16,465	15,900	15,876	12,110	15,900	15,900	15,900
664.000	INTEREST ON INVESTMENTS	2,763	2,065	5,310	(425)	1,000	500	500
676.000	CONTRIBUTION FROM GENERAL FUND	0	45,000	115,000	0	0	297,000	0
676.494	TRANSFERS FROM CIP	110,023	225,000	150,000	205,000	205,000	205,000	185,000
676.899	CONTRIBUTION FROM WORKING CAPITAL	0	0	0	0	0	0	0
687.000	REFUNDS & REIMBURSEMENTS	7,747	0	3,781	6,524	0	6,600	0
	TOTAL MAJOR STREET FUND REVENUES	632,259	786,394	771,563	569,411	758,750	1,220,646	1,586,000

MAJOR STREET EXPENSES

FUND 202	MAJOR STREET FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	Proposed
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	2007-2008
	208.000 AUDIT							
					<i>Operating Expenses</i>			
807.000	AUDIT	460	1,110	900	1,000	1,000	1,000	1,030
	TOTAL AUDIT	460	1,110	900	1,000	1,000	1,000	1,030
	449.000 ENGINEERING							
					<i>Contractual</i>			
829.000	BRIDGE INSPECTIONS	5,213	3,655	1,056	3,141	3,000	3,200	8,000
	TOTAL ENGINEERING	5,213	3,655	1,056	3,141	3,000	3,200	8,000
	456.000 PATCHING - CONTRACTUAL							
					<i>Contractual</i>			
818.000	PATCHING CONTRACTUAL	0	0	0	0	25,000	10,000	0
	TOTAL PATCHING - CONTRACTUAL	0	0	0	0	25,000	10,000	0
	457.000 CAPITAL IMPROVEMENT							
					<i>Capital Outlay</i>			
823.000	STATE ROAD - CIP	0	0	0	0	0	0	0
860.000	N. LEROY WIDENING	0	0	0	0	0	0	0
861.000	ADELAIDE/NORTH INTERSECTION	0	0	0	0	0	0	0
861.100	SILVER LAKE & MAIN INTERSECTION	0	0	0	5,143	0	17,000	30,000
861.200	S. LONG LAKE & TORREY INTERSECTION	0	0	0	1,946	0	10,000	50,000
862.000	NORTH ROAD RESURFACING	0	1,105	0	0	0	0	0
862.100	SILVER LAKE & MAIN RELOCATOR	8,629	183,095	82,984	8,981	10,000	15,000	0
862.200	S. LEROY ST.	34,110	4,594	0	0	0	0	0
862.300	ADELAIDE/WALNUT/ELLEN	0	0	0	0	0	0	0
862.400	TORREY ROAD BRIDGE	48,382	45,446	113,530	275,617	90,000	300,000	15,000
863.000	SILVER LAKE RESURFACING	0	3,814	0	38,080	0	200,000	800,000
863.100	PEDESTRIAN CROSSING	15,046	1,238	0	782	0	0	0
863.200	NORTH ROAD - COUNTY	0	0	0	0	0	0	0
863.300	FIFTH ST. RESURFACING	0	0	0	0	0	0	0
863.400	TORREY/S. LONG LAKE	0	2,295	0	0	0	0	0
863.500	MAIN ST. IMPROVEMENTS	8,590	1,097	0	0	0	0	0
863.600	EAST ST/S. HOLLY	449	60,815	20,680	0	2,000	0	0
863.610	EAST/WEST ST.	0	0	28,864	37,211	100,000	50,000	100,000
863.700	OWEN/JENNINGS	0	5,426	0	0	0	0	0
863.800	SILVER LAKE/JENNINGS	0	0	0	0	0	0	0
863.900	SHIAWASSEE	0	0	0	0	0	0	0
	TOTAL CAPITAL IMPROVEMENT	115,205	308,925	246,059	367,760	202,000	592,000	995,000
	463.000 MAINTENANCE							
					<i>Personnel Services</i>			
701.000	PART-TIME SALARIES	470	4,520	4,776	14,624	4,850	5,000	5,000
702.000	SALARIES	95,182	94,663	112,430	86,551	100,800	100,800	109,800
					<i>Operating Expenses</i>			
740.000	OPERATING SUPPLIES	24,797	24,017	26,156	16,798	25,000	25,000	27,500
943.100	EQUIPMENT RENTAL	51,891	56,779	53,836	32,541	51,150	51,150	55,000
					<i>Contractual</i>			
818.000	CONTRACTUAL	15,649	12,750	17,307	19,524	12,000	20,000	12,000
818.100	SWEEPING/DUMPING	722	1,835	1,922	421	3,000	3,000	3,000
	TOTAL MAINTENANCE	188,712	194,564	216,428	170,458	196,800	204,950	212,300

MAJOR STREET EXPENSES

FUND 202	MAJOR STREET FUND EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
	474.000 TRAFFIC SERVICES							
		<i>Personnel Services</i>						
	702.000 SALARIES	1,376	1,346	2,602	427	2,500	2,500	2,500
		<i>Operating Expenses</i>						
	740.000 OPERATING SUPPLIES	817	515	98	1,029	2,000	2,000	2,000
	920.000 UTILITIES	12,458	13,303	14,021	12,012	13,300	13,300	13,700
	943.100 EQUIPMENT RENTAL	587	699	791	132	1,300	1,300	1,350
		<i>Contractual</i>						
	818.000 CONTRACTUAL	13,637	20,807	15,379	15,129	15,000	15,000	15,000
	829.000 BRIDGE INSPECTIONS	0	0	0	0	0	0	0
	TOTAL TRAFFIC SERVICES	28,875	36,668	32,890	28,729	34,100	34,100	34,550
	475.000 RAILROAD							
		<i>Operating Expenses</i>						
	925.000 GRAND TRUNK CROSSING LEASE MNT	300	325	0	300	3,500	3,500	3,500
	TOTAL RAILROAD	300	325	0	300	3,500	3,500	3,500
	479.000 SNOW & ICE CONTROL							
		<i>Personnel Services</i>						
	702.000 SALARIES	13,197	14,803	13,178	10,950	16,750	16,750	17,250
		<i>Operating Expenses</i>						
	740.000 OPERATING SUPPLIES	22,439	35,139	32,273	3,972	33,000	35,000	38,000
	943.100 EQUIPMENT RENTAL	12,621	12,956	6,876	8,583	12,300	12,300	15,000
		<i>Contractual</i>						
	818.000 CONTRACTUAL	0	0	0	0	1,000	1,000	1,000
	TOTAL SNOW & ICE CONTROL	48,256	62,898	52,327	23,505	63,050	65,050	71,250
	482.000 DPW DIRECTOR							
		<i>Personnel Services</i>						
	701.000 ADMINISTRATIVE COST	20,137	22,332	22,288	9,493	23,700	23,700	24,400
		<i>Operating Expenses</i>						
	741.000 UNIFORMS	1,295	995	815	691	1,550	1,550	1,550
	742.000 CLOTHING REIMBURSEMENT	0	0	0	956	0	1,440	1,350
	864.000 CONFERENCES & DUES	674	888	746	0	700	700	700
	943.100 EQUIPMENT RENTAL	6,000	0	6,000	0	6,000	6,000	6,000
	960.000 EDUCATION & TRAINING	0	0	0	0	750	750	750
	TOTAL DPW DIRECTOR	28,106	24,215	29,849	11,140	32,700	34,140	34,750

MAJOR STREET EXPENSES

FUND 202	MAJOR STREET FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	2006-2007	2007-2008
	486.000 TRUNKLINE							
	<i>Personnel Services</i>							
702.000	SALARIES	10,862	2,138	7,589	379	6,000	6,000	0
	<i>Operating Expenses</i>							
931.000	SURFACE MAINTENANCE	519	1,626	2,421	563	1,500	1,500	0
932.000	SWEEPING	926	594	534	92	1,600	1,600	0
933.000	SHOULDER MAINTENANCE	59	742	76	0	4,000	4,000	0
934.000	DRAIN & DITCH	1,031	1,789	131	0	1,700	1,700	0
935.000	RDSD CLEANUP	219	68	0	0	200	200	0
936.000	WEED CONTROL	99	14	0	0	100	100	0
937.000	SIGNALS & SIGNS	5,389	6,335	6,676	5,720	3,000	3,000	0
938.000	SNOW & ICE	9,789	11,646	8,128	1,224	12,000	12,000	0
939.000	TREE REMOVAL	0	0	0	0	0	0	0
967.000	CAR POOL PARKING	0	0	74	0	250	250	0
	TOTAL TRUNKLINE	28,892	24,951	25,629	7,978	30,350	30,350	0
	951.000 EMPLOYEE INSURANCE							
	<i>Personnel Services</i>							
910.000	BENEFITS	57,215	66,740	75,170	75,378	81,400	100,500	110,500
	TOTAL EMPLOYEE INSURANCE	57,215	66,740	75,170	75,378	81,400	100,500	110,500
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfers</i>							
965.203	CONTRIBUTION TO LMV FUND	100,000	125,000	125,000	0	125,000	125,000	100,000
965.373	CONTRIBUTION TO ACT 175 DEBT	0	0	0	0	0	0	0
	TOTAL CONTRIBUTION TO OTHER FUNDS	100,000	125,000	125,000	0	125,000	125,000	100,000
	TOTAL MAJOR STREET FUND EXPENDITURES	601,234	849,050	805,307	689,390	797,900	1,203,790	1,570,880
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	31,025	(62,656)	(33,744)	(119,980)	(39,150)	16,856	15,120
	FUND BALANCE JULY 1	76,200	107,226	44,569	10,825	10,825	10,825	27,681
	FUND BALANCE JUNE 30	107,226	44,569	10,825	(109,155)	(28,325)	27,681	42,801

LOCAL STREET FUND

Leslie Bland – DPW Director

Department Summary

The major source of revenue for the Local Street Fund is Act 51 revenue (Gas & Weight Tax). This department is responsible for the maintenance and repair of all infrastructure along 35.05 miles of local streets. This responsibility includes surface, right of way, forestry, traffic, storm drains and winter maintenance. Our maintenance tasks include street sweeping, pothole patching, crack sealing, curb and gutter replacement, utility cut repairs, catch basin repairs, storm water tile repairs, traffic counts, pavement markings, tree replacement, brush pickup, issuance of permits & inspections, road condition survey, snow removal, and any other work done within the street right of way.

Department Goals

- To continue the Local Streets Capital Improvement program.
- To continually improve local streets.
- To improve traffic signals.
- To maintain and improve roads.
- To repair and replace old signs.
- To keep streets passable during the winter months.

Department Objectives

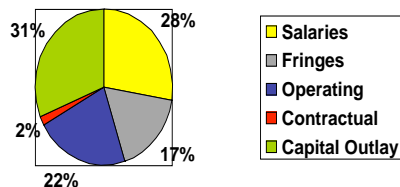
- Funding of studies that will identify signal related hold-ups would improve the traffic issues.
- To continually improve local streets so that citizen satisfaction is optimized.

Budget Summary

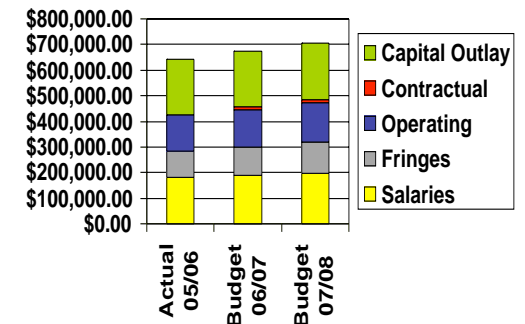
Act 51 revenues are projected to decrease 1.92% for FY 2008. Local street improvements of \$220,000 are budgeted for FY 2008.

3 Year Expense Comparison

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$182,750	\$190,440	\$196,840
Fringes	\$102,712	\$110,200	\$121,000
Operating	\$141,687	\$145,105	\$155,410
Contractual	\$0	\$10,500	\$13,000
Capital Outlay	\$214,569	\$218,930	\$220,000



LOCAL STREET REVENUES

FUND 203 LOCAL STREET FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
	2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended	Proposed
566.000 GRANTS	0	0	0	0	0	0	0
573.000 STATE OF MICHIGAN - ACT 48	29,870	32,884	30,467	0	32,800	32,800	32,800
577.000 GAS & WEIGHT TAX	185,078	185,033	181,746	133,664	190,700	194,900	191,200
580.000 BUILD MICHIGAN ROADS	5,608	5,117	6,231	4,682	6,000	6,000	6,000
664.000 INTEREST ON INVESTMENTS	1,025	787	2,774	445	1,500	1,500	1,500
676.000 CONTRIBUTION FROM GENERAL FUND	70,000	205,000	120,000	100,000	100,000	100,000	130,000
676.202 CONTRIBUTION FROM MMV	100,000	125,000	125,000	0	125,000	125,000	100,000
676.494 TRANSFERS FROM CIP	225,000	186,000	200,000	214,000	220,000	220,000	220,000
680.000 MISCELLANEOUS REVENUE	0	0	0	0	0	0	0
687.000 REFUNDS & REIMBURSEMENTS	0	0	0	0	0	0	0
TOTAL LOCAL STREET FUND REVENUES	616,581	739,820	666,218	452,791	676,000	680,200	681,500

LOCAL STREET EXPENDITURES

FUND 203	LOCAL STREET FUND EXPENDITURES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Budgets	
							Amended 2006-2007	Proposed 2007-2008
	208.000 AUDIT							
	<i>Operating Expenses</i>							
807.000	AUDIT	460	1,110	900	1,000	1,000	1,000	1,030
	TOTAL AUDIT	460	1,110	900	1,000	1,000	1,000	1,030
	452.000 RESURFACING							
	<i>Personnel Services</i>							
702.000	SALARIES	0	0	0	0	0	0	0
	TOTAL RESURFACING	0	0	0	0	0	0	0
	457.000 CAPITAL IMPROVEMENT							
	<i>Capital Outlay</i>							
818.000	CAPITAL OUTLAY	222,093	281,991	212,981	209,655	220,000	209,675	220,000
969.000	WOOD STREET RESURFACING	0	0	0	0	0	0	0
969.200	SECOND STREET	0	0	0	0	0	0	0
969.300	ELLEN ST. CURB & GUTTER	0	0	1,588	9,441	0	9,255	0
	TOTAL CAPITAL IMPROVEMENT	222,093	281,991	214,569	219,096	220,000	218,930	220,000
	463.000 MAINTENANCE							
	<i>Personnel Services</i>							
701.000	PART-TIME SALARIES	14,534	11,666	16,288	0	17,000	17,000	17,520
702.000	SALARIES	128,112	142,819	140,883	112,883	140,080	140,080	144,280
	<i>Operating Expenses</i>							
740.000	OPERATING SUPPLIES	12,031	21,615	11,087	2,278	22,500	15,000	20,000
943.100	EQUIPMENT RENTAL	86,808	90,135	92,072	73,443	90,000	90,000	92,000
	<i>Contractual</i>							
818.000	CONTRACTUAL	11,331	6,251	0	8,188	10,000	10,000	12,000
818.100	SWEEPING/DUMPING	0	0	0	0	2,000	0	0
	TOTAL MAINTENANCE	252,815	272,486	260,330	196,792	281,580	272,080	285,800
	474.000 TRAFFIC SERVICES							
	<i>Personnel Services</i>							
702.000	SALARIES	1,730	2,731	5,015	751	3,000	3,000	3,500
	<i>Operating Expenses</i>							
727.000	SUPPLIES	0	0	2	0	1,000	1,000	1,000
740.000	OPERATING SUPPLIES	0	0	0	0	0	0	0
920.000	UTILITIES	1,258	1,478	1,558	1,335	1,500	1,500	1,700
943.100	EQUIPMENT RENTAL	674	612	2,443	335	1,000	1,000	1,000
	<i>Contractual</i>							
818.000	CONTRACTUAL	0	2,626	0	350	0	500	0
	TOTAL TRAFFIC SERVICES	3,662	7,447	9,018	2,771	6,500	7,000	7,200

LOCAL STREET EXPENDITURES

FUND 203	LOCAL STREET FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	Proposed 2007-2008
	475.000 RAILROAD							
	<i>Operating Expenses</i>							
925.000	GRAND TRUNK CROSSING LEASE MNT	0	0	0	0	3,500	0	0
	TOTAL RAILROAD	0	0	0	0	3,500	0	0
	479.000 SNOW & ICE CONTROL							
	<i>Personnel Services</i>							
702.000	SALARIES	9,086	13,792	9,304	6,334	12,360	12,360	13,000
	<i>Operating Expenses</i>							
740.000	OPERATING SUPPLIES	17,469	21,176	19,189	2,255	19,000	16,000	19,000
943.100	EQUIPMENT RENTAL	10,772	14,794	5,759	6,912	12,000	10,000	9,500
	<i>Contractual</i>							
818.000	CONTRACTUAL	0	0	0	0	1,000	0	1,000
	TOTAL SNOW & ICE CONTROL	37,327	49,762	34,251	15,500	44,360	38,360	42,500
	482.000 DPW DIRECTOR							
	<i>Personnel Services</i>							
701.000	ADMINISTRATIVE COST	16,087	25,474	11,260	9,493	18,000	18,000	18,540
	<i>Operating Expenses</i>							
741.000	UNIFORMS	1,155	900	815	590	1,130	1,130	1,130
742.000	CLOTHING ALLOWANCE	0	0	0	671	0	750	1,350
864.000	CONFERENCES & DUES	583	827	863	758	700	725	700
943.100	EQUIPMENT RENTAL	7,000	0	7,000	0	7,000	7,000	7,000
	TOTAL DPW DIRECTOR	24,825	27,201	19,938	11,512	26,830	27,605	28,720
	951.000 EMPLOYEE INSURANCE							
	<i>Personnel Services</i>							
910.000	BENEFITS	77,368	89,634	102,712	82,662	98,000	110,200	121,000
	TOTAL EMPLOYEE INSURANCE	77,368	89,634	102,712	82,662	98,000	110,200	121,000
	TOTAL LOCAL STREET FUND EXPENDITURES	618,550	729,631	641,717	529,334	681,770	675,175	706,250
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(1,968)	10,190	24,501	(76,542)	(5,770)	5,025	(24,750)
	FUND BALANCE JULY 1	3,361	1,392	11,582	36,081	36,081	36,081	41,106
	FUND BALANCE JUNE 30	1,392	11,582	36,081	(40,461)	30,311	41,106	16,356

SEWER OPERATING FUND

Leslie Bland – DPW Director

Sewer Operating Fund Summary

The City of Fenton was a participant in the County-wide sanitary sewer construction program. The City has contracts with Genesee County Water and Waster Services for the cost of the construction of the sewer system and also the operation of the treatment plant. The Sewer Fund operates like a business including capital costs (such as depreciation and debt service). All costs are recovered with fees and charges, rather than with taxes or similar resources.

Department Goals

- Continue TV program throughout the sewer system to find trouble areas.

- Rebuild manholes as funds and time allow.
- Work with Genesee County to help find any overflow areas that might exist.
- Replace or repair areas in the sewer system that are needed.
- Clean Dead-end manholes every two months to eliminate backups.
- Update GIS.
- To begin new sewer projects.

Department Objectives

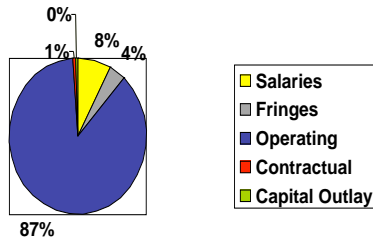
- To possess a sewer system that works well and causes the least amount of backups as possible.
- To repair approximately 30 manholes.
- As directed by Council, we have applied for and may receive funding for new sewer projects.

Budget Summary

Sewer rates and capital charges were increased in 2007. Budgeted revenue figures are based on these increases. Sewer lines throughout the City are maintained by the DPW.

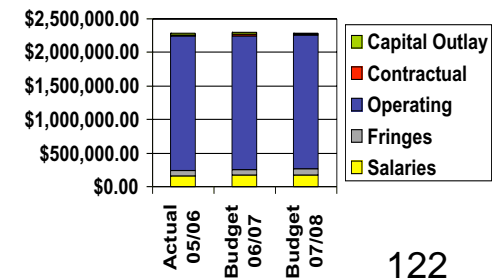
- ✓The salaries include administration of City Manager (18%), DPW Director (30%) and Treasurer (10%).
- ✓Other salaries include a clerical person and DPW workers wages.
- ✓The County bills the City on a quarterly basis for operating expenses for the Sewer Treatment Plant.
- ✓The City has debt payments on the treatment plant scheduled through 2019.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$163,080	\$171,300	\$175,900
Fringes	\$78,711	\$84,000	\$91,500
Operating	\$2,001,557	\$1,988,525	\$1,996,195
Contractual	\$10,601	\$30,000	\$15,000
Capital Outlay	\$32,940	\$20,000	\$10,000

3 Year Expense Comparison



SEWER FUND REVENUES

FUND 590	SEWER SYSTEM FUND REVENUES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Budgets		
						Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
490.000	TAP-IN FEES	413,085	305,060	469,600	86,450	250,000	100,000	100,000
491.000	LATERAL FEES	0	0	0	0	0	0	0
600.000	SEWER SERVICE INCOME	1,794,139	1,126,296	1,067,319	903,069	1,519,840	1,185,000	1,245,000
643.000	QUARTERLY CAPITAL CHARGE	0	542,527	573,106	574,979	1,028,000	784,000	854,000
650.000	SALE OF FIXED ASSETS	0	0	0	0	0	0	0
664.000	INTEREST ON INVESTMENTS	50,069	65,425	103,109	43,808	50,000	75,000	75,000
676.951	CONTRIBUTION FROM SEWER DEBT	0	0	0	0	0	0	0
680.000	MISCELLANEOUS	30	199	0	0	0	0	0
	TOTAL SEWER SYSTEM FUND REVENUES	2,257,322	2,039,507	2,213,134	1,608,307	2,847,840	2,144,000	2,274,000

SEWER FUND EXPENDITURES

FUND 590	SEWER SYSTEM FUND EXPENDITURES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Budgets		
						Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
548.000 SEWER								
	<i>Personnel Services</i>							
701.000	ADMINISTRATIVE	43,207	41,246	43,530	33,539	47,300	47,300	48,500
702.000	MAINTENANCE SALARIES	101,764	106,062	113,098	78,294	112,500	112,500	115,900
703.000	CLERICAL SALARIES	3,374	0	0	0	0	0	0
719.000	EMPLOYEE FRINGES	63,662	73,597	78,711	59,635	75,200	84,000	91,500
	<i>Operating Expenses</i>							
727.000	OFFICE SUPPLIES	2,038	2,941	299	304	4,000	4,000	3,000
728.000	POSTAGE	1,089	2,121	1,554	1,509	2,500	2,500	2,500
741.000	UNIFORM & CLEANING	383	474	599	434	480	480	480
775.000	REPAIR & MAINTENANCE SUPPLIES	2,602	13,837	2,521	1,227	5,000	5,000	5,000
807.000	AUDIT FEES	1,280	2,600	2,200	2,775	2,300	2,775	2,775
810.000	PROFESSIONAL SERVICES	3,830	40,053	9,425	4,139	10,000	6,000	8,000
819.100	WEBSITE	0	0	0	0	0	0	0
826.000	LEGAL FEES	37,704	8,074	5,541	35	20,000	5,000	2,000
855.000	MISS DIG	355	268	0	193	420	420	420
938.000	STREET REPAIRS	0	0	0	0	1,000	0	1,000
943.100	EQUIPMENT RENTAL	36,399	31,224	32,913	19,811	34,000	34,000	34,500
960.000	EDUCATION & TRAINING	1,294	875	974	663	1,000	1,000	1,000
	<i>Contractual</i>							
818.000	MAINTENANCE CONTRACTED	19,279	4,277	3,926	16,000	5,000	20,000	5,000
	<i>Capital Outlay</i>							
972.000	GIS/COMPUTER	17,107	12,519	32,940	18,343	20,000	20,000	10,000
	TOTAL SEWER	335,366	340,167	328,232	236,901	340,700	344,975	331,575
549.000 LIFT STATION								
	<i>Personnel Services</i>							
702.000	MAINTENANCE SALARIES	8,021	10,827	6,452	4,658	11,500	11,500	11,500
	<i>Operating Expenses</i>							
740.000	SUPPLIES	7,510	9,939	6,870	2,397	10,000	7,000	10,000
920.000	UTILITIES	10,968	11,985	14,408	12,072	16,000	16,000	17,000
934.000	OFFICE EQUIPMENT	0	0	0	0	1,300	0	0
943.100	EQUIPMENT RENTAL	1,871	1,671	1,650	795	1,850	1,850	2,000
	<i>Contractual</i>							
818.000	CONTRACTED	4,991	23,469	6,675	7,125	10,000	10,000	10,000
	TOTAL LIFT STATION	33,361	57,891	36,054	27,047	50,650	46,350	50,500

SEWER FUND EXPENDITURES

FUND 590 SEWER SYSTEM FUND EXPENDITURES	Budgets						
	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
962.000 DEBT RETIREMENT							
<i>Operating Expenses</i>							
995.000 INTEREST ON BONDS	627,178	592,872	511,953	431,741	431,800	431,800	408,820
999.000 PAYING AGENT FEES	429	859	1,176	859	900	900	900
TOTAL DEBT RETIREMENT	627,608	593,731	513,128	432,600	432,700	432,700	409,720
962.000 PLANT OPERATION							
<i>Operating Expenses</i>							
801.000 SEWER DISPOSAL PLANT OPERATION	883,210	884,521	862,022	484,041	1,140,000	923,000	950,000
910.000 INSURANCE	28,000	23,000	21,434	22,600	21,500	22,600	22,600
941.000 BUILDING RENT	29,175	29,000	29,200	7,300	29,200	29,200	29,200
943.100 EQUIPMENT RENTAL	0	0	0	0	0	0	0
968.000 DEPRECIATION EXPENSE	486,631	495,343	496,819	165,606	495,000	495,000	495,000
TOTAL PLANT OPERATION	1,427,016	1,431,865	1,409,475	679,547	1,685,700	1,469,800	1,496,800
967.000 CONTRIBUTION TO OTHER FUNDS							
<i>Transfers</i>							
965.951 CONTRIBUTION TO SEWER DEBT	0	0	0	0	0	0	0
TOTAL CONTRIBUTION TO OTHER FUNDS	0	0	0	0	0	0	0
TOTAL SEWER SYSTEM FUND EXPENDITURES	2,423,351	2,423,654	2,286,889	1,376,096	2,509,750	2,293,825	2,288,595
NET INCOME (LOSS)	(166,029)	(384,146)	(73,755)	232,211	338,090	(149,825)	(14,595)

CITY OF FENTON
STATEMENT OF BOND INDEBTEDNESS
JUNE 30, 2007

1997 Sewage Disposal System No. 3 Bonds

City of Fenton Contract with Genesee County - September 11, 1996

Original Issue of \$11,381,460

Fiscal Year Ended June 30	Interest October 1	Interest April 1	Principal April 1	Total Requirements
2008	\$ 171,084	\$ 171,084	\$ 605,935	\$ 948,103
2009	\$ 154,724	\$ 154,724	\$ 645,453	\$ 954,901
2010	\$ 137,297	\$ 137,297	\$ 684,970	\$ 959,564
2011	\$ 118,803	\$ 118,803	\$ 711,315	\$ 948,921
2012	\$ 99,597	\$ 99,597	\$ 724,488	\$ 923,682
2013	\$ 80,036	\$ 80,036	\$ 737,660	\$ 897,732
2014	\$ 60,119	\$ 60,119	\$ 737,660	\$ 857,898
2015	\$ 40,202	\$ 40,202	\$ 737,660	\$ 818,064
2016	\$ 20,286	\$ 20,286	\$ 737,659	\$ 778,231
TOTAL	\$ 882,148	\$ 882,148	\$ 6,322,800	\$ 8,087,096
TOTAL INTEREST	\$ 1,764,296			

Purpose: Improvements to Genesee County Sewage Disposal System No. 3

CITY OF FENTON
STATEMENT OF BOND INDEBTEDNESS
JUNE 30, 2007

1998 Sewage Disposal System No. 3 Bonds

City of Fenton Contract with Genesee County - June 8, 1998

Original Issue of \$3,669,246

Fiscal Year Ended June 30	Interest October 1	Interest April 1	Principal April 1	Total Requirements
2008	\$ 72,220	\$ 72,220	\$ 97,641	\$ 242,081
2009	\$ 69,901	\$ 69,901	\$ 97,641	\$ 237,443
2010	\$ 67,582	\$ 67,582	\$ 97,641	\$ 232,805
2011	\$ 65,262	\$ 65,262	\$ 113,058	\$ 243,582
2012	\$ 62,578	\$ 62,578	\$ 143,892	\$ 269,048
2013	\$ 59,160	\$ 59,160	\$ 177,296	\$ 295,616
2014	\$ 54,905	\$ 54,905	\$ 223,546	\$ 333,356
2015	\$ 49,484	\$ 49,484	\$ 274,936	\$ 373,904
2016	\$ 42,782	\$ 42,782	\$ 308,340	\$ 393,904
2017	\$ 35,074	\$ 35,074	\$ 462,510	\$ 532,658
2018	\$ 23,511	\$ 23,511	\$ 470,219	\$ 517,241
2019	\$ 11,755	\$ 11,754	\$ 470,218	\$ 493,727
TOTAL	\$ 614,214	\$ 614,213	\$ 2,936,938	\$ 4,165,365
TOTAL INTEREST	\$ 1,228,427			

Purpose: Improvements to Genesee County Sewage Disposal System No. 3

WATER OPERATING FUND

Leslie Bland – DPW Director

Water Operating Fund Summary

This fund provides water services to the City, including capital costs (such as depreciation and debt service), operating more like a business. All costs are recovered with fees and charges, rather than with taxes or similar revenues. The City operates its own wells and water treatment plants.

Department Goals

- To improve the quality of water for the City of Fenton residents.
- To isolate water main breaks more efficiently and properly.
- To continue to monitor new water plant operations and quality of water.

- Update the GIS with the new ARC view system.
- Continue Cross Connection program for three more years.

Department Objectives

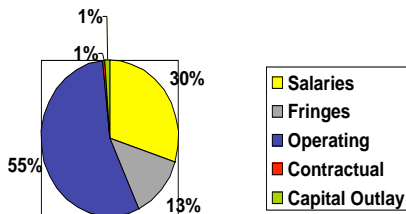
- Institute a hydrant flushing program to remove impurities from the water system.
- Institute a valve operation program to determine location of water main breaks and problems within water system.
- Replace old mains in the water system as funds allow.

Budget Summary

Water rates were increased in 2007.

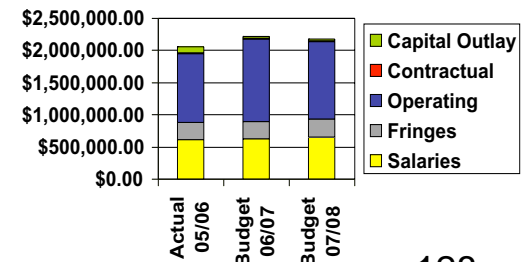
- ✓Administrative salaries consists of City Manager (19%), DPW Director (30%) and Treasurer (10%). One clerical person and four water department employees are included in salaries.
- ✓All operating expenses for the treatment and maintenance of water mains are expensed in this fund.
- ✓The City has debt payments on the new water plant scheduled through 2023.

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$619,279	\$633,600	\$652,800
Fringes	\$259,346	\$262,600	\$282,500
Operating	\$1,078,390	\$1,280,190	\$1,206,250
Contractual	\$13,039	\$12,000	\$12,000
Capital Outlay	\$87,581	\$35,000	\$25,000

3 Year Expense Comparison



WATER FUND REVENUES

FUND 591	WATER FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended	Proposed
490.000	TAP-IN FEES	154,665	133,070	149,488	45,000	150,000	50,000	50,000
491.000	LATERAL FEES	0	0	0	0	0	0	0
566.000	WELLHEAD PROTECTION GRANT	0	0	31,404	0	0	0	0
626.000	PARTS & SERVICES INCOME	5,009	4,377	7,217	0	0	0	0
626.100	CROSS CONNECTION REVENUE	0	0	0	0	0	0	15,000
642.000	WATER SERVICE INCOME	1,410,117	1,131,089	1,497,003	1,152,927	1,776,200	1,565,000	1,605,000
643.000	QUARTERLY CAPITAL CHARGE	0	585,226	557,052	432,976	675,000	570,000	570,000
650.000	SALE OF FIXED ASSETS	0	(63,706)	0	0	0	0	0
655.000	PENALTIES & SERVICE CALLS	27,151	27,483	40,402	34,509	30,000	40,000	40,000
664.000	INTEREST ON INVESTMENTS	72,222	48,179	25,417	66,506	20,000	60,000	60,000
668.000	SALE OF FIXED ASSETS	0	0	0	0	0	0	0
677.000	EQUIPMENT RENTAL INCOME	0	0	0	0	0	0	0
680.000	MISCELLANEOUS	980	620	580	16,841	500	500	500
694.000	CASH OVER & SHORT	85	0	0	0	0	0	0
TOTAL WATER FUND REVENUES		1,670,229	1,866,337	2,308,562	1,748,758	2,651,700	2,285,500	2,340,500

WATER FUND EXPENDITURES

FUND 591	WATER FUND EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
173.000 WATER ADMINISTRATIVE								
<i>Personnel Services</i>								
701.000	ADMINISTRATIVE	45,524	42,093	44,425	34,216	49,900	49,900	51,400
702.000	MAINTENANCE SALARIES	50,005	50,838	53,742	40,787	54,700	54,700	56,400
719.000	EMPLOYEE FRINGES	110,133	129,384	144,274	102,156	157,200	145,000	153,500
<i>Operating Expenses</i>								
727.000	OFFICE SUPPLIES	3,292	4,191	3,905	2,618	5,000	5,000	5,000
728.000	POSTAGE	3,543	3,557	4,607	3,019	4,000	4,000	4,000
807.000	AUDIT FEES	1,950	3,330	1,300	1,000	1,300	1,000	1,300
810.000	PROFESSIONAL SERVICES	3,260	5,127	9,185	12,022	20,000	15,000	10,000
819.100	WEBSITE	0	0	0	0	5,000	1,000	1,000
826.000	LEGAL FEES	0	0	280	0	5,000	1,000	1,000
853.000	TELEPHONES	127	0	0	0	1,000	0	0
855.000	MISS DIG	15	371	379	193	10,000	1,000	500
864.000	CONFERENCES & DUES	2,406	3,293	5,209	2,280	4,500	3,000	3,000
910.000	INSURANCE	34,475	28,000	26,381	26,400	26,400	26,400	28,500
934.000	OFFICE EQUIPMENT MAINTENANCE	0	0	0	0	2,000	0	0
941.000	BUILDING RENT	31,000	29,350	29,150	7,750	31,000	31,000	33,000
956.100	MISCELLANEOUS	971	97	101	215	1,500	300	300
968.000	DEPRECIATION EXPENSE	188,748	184,798	237,923	152,744	410,000	410,000	410,000
TOTAL WATER ADMINISTRATIVE		475,449	484,428	560,861	385,399	788,500	748,300	758,900
266.000 WATER PLANT								
<i>Personnel Services</i>								
702.000	SALARIES	22,684	222,616	287,348	206,344	293,000	283,000	292,000
719.000	EMPLOYEE FRINGES	8,286	95,753	115,072	83,043	127,000	117,600	129,000
<i>Operating Expenses</i>								
740.000	OPERATING SUPPLIES	29,091	229,890	233,512	184,638	230,000	230,000	235,000
741.000	UNIFORMS	0	577	958	694	1,000	1,000	1,000
742.000	CLOTHING ALLOWANCE	0	0	0	520	0	640	800
853.000	TELEPHONES	7,380	3,508	4,350	2,707	5,000	4,500	4,500
864.000	CONFERENCES AND DUES	0	0	0	0	0	0	1,000
910.000	INSURANCE	0	10,000	0	75	10,000	10,000	10,000
920.000	UTILITIES	46	100,042	125,401	81,213	114,000	114,000	115,000
931.000	BUILDING MAINTENANCE	86	4,479	8,914	15,786	5,000	18,000	10,000
956.100	MISCELLANEOUS	4,062	22,743	785	0	3,000	3,000	1,000
<i>Contractual</i>								
818.000	CONTRACTED SERVICES	0	0	557	3,129	15,000	5,000	5,000
TOTAL WATER PLANT		71,635	689,608	776,897	578,148	803,000	786,740	804,300

WATER FUND EXPENDITURES

FUND 591 WATER FUND EXPENDITURES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Budgets Amended 2006-2007	Proposed 2007-2008
900.000 WATER OPERATING							
<i>Personnel Services</i>							
702.000 SALARIES	241,527	257,301	233,764	178,838	280,000	246,000	253,000
<i>Operating Expenses</i>							
740.000 OPERATING SUPPLIES	42,203	23,138	27,686	11,132	28,000	28,000	28,000
741.000 UNIFORMS	1,166	796	599	434	3,100	1,000	1,000
742.000 CLOTHING ALLOWANCE	0	0	0	449	0	800	800
751.000 GAS & OIL	4,486	5,006	5,428	2,752	8,000	7,000	7,000
778.000 METERS	23,424	(2,830)	49,690	64,873	50,000	70,000	10,000
920.000 UTILITIES	93,862	16,608	16,026	5,863	20,000	15,000	16,000
922.000 TESTING CHARGES	1,637	6,357	1,037	1,462	3,000	3,000	3,000
930.000 WELL & TANK REPAIRS	5,035	4,212	7,271	273	5,000	5,000	5,000
931.000 BUILDING MAINTENANCE	2,394	439	7,295	341	3,000	3,000	3,000
933.000 TREATMENT PLANT REPAIRS & MAINTENANCE	578	1,348	1,789	839	5,000	5,000	5,000
934.100 OFFICE EQUIPMENT MAINTENANCE	0	0	0	0	250	250	250
943.100 EQUIPMENT RENTAL	12,475	15,179	9,630	8,557	15,000	14,000	14,000
956.100 TOOLS & MISCELLANEOUS	135	800	0	644	1,000	1,000	1,000
963.000 UTILITY DAMAGE CLAIMS	0	0	0	0	1,300	1,300	1,300
<i>Contractual</i>							
818.000 CONTRACTED SERVICES	6,200	5,540	12,481	4,602	7,000	7,000	7,000
<i>Capital Outlay</i>							
971.000 WELLHEAD PROTECTION	0	0	0	0	0	0	0
971.100 WELLHEAD PROTECTION	100	2,071	38,403	0	0	0	0
971.300 CROSS CONNECTION	14,400	13,200	16,516	9,320	15,000	15,000	15,000
972.000 GIS/COMPUTER	25,000	12,019	32,662	15,936	20,000	20,000	10,000
TOTAL WATER OPERATING	<u>474,621</u>	<u>361,184</u>	<u>460,277</u>	<u>306,315</u>	<u>464,650</u>	<u>442,350</u>	<u>380,350</u>
901.000 CAPITAL PROJECTS							
<i>Operating Expenses</i>							
810.000 LEGAL & CONSULTING	0	0	0	0	60,000	0	0
<i>Contractual</i>							
818.000 ENGINEERING	0	0	0	0	0	0	0
TOTAL LIFT CAPITAL PROJECTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>60,000</u>	<u>0</u>	<u>0</u>
902.000 REPAIRS							
<i>Operating Expenses</i>							
933.000 WATER MAINTENANCE REPAIRS	8,064	14,320	12,379	3,096	10,000	10,000	10,000
933.100 POLY PIG	0	0	0	0	0	0	0
934.000 OFFICE EQUIPMENT MAINTENANCE	0	0	0	0	0	0	0
TOTAL REPAIRS	<u>8,064</u>	<u>14,320</u>	<u>12,379</u>	<u>3,096</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
945.000 DEBT RETIREMENT							
<i>Operating Expenses</i>							
995.000 INTEREST	169,800	259,836	247,219	235,844	236,000	236,000	225,000
999.000 PAYING AGENT FEES	0	0	0	0	0	0	0
TOTAL DEBT RETIREMENT	<u>169,800</u>	<u>259,836</u>	<u>247,219</u>	<u>235,844</u>	<u>236,000</u>	<u>236,000</u>	<u>225,000</u>
TOTAL WATER FUND EXPENDITURES	<u>1,199,567</u>	<u>1,809,377</u>	<u>2,057,634</u>	<u>1,508,802</u>	<u>2,362,150</u>	<u>2,223,390</u>	<u>2,178,550</u>
NET INCOME (LOSS)	470,659	56,961	250,928	239,956	289,550	62,110	161,950

CITY OF FENTON
STATEMENT OF BOND INDEBTEDNESS
JUNE 30, 2007

Michigan Drinking Water Revolving Fund Bonds

City of Fenton Contract with State of Michigan

Original Issue of \$1,480,000

Fiscal Year Ended June 30	Interest October 1	Interest April 1	Principal April 1	Total Requirements
2008	\$ 11,417	\$ 11,417	\$ 70,000	\$ 92,834
2009	\$ 10,542	\$ 10,542	\$ 70,000	\$ 91,084
2010	\$ 9,667	\$ 9,667	\$ 75,000	\$ 94,334
2011	\$ 8,730	\$ 8,730	\$ 75,000	\$ 92,460
2012	\$ 7,792	\$ 7,792	\$ 80,000	\$ 95,584
2013	\$ 6,792	\$ 6,792	\$ 80,000	\$ 93,584
2014	\$ 5,792	\$ 5,792	\$ 80,000	\$ 91,584
2015	\$ 4,792	\$ 4,792	\$ 85,000	\$ 94,584
2016	\$ 3,730	\$ 3,730	\$ 85,000	\$ 92,460
2017	\$ 2,667	\$ 2,667	\$ 90,000	\$ 95,334
2018	\$ 1,542	\$ 1,542	\$ 90,000	\$ 93,084
2019	\$ 417	\$ 417	\$ 95,000	\$ 95,834
TOTAL	\$ 73,880	\$ 73,880	\$ 975,000	\$ 1,122,760
TOTAL INTEREST	\$ 147,760			

Purpose: Water Storage Tank and Water Main Looping

CITY OF FENTON
STATEMENT OF BOND INDEBTEDNESS
JUNE 30, 2007

Michigan Drinking Water Revolving Fund Bonds (7107-01)

City of Fenton Contract with State of Michigan

Original Issue of \$9,600,000

Fiscal Year Ended June 30	Interest November 1	Interest May 1	Principal April 1	Total Requirements
2008	\$ 100,500	\$ 100,500	\$ 415,000	\$ 616,000
2009	\$ 95,313	\$ 95,313	\$ 425,000	\$ 615,626
2010	\$ 90,000	\$ 90,000	\$ 435,000	\$ 615,000
2011	\$ 84,563	\$ 84,563	\$ 445,000	\$ 614,126
2012	\$ 79,000	\$ 79,000	\$ 460,000	\$ 618,000
2013	\$ 73,250	\$ 73,250	\$ 470,000	\$ 616,500
2014	\$ 67,375	\$ 67,375	\$ 480,000	\$ 614,750
2015	\$ 61,375	\$ 61,375	\$ 495,000	\$ 617,750
2016	\$ 55,188	\$ 55,188	\$ 505,000	\$ 615,376
2017	\$ 48,875	\$ 48,875	\$ 520,000	\$ 617,750
2018	\$ 42,375	\$ 42,375	\$ 530,000	\$ 614,750
2019	\$ 35,750	\$ 35,750	\$ 545,000	\$ 616,500
2020	\$ 28,938	\$ 28,938	\$ 560,000	\$ 617,876
2021	\$ 21,938	\$ 21,938	\$ 570,000	\$ 613,876
2022	\$ 14,813	\$ 14,813	\$ 585,000	\$ 614,626
2023	\$ 7,500	\$ 7,500	\$ 600,000	\$ 615,000
2024	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 1,358,125	\$ 1,428,125	\$ 8,040,000	\$ 12,386,250
TOTAL INTEREST	\$ 2,786,250			

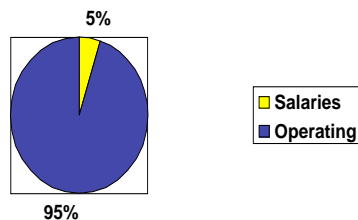
Purpose: Treatment Plant & Water Main Project

EQUIPMENT FUND

Leslie Bland – DPW Director

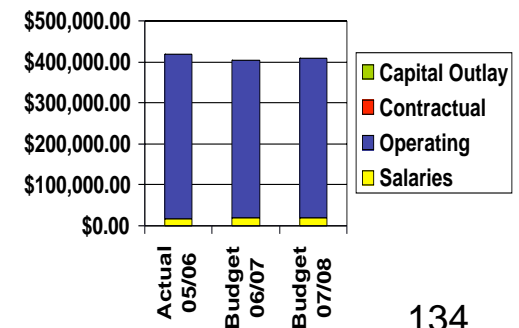
Department Summary	Department Goals	Budget Summary
<p>This department is for the operating and maintaining certain automotive and street maintenance equipment used by other City departments. Such costs are billed to the other departments based on rental rates established by the State Department of Highways and Transportation. Actual costs include depreciation on the machinery and equipment used to provide the service. The majority of the machinery and equipment maintained in this fund was purchased by other City departments. Replacement of the assets will be financed by the Equipment Fund resources and continued contributions from other funds.</p>	<ul style="list-style-type: none"> •To capture accurate costs for budgetary impact. •To consider truck purchases. <p style="text-align: center;">Department Objectives</p> <ul style="list-style-type: none"> •As the older trucks become more costly to continue operate, it may be time to consider truck purchases to maximize the City's resources. 	<p>✓ Possible purchases planned for FYE 2008 are:</p> <ol style="list-style-type: none"> 1. 1 Ton Truck 2. Rehabilitating a dump truck <p>A grader was purchased in July 2005 through a lease purchase agreement payable through 2008 at \$23,650 per year.</p>

Proposed Expense Budget



3 Year Expense Comparison

Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$17,264	\$20,000	\$20,600
Operating	\$401,429	\$383,305	\$388,725
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0



EQUIPMENT FUND REVENUES

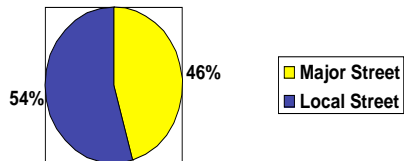
FUND 640 EQUIPMENT FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
	2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	Proposed 2007-2008
650.000 SALE OF FIXED ASSETS	11,616	1,983	30,564	11,100	0	11,100	0
664.000 INTEREST ON INVESTMENTS	4,275	10,457	13,520	3,569	5,500	5,500	5,500
677.000 EQUIPMENT RENTAL INCOME	364,024	404,211	374,789	218,430	372,800	366,600	404,850
678.000 GAS & OIL REIMBURSEMENT	25,312	25,067	34,985	17,096	40,000	40,000	40,000
687.000 REFUNDS & REIMBURSEMENTS	3,427	2,628	0	5,072	0	5,072	0
TOTAL EQUIPMENT FUND REVENUES	408,654	444,345	453,859	255,267	418,300	428,272	450,350

CAPITAL IMPROVEMENT FUND

Michael Senyko – City Manager

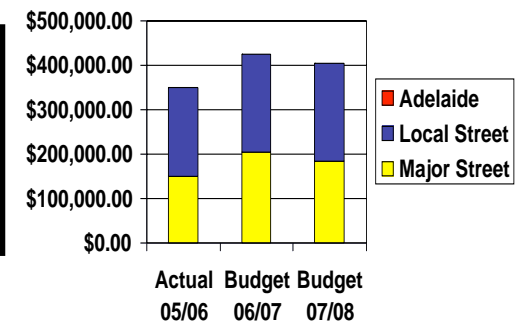
Department Summary	Department Objectives	Budget Summary
<p>To account for contributions from the General Fund equaling 1.5 mills of the City's total tax levy. These funds are primarily used for Major and Local Street Fund capital improvement projects and storm drain construction.</p>	<p>To continue to provide financial resources to fund street improvements.</p>	<p>The contribution from the General Fund will be \$405,000 for FY 2008.</p> <p>Transfer Out to the Major Street Fund will provide funds for the Silver Lake and Leroy Intersection and South Long Lake and Torrey Road Intersection.</p> <p>Transfer Out of \$220,000 to the Local Street Fund will provide funds for paving local streets.</p>

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Major Street	\$150,000	\$205,000	\$185,000
Local Street	\$200,000	\$220,000	\$220,000
Adelaide	\$0	\$0	\$0

3 Year Expense Comparison



CAPITAL IMPROVEMENT REVENUES

FUND 494	CAPTIAL IMPROVEMENT FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	Proposed 2007-2008
664.000	INTEREST ON INVESTMENTS	1,150	1,501	3,522	453	1,500	1,500	500
676.000	CONTRIBUTION FROM GENERAL FUND	460,000	274,000	370,000	405,000	405,000	405,000	405,000
	TOTAL CAPTIAL IMPROVEMENT FUND REVENUES	461,150	275,501	373,522	405,453	406,500	406,500	405,500

CAPITAL IMPROVEMENT EXPENDITURES

FUND 494	CAPITAL IMPROVEMENT FUND EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfers</i>							
	965.202 CONTRIBUTION TO MAJOR STREET FUND	110,023	225,000	150,000	205,000	205,000	205,000	185,000
	965.203 CONTRIBUTION TO LOCAL STREET FUND	225,000	186,000	200,000	214,000	220,000	220,000	220,000
	965.493 CONTRIBUTION TO ADELAIDE SIM DR.	0	0	0	0	0	0	0
	TOTAL CAPITAL IMPROVEMENT FUND EXPENDITURES	335,023	411,000	350,000	419,000	425,000	425,000	405,000
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	126,127	(135,499)	23,522	(13,547)	(18,500)	(18,500)	500
	FUND BALANCE JULY 1	11,221	137,348	1,849	25,371	25,371	25,371	6,871
	FUND BALANCE JUNE 30	137,348	1,849	25,371	11,824	6,871	6,871	7,371

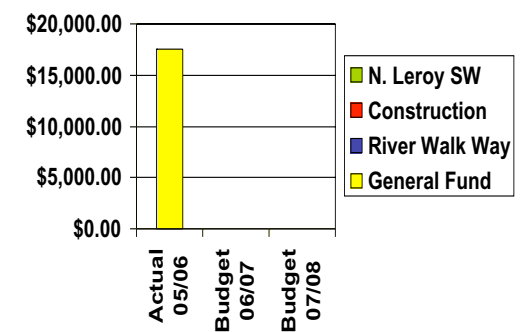
WORKING CAPITAL FUND

Michael Senyko – City Manager

Fund Summary	Fund Objectives	Budget Summary
<p>A revolving fund to provide financial resources to be used for capital projects and special assessments.</p>	<p>To provide cash resources for special assessments without having to issue bonds.</p>	<p>No special assessment projects are planned for FY 2008.</p>

Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
General Fund	\$17,586	\$0	\$0
River Walk Way	\$0	\$0	\$0
Construction	\$0	\$0	\$0
N. Leroy SW	\$0	\$0	\$0

3 Year Expense Comparison



WORKING CAPITAL REVENUES

899 WORKING CAPITAL FUND REVENUES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Budgets		
					Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
664.000 INTEREST ON INVESTMENTS	1	2,257	4,822	1,903	500	3,000	3,000
664.100 91-1-D1 INTEREST FENTON SQUARE	80	70	60	0	0	0	0
664.200 91-2-D1 STATE ROAD INTEREST	174	43	0	0	30	30	50
664.400 93-1-D1 NORTH LEROY INTEREST	859	668	425	345	475	475	337
664.500 2000-1-D1 INTEREST OWEN/JENNINGS	5,527	5,062	4,602	0	4,600	4,600	4,140
664.600 INTEREST STATE ROAD SIDEWALK	2,099	962	842	0	845	845	845
664.800 INTEREST S. LONG LAKE SIDEWALK	0	0	0	0	0	0	1,432
676.101 CONTRIBUTION FROM GENERAL FUND	0	0	0	0	0	0	0
698.000 PRINCIPAL - NORTH LEROY SIDEWALK	3,966	1,805	1,767	979	1,600	1,600	1,600
698.100 PRINCIPAL - FENTON SQUARE	0	0	0	0	0	0	0
698.200 PRINCIPAL - STATE ROAD	315	591	124	1,029	125	125	125
698.300 PRINCIPAL - OWEN/JENNINGS	6,135	6,136	6,135	0	6,135	6,135	6,135
698.400 PRINCIPAL - STATE ROAD SIDEWALK	2,437	1,604	1,604	0	1,605	1,605	0
698.800 PRINCIPAL - S. LONG LAKE SIDEWALK	0	0	0	2,370	0	2,370	645
TOTAL WORKING CAPITAL FUND REVENUES	21,592	19,197	20,380	6,626	15,915	20,785	18,309

WORKING CAPITAL EXPENDITURES

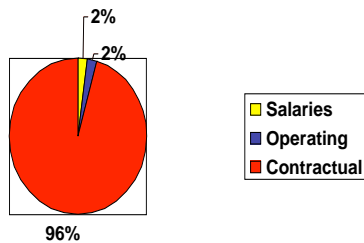
FUND 899	WORKING CAPITAL FUND EXPENDITURES	Budgets						
		Actual 2003-2004	Actual 2004-2005	Actual 2007-2006	Actual Thru 03/2007	Original 2006-2007	Amended 2006-2007	Proposed 2007-2008
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfers</i>							
	965.101 CONTRIBUTION TO GENERAL FUND	25,000	0	17,586	0	0	0	0
	965.218 CONTRIBUTION TO RIVERWALK WAY	0	0	0	0	0	0	0
	965.401 CONTRIBUTION TO CONSTRUCTION FUND	0	0	0	0	0	0	0
	965.486 CONTRIBUTION TO NORTH LEROY SIDEWALK	0	0	0	0	0	0	0
	TOTAL WORKING CAPITAL FUND EXPENDITURES	25,000	0	17,586	0	0	0	0
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER	(3,408)	19,197	2,794	6,626	15,915	20,785	18,309
	FUND BALANCE JULY 1	96,354	92,946	112,144	114,938	114,938	114,938	135,723
	FUND BALANCE JUNE 30	92,946	112,144	114,938	121,564	130,853	135,723	154,032

GARBAGE FUND

Michael Senyko – City Manager

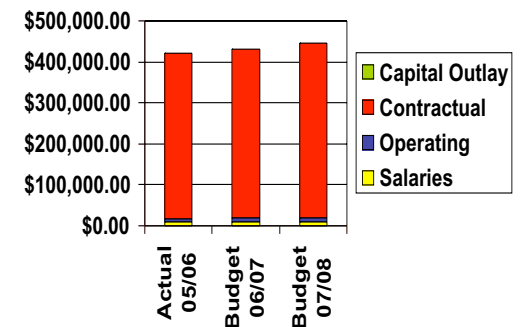
Fund Summary	Department Objectives	Budget Summary
<p>This fund is supported through a bag and tag program. Residents of the City must purchase bags or tags for pickup. These fees are used to pay contracted services for garbage collection.</p> <p>Department Goals</p> <ul style="list-style-type: none"> To continue a high quality garbage program. 	<ul style="list-style-type: none"> The City's refuse collection program is a leader in Genesee County. The bag and tag idea helps maintain environmentally friendly attitudes and helps track revenue growth. Additionally, the program maintains its high level of user friendly systems. 	<p>The price of a garbage tag was increased by \$.50 on December 1, 2004, from \$1.10 to \$1.60. The increase is the first since implementation of the program in 1990. The Garbage Collection contract was renewed in 2005 for a three year period (2005-2008).</p>

Proposed Expense Budget



Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$10,000	\$10,000	\$10,000
Operating	\$8,421	\$10,250	\$10,250
Contractual	\$401,592	\$410,000	\$425,000
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



GARBAGE REVENUES

FUND 226	GARBAGE FUND REVENUES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Original 2006-2007	Budgets	
							Amended 2006-2007	Proposed 2007-2008
631.000	RECYCLING	192,520	183,354	194,381	148,691	190,000	195,000	195,000
632.100	SALE OF BAGS & TAGS	197,358	235,993	247,092	164,684	250,000	250,000	250,000
664.000	INTEREST ON INVESTMENTS	176	0	0	0	0	0	0
676.000	CONTRIBUTION FROM GENERAL FUND	0	0	0	0	0	0	0
680.000	MISCELLANEOUS REVENUE	0	0	0	0	0	0	0
	TOTAL GARBAGE FUND REVENUES	390,054	419,348	441,473	313,375	440,000	445,000	445,000

GARBAGE EXPENDITURES

FUND 226	GARBAGE FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets Amended	Proposed
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	2006-2007	2007-2008
	528.000 SANITATION							
	<i>Personnel Services</i>							
702.000	SALARIES	10,000	10,000	10,000	0	10,000	10,000	10,000
	<i>Operating Expenses</i>							
727.000	SUPPLIES	7,588	7,388	7,171	0	9,000	9,000	9,000
732.000	HOUSEHOLD HAZARDOUS WASTE	1,250	1,250	1,250	1,250	1,250	1,250	1,250
	<i>Contractual</i>							
818.000	CONTRACT SERVICES	440,773	444,180	401,592	307,609	410,000	410,000	425,000
	TOTAL SANITATION	459,611	462,818	420,012	308,859	430,250	430,250	445,250
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfers</i>							
965.101	CONTRIBUTION TO GENERAL FUND	0	0	0	0	0	0	0
	TOTAL CONTRIBUTION TO OTHER FUNDS	0	0	0	0	0	0	0
	TOTAL GARBAGE FUND EXPENDITURES	459,611	462,818	420,012	308,859	430,250	430,250	445,250
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(69,557)	(43,470)	21,461	4,516	9,750	14,750	(250)
	FUND BALANCE JULY 1	119,810	50,253	6,781	28,240	28,240	28,240	42,990
	FUND BALANCE JUNE 30	50,253	6,781	28,240	32,756	37,990	42,990	42,740

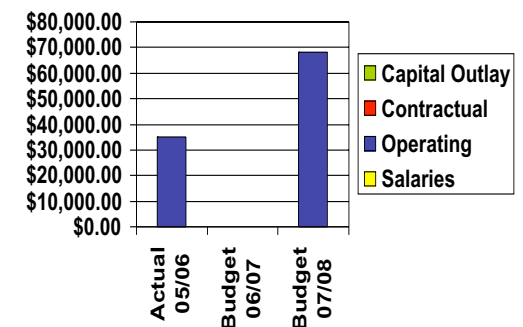
COMMUNITY DEVELOPMENT BLOCK GRANT

Michael Senyko – City Manager

Department Summary	Department Objectives	Budget Summary
<p>Community Development Block Grant (CDBG) funding program provides grant monies for the low to moderate income areas of the City. Funded projects may include sidewalks, street re-paving, handicapper improvements, curb cuts and playground equipment.</p> <p>Department Goals</p> <p>CDBG funds are continually utilized by the City of Fenton to fund projects in the low to moderate income areas of the City. With the ever shrinking area that encompasses the low and moderate income portions of the City funding will continue to subside in size. Projected projects may include handicapper improvements, street re-paving and curb cuts.</p>	<p>Applying for and continually utilizing CDBG funding will remain a priority to ensure the low to moderate income area of the City received proper funding. Projects may include handicapper curb cuts, handicap ramp at the community center and Thurber Street repaving.</p>	<p>Handicap and Sidewalk projects are planned for FY 2008.</p>

Expense Summary:			
	Actual 05/06	Budget 06/07	Budget 07/08
Salaries	\$0	\$0	\$0
Operating	\$35,069	\$0	\$68,000
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



COMMUNITY DEVELOPMENT BLOCK GRANT REVENUES

FUND 214	CDBG FUND REVENUES	Actual 2003-2004	Actual 2004-2005	Actual 2005-2006	Actual Thru 03/2007	Budgets		Proposed 2007-2008
						Original 2006-2007	Amended 2006-2007	
	500.100	0	0	0	0	0	0	0
	500.200	0	0	0	0	0	0	0
	500.300	0	0	0	0	0	0	0
	500.400	0	0	0	0	0	0	0
	500.500	0	0	0	0	0	0	0
	500.600	0	0	0	0	0	0	0
	500.700	0	0	0	0	0	0	0
	503.001	0	0	0	0	0	0	0
	590.200	0	0	0	0	0	0	0
	593.000	0	0	0	0	0	0	0
	594.001	0	0	0	0	0	0	0
	594.003	0	0	0	0	0	0	0
	596.000	0	0	0	0	0	0	0
	597.001	0	0	0	0	0	0	0
	597.002	0	0	35,069	0	0	0	68,000
	597.003	0	0	0	0	0	0	0
	597.004	0	0	0	0	0	0	0
	597.005	0	0	0	0	0	0	0
	598.001	0	0	0	0	0	0	0
	598.002	0	0	0	0	0	0	0
	598.003	0	0	0	0	0	0	0
	TOTAL CDBG FUND REVENUES	0	0	35,069	0	0	0	68,000

COMMUNITY DEVELOPMENT BLOCK GRANT EXPENDITURES

FUND 214	CDBG FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	Proposed
		2003-2004	2004-2005	2005-2006	Thru 03/2007	2006-2007	Amended 2006-2007	2007-2008
	840.000 COMMUNITY DEVELOPMENT BLOCK GRANT							
	<i>Operating Expenses</i>							
	900.100 THIRD STREET	0	0	0	0	0	0	0
	900.200 THURBER STREET	0	0	0	0	0	0	0
	900.300 COMMUNITY CENTER	0	0	0	0	0	0	0
	900.400 JENNINGS WALK	0	0	0	0	0	0	0
	900.500 WASS REPAVING	0	0	0	0	0	0	0
	900.600 GRANGER	0	0	0	0	0	0	0
	900.700 FOURTH STREET	0	0	0	0	0	0	0
	903.001 PLAYGROUND EQUIPMENT	0	0	0	0	0	0	0
	990.002 MASTER PLAN UPDATE	0	0	0	0	0	0	0
	993.002 ARMSTRONG ST.	0	0	0	0	0	0	0
	994.001 RECREATION MASTER PLAN	0	0	0	0	0	0	0
	996.000 UNILOCK RAMP	0	0	0	0	0	0	0
	996.001 UNILOCK RAMP	0	0	0	0	0	0	0
	997.002 HANDICAP IMPROVEMENTS	0	0	35,069	0	0	0	68,000
	997.003 ADA IMPROVEMENTS	0	0	0	0	0	0	0
	997.004 SIDEWALK RAMP	0	0	0	0	0	0	0
	997.005 BARRIER FREE	0	0	0	0	0	0	0
	998.001 MUSEUM ROOF	0	0	0	0	0	0	0
	998.002 OAK STREET PAVING	0	0	0	0	0	0	0
	998.003 CURB CUTS	0	0	0	0	0	0	0
	TOTAL CDBG FUND EXPENDITURES	0	0	35,069	0	0	0	68,000
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	0	0	0	0	0	0	0
	FUND BALANCE JULY 1	0	0	0	0	0	0	0
	FUND BALANCE JUNE 30	0	0	0	0	0	0	0

DEBT SERVICE

The City of Fenton issues debt primarily for capital projects such as water treatment plant and water improvements, sewer treatment plant and sewer improvements, DPW Garage and Fire Hall, infrastructure improvements to the industrial park. The City prefers to use dedicated funds to support debt service rather than relying on general obligation debt. State law does not allow the City to issue general obligation debt in excess of 10% of the State Equalized Valuation (SEV), which is \$55,557,461 for 2006. In fiscal year 2007-2008, the City's outstanding general obligation debt is \$5,490,000, which is supported by sewer rates and taps and DDA/LDFA captured tax revenues. The City could currently issue additional general obligation debt of \$39,156,448.

The most current bond ratings the City received were in September of 2001. These were:

Moody's: Aaa

Standard & Poor's: AAA

Purpose	Principal	Interest	Fiscal Year Total
Improvements to Genesee County Sewage Disposal System No. 3	\$605,935	\$342,168	\$948,103
Improvements to Genesee County Sewage Disposal System No. 3	\$97,641	\$144,440	\$242,081
Water Storage Tank & Water Main Looping	\$70,000	\$22,834	\$92,834
Treatment Plant and Water Main Project	\$415,000	\$201,000	\$616,000
Megahertz Communications System	\$53,935	\$5,898	\$59,834
1994 DDA	\$70,000	\$9,862	\$79,862
Building of DPW Garage and Fire Hall	\$245,000	\$221,050	\$466,050
Magnum Fire Truck	\$56,949	\$19,033	\$75,982
DPW Grader	\$21,554	\$2,096	\$23,650
DPW Street Sweeper	\$53,161	\$3,057	\$56,217
TOTALS	\$1,689,175	\$971,438	\$2,660,613

DEBT SERVICE (continued)

The City of Fenton issues debt primarily for capital projects such as water and sewer improvements, building of City projects such as DPW Garage and Fire Hall. State law does not allow the City to issue general obligation debt in excess of 10% of the State Equalized Valuation (SEV).

Legal Debt Margin as of June 30, 2006:

2006 State Equalized Valuation Excluding IFT values	\$555,574,618
Debt Limit - 10% of State Equalized Valuation	\$ 55,557,461

Amount of Direct Debt Outstanding	\$25,834,772
Less: Revenue Bonds	<u>9,433,759</u>

Total Subject to Debt Limit	<u>16,401,013</u>
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Additional Debt Which Could Be Legally Incurred	<u>\$39,156,448</u>
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Overlapping Debt

Percent	Municipality	Amount Outstanding	City's Share
0.00%	Fenton School District	\$0	\$0
5.35%	Lake Fenton School District	\$46,265,739	\$2,475,217
3.74%	Genesee County	\$36,510,621	\$1,365,497
0.00%	Genesee ISD	\$0	\$0
3.74%	Mott Community College	\$69,105,933	\$2,584,562

Net Overlapping Debt	\$151,882,293
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Net Direct and	Source: Municipal Advisory	\$177,717,065
Overlapping Debt	Council of Michigan	

CITY OF FENTON
 STATEMENT OF BOND INDEBTEDNESS
 JUNE 30, 2007

1994 Downtown Development Authority Bonds

Original Issue of \$680,000

Fiscal Year Ended June 30	Interest November 1	Interest May 1	Principal May 1	Total Requirements
2008	\$ 4,931	\$ 4,931	\$ 70,000	\$ 79,862
2009	\$ 2,569	\$ 2,569	\$ 75,000	\$ 80,138
TOTAL	<u>\$ 7,500</u>	<u>\$ 7,500</u>	<u>\$ 145,000</u>	<u>\$ 160,000</u>
TOTAL INTEREST	\$ 15,000			

Purpose: Purchase and demolition/improvement costs of Mill Pond Manor Property

CITY OF FENTON
STATEMENT OF BOND INDEBTEDNESS
JUNE 30, 2007

2001 Downtown Development Authority Bonds

Original Issue of \$6,200,000

Fiscal Year Ended June 30	Interest October 1	Interest April 1	Principal April 1	Total Requirements
2008	\$ 110,525	\$ 110,525	\$ 245,000	\$ 466,050
2009	\$ 105,380	\$ 105,380	\$ 260,000	\$ 470,760
2010	\$ 99,855	\$ 99,855	\$ 290,000	\$ 489,710
2011	\$ 93,692	\$ 93,692	\$ 305,000	\$ 492,384
2012	\$ 87,211	\$ 87,211	\$ 320,000	\$ 494,422
2013	\$ 80,411	\$ 80,411	\$ 335,000	\$ 495,822
2014	\$ 73,292	\$ 73,293	\$ 350,000	\$ 496,585
2015	\$ 65,855	\$ 65,855	\$ 365,000	\$ 496,710
2016	\$ 57,825	\$ 57,825	\$ 385,000	\$ 500,650
2017	\$ 49,162	\$ 49,163	\$ 400,000	\$ 498,325
2018	\$ 40,162	\$ 40,163	\$ 420,000	\$ 500,325
2019	\$ 30,712	\$ 30,712	\$ 440,000	\$ 501,424
2020	\$ 20,812	\$ 20,812	\$ 460,000	\$ 501,624
2021	\$ 10,462	\$ 10,463	\$ 465,000	\$ 485,925
TOTAL	\$ 925,356	\$ 925,360	\$ 5,040,000	\$ 6,890,716
TOTAL INTEREST	\$ 1,850,716			

Purpose: Building of DPW Garage and Fire Hall

CITY OF FENTON
STATEMENT OF DEBT SERVICE
JUNE 30, 2007

Department of Public Works Motor Grader

City of Fenton contract with Bridgeport Equipment Company

Original Issue of \$107,800

Fiscal Year Ended June 30	Interest September 1	Principal April 1	Total Requirements
2008	\$ 2,096	\$ 21,554	\$ 23,650
2009	\$ 1,072	\$ 22,577	\$ 23,650
TOTAL	\$ 3,169	\$ 44,131	\$ 47,300
TOTAL INTEREST	\$ 3,169		

Purpose: DPW Grader

CITY OF FENTON
STATEMENT OF DEBT SERVICE
JUNE 30, 2007

MAGNUM 110' AERIAL PLATFORM FIRE TRUCK

City of Fenton Contract with Chase Equipment Leasing Inc. Original Issue of \$630,000

Fiscal Year Ended June 30	Interest March 17	Principal March 17	Total Requirements
2008	\$ 19,033	\$ 56,949	\$ 75,982
2009	\$ 16,943	\$ 59,039	\$ 75,982
2010	\$ 14,776	\$ 61,206	\$ 75,982
2011	\$ 12,530	\$ 63,452	\$ 75,982
2012	\$ 10,201	\$ 65,781	\$ 75,982
2013	\$ 7,787	\$ 68,195	\$ 75,982
2014	\$ 5,285	\$ 70,697	\$ 75,982
2015	\$ 2,690	\$ 73,262	\$ 75,952
TOTAL	<u>\$ 89,245</u>	<u>\$ 518,580</u>	<u>\$ 607,826</u>

TOTAL INTEREST

Purpose: Purchase of Magnum 110' Aerial Platform Fire Truck

CITY OF FENTON
STATEMENT OF DEBT SERVICE
JUNE 30, 2007

800 MEGAHERTZ COMMUNICATIONS SYSTEM

City of Fenton Contract with Chase

Original Issue of \$270,000

Fiscal Year Ended June 30	Interest March 17	Principal March 17	Total Requirements
2008	\$ 5,898	\$ 53,935	\$ 59,834
2009	\$ 4,000	\$ 55,834	\$ 59,834
2010	\$ 2,035	\$ 57,799	\$ 59,834
TOTAL	\$ 11,933	\$ 167,569	\$ 179,502

TOTAL INTEREST

Purpose: Purchase of 800 Megahertz Communications System

CITY OF FENTON
STATEMENT OF DEBT SERVICE
JUNE 30, 2007

STREET SWEEPER

City of Fenton Contract with Tymco

Original Issue of \$270,000

Fiscal Year Ended June 30	Interest March 17	Principal March 17	Total Requirements
2008	\$ 3,057	\$ 53,161	\$ 56,217
TOTAL	\$ 3,057	\$ 53,161	\$ 56,217

TOTAL INTEREST

Purpose: Purchase of DPW Street Sweeper

2007 Millage Reduction Fraction Formula (MRF)

Required by MCL 211.34d (Headlee) –
Not Available at Time of Printing

2007 Assessment Data – As of 4/11/2007

Assessment Data

	2005 % of Total		2006 % of Total		2007 % of Total	
Real Property						
	\$	\$	\$	\$	\$	\$
Agricultural	\$0	0%	\$0	0%	\$0	0%
Commercial	\$ 129,091,430	30%	\$ 186,362,780	34%	\$ 203,622,919	35%
Industrial	\$ 26,676,960	6%	\$ 36,080,700	7%	\$ 35,261,250	6%
Residential	\$ 222,338,550	52%	\$ 286,442,750	53%	\$ 302,195,222	52%
Personal Property						
Commercial	\$ 20,043,100	5%	\$ 19,262,845	4%	\$ 20,622,645	4%
Industrial	\$ 12,941,600	3%	\$ 11,175,200	2%	\$ 11,175,200	2%
Utility	\$ 16,785,100	4%	\$ 5,925,800	1%	\$ 6,185,200	1%
Total	\$ 427,876,740	100%	\$ 545,250,075	100%	\$ 579,062,436	100%

	2005 Parcel Count	% of Total	2006 Parcel Count	% of Total	2007 Parcel Count	% of Total
Real Property						
Agricultural	0	0%	0	0%	0	0%
Commercial	380	8%	333	7%	374	8%
Industrial	80	2%	77	2%	77	2%
Residential	4206	87%	4178	88%	4359	92%
Exempt	162	3%	154	3%	168	4%
Utility	2	0%	1	0%	2	0%
Total	4830	100%	4743	100%	4980	105%

Glossary

<p style="text-align: center;">A</p> <p><u>Accounting System</u>: the total set of records that are used to record, classify, and report information on the financial status and operation of an entity.</p> <p><u>Accrual Basis of Accounting</u>: basis of accounting that records the financial effects of transactions and other events that have cash consequences in the periods in which those transactions or events occur rather than only in the periods in which cash is received or paid by the enterprise.</p> <p><u>Adopted Budget</u>: a budget that has been approved by City Council.</p> <p><u>Allocation</u>: the distribution of available monies, personnel, and equipment among various City functions.</p> <p><u>Annual Budget</u>: an estimate of expenditures for specific purposes during the fiscal year and the proposed means (estimated revenues) for financing those activities.</p> <p><u>Appropriation</u>: an authorization made by the legislative body of a government that permits officials to incur obligations and make expenditures of governmental resources.</p>	<p><u>Assessed Value</u>: a valuation set upon real or personal property by the City Assessor as a basis for levying taxes.</p> <p><u>Audit</u>: a study of the City's accounting system to ensure that financial records are accurate and in compliance with all legal requirements for the handling of public funds, including state law and the City Charter.</p> <p style="text-align: center;">B</p> <p><u>Bond</u>: a written promise to pay a specified sum of money (principal or face value) at a specified future date (maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically for long term debt.</p> <p><u>Budget (Operating)</u>: a plan of financial operation embodying an estimate of proposed expenditures for a given period of time and the proposes means of financing them.</p> <p><u>Budget Calendar</u>: the schedule of key dates or milestones that a government follows in the preparations and adoption of the budget.</p>	<p><u>Budget Message</u>: a general discussion of the submitted budget and financial conditions of the City presented in writing by the City Manager as part of the budget document.</p> <p style="text-align: center;">C</p> <p><u>Capital Budget</u>: a plan of proposed capital expenditures and the means of financing them. The capital budget is enacted as part of the annual budget, which includes both capital operating and capital outlays. The capital budget is based on the Capital Improvement Program (CIP).</p> <p><u>Capital Improvement Program</u>: a plan for capital expenditures to be incurred each year over a fixed period of years setting forth each capital project, the duration of the project an the amount to be expended each year in financing those projects.</p> <p><u>Capital Outlay</u>: the purchase of items that cost over \$500 and have a useful life of more that one year.</p> <p><u>Cash Basis of Accounting</u>: records all revenues and expenditures when cash is either received or disbursed.</p>
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Glossary

<p><u>Cash Flow Budget</u>: a projection of cash receipts and disbursements anticipated during a given period.</p> <p style="text-align: center;">D</p> <p><u>Debt Service</u>: the actual cost of interest and principal on bond maturities as well as the interest costs of bond anticipation notes.</p> <p><u>Deficit</u>: (1) the excess of an entity's liabilities over its assets; (2) the excess of expenditures over revenues during a single accounting period.</p> <p><u>Department</u>: an organizational and/or budgetary unit established by City Council to carry out specified public services and implement policy directives.</p> <p><u>Direct Expenses</u>: expenses specifically incurred as the result of providing a product or service (e.g., labor and materials used).</p> <p><u>Disbursements</u>: funds actually expended.</p>	<p style="text-align: center;">E</p> <p><u>Encumbrance</u>: an obligation in the form of a purchase order, contract or salary commitment that is chargeable to an appropriation, and for which part of an appropriation is reserved. These obligations become disbursements upon payment.</p> <p><u>Enterprise Funds</u>: a fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the full costs of providing the goods or services be financed primarily through charges and fees thus removing the expenses from the tax rate.</p> <p><u>Expenditures</u>: the amount of money, cash or checks actually paid or obligated for payment from the treasury.</p> <p style="text-align: center;">F</p> <p><u>Fiscal Year</u>: a twelve month period for which an organization plans for the use of its funds. In Fenton, the fiscal year is July 1 to June 30.</p> <p><u>Fixed Charges</u>: expenses that are generally recurring and constant.</p> <p><u>Full Time Equivalent (FTE)</u>: the amount of funding budgeted for a particular position; expressed in fractions of one year.</p>	<p><u>Fund</u>: a set of interrelated accounts which record assets and liabilities related to a specific purpose. Also, a sum of money available for specified purposes.</p> <p><u>Fund Balance</u>: the excess of an entity's assets over its liabilities.</p> <p style="text-align: center;">G</p> <p><u>General Fund</u>: the major municipally owned fund which is created with city receipts and which is charged with expenditures from such revenues.</p> <p><u>Grant</u>: a contribution of assets by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grant monies are usually dedicated for specific purposes.</p> <p style="text-align: center;">I</p> <p><u>Interfund Transfers</u>: payments from one administrative budget fund to another which result in the recording of a receipt and an expenditure.</p> <p style="text-align: center;">L</p> <p><u>Liability</u>: debt or other legal obligation arising out of transactions in the past which must be liquidated, renewed or refund at some future date.</p>
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Glossary

<p style="text-align: center;">M</p> <p><u>Materials & Supplies:</u> includes chemicals, office supplies, postage, repair parts and inventory purchases.</p> <p><u>Modified Accrual:</u> basis of accounting for all governmental funds and expendable trust and agency funds under which revenues are recorded when they become measurable and available. Expenditures are recorded when the liability is incurred, except for interest on general long term obligations which is recorded when due.</p> <p style="text-align: center;">O</p> <p><u>Operating Expenses:</u> an expenditure group that includes materials and supplies, charges, equipment, and other miscellaneous expenses.</p> <p><u>Operating Budget:</u> authorized expenditures for on-going municipal services (e.g., police and fire protection, street maintenance, etc.).</p> <p><u>Ordinance:</u> a law set forth by a governmental authority; a municipal regulation.</p> <p style="text-align: center;">P</p> <p><u>Payroll Fringes:</u> the cost of employee benefits including insurances, retirement, uniforms, etc.</p>	<p><u>Per Capital Cost:</u> cost expressed as an amount per city resident.</p> <p><u>Personnel Services:</u> expenditures that represent the cost of salaries and wages and related benefits.</p> <p><u>Policy:</u> a definite course of action adopted after a review of information and directed at the realization of goals.</p> <p><u>Position:</u> a position is present if an employee is permanent and their duties have been authorized by the City Manager or City Council.</p> <p><u>Priority:</u> a value that ranks goals and objectives in order of importance relative to one another.</p> <p><u>Procedure:</u> a method used in carrying out a police or plan of action.</p> <p><u>Program:</u> collections of work-related activities initiated to accomplish a desired end.</p> <p><u>Purchase Order:</u> an authorization and incurrence of debt for the delivery of specific goods or services.</p> <p style="text-align: center;">R</p> <p><u>Recommended Budget:</u> the proposed budget that has been prepared by the City Manager and forwarded to City Council for approval.</p>	<p><u>Reimbursements:</u> fees received as payment for the provision of specific municipal services.</p> <p><u>Reserves:</u> an accounts used to indicate that portion of fund equity which is legally restricted for a specific purpose or not available for appropriation and subsequent spending.</p> <p><u>Revenue:</u> additions to the City's financial assets (such as taxes and grants) which do not in themselves increase the City's liabilities or cancel out a previous expenditure.</p> <p><u>Revenue Sharing:</u> State distribution of monies raised through State Sales Tax to local governments.</p> <p style="text-align: center;">T</p> <p><u>Taxable Value:</u> the value of a real property used to calculate property taxes under the provisions of Proposal A which limits increases in assessments as well as increases in taxes levied upon individual properties.</p>
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