

Historical Overview of Fenton, Michigan

In 1834, Clark Dibble was threading his way through the trackless wilderness from Shiawassee to Grumlaw (Grand Blanc), and by some mistake he found himself on the White Lake Trail. Here, he turned north and came upon a spot on the Shiawassee River where several Indian trails came together. He was so taken with the location and its beauty that he stayed to thoroughly examine the lay of the land. On his return to Grumlaw, he induced several families to settle here. By 1836, "Dibbleville" consisted of a hand full of people, a saw mill and two small houses. All built beside the river. Dibbleville was at the center of five well-traveled trails and many families came to make their homes here after the land was platted in 1839. The borders for Dibbleville included the area from South Street to Robert Street and from East Street to West Street.

The City's current name reportedly came from the winner of a card game on August 24, 1837, between William M. Fenton (a lawyer and land speculator) and Robert Leroy (a land speculator). The consolation prize of the game, given to Robert Leroy, was putting his name to Leroy Street, the main route through the City. The game did not stop at one hand. The men continued on naming other streets, choosing names in turn, according to the fall of the cards. Among these were "Elizabeth", street, now known as Shiawassee, named for Mrs. Leroy: "Adelaide" for Mrs. Fenton, and "Lavinia" for Mrs. Rockwell. Later, Leroy built a hotel in 1837 in Fenton and later became postmaster. Fenton went on to become lieutenant governor of Michigan.

In the 1850s, the railroad reached and terminated in Fenton, making this village an important commercial and transportation center. Wagon trips came down from Flint, Saginaw, and the north, since Fenton was the farthest a railroad had ever reached in this part of the State. To facilitate shipping, a plat road was built between Flint and Fenton.

The settlement prospered and was incorporated as the Village of Fenton in 1863. It wasn't until 1964 however that the Village of Fenton was incorporated under the provisions of Act 279, P.A. 1909, as amended, as the City of Fenton. The community celebrated its sesquicentennial in 1984, three years before the State celebration.

Today, the downtown area retains much of its historical look while at the same time including a town square shopping nearby. The Shiawassee River also flows over a dam through the park in the center of town. The park is overlooked by City Hall and includes an old fashioned gazebo and walkway by the river.

Economic Condition and Outlook

The City of Fenton is located in the southeast corner of Genesee County. It is accessible to the City of Flint, 15 miles to the north and the City of Detroit, 48 miles to the southeast. Genesee County is effectively now part of the Southeast Michigan economy and is also part of the Detroit Comprehensive Statistical Area. With the tremendous growth in jobs moving along the I-75 corridor in the east and central portion of Oakland County, Genesee County will be a substantial beneficiary of the resulting spin-off in housing production.

The City is a stable community with many assets – quality residential neighborhoods, good schools, beautiful views of the Shiawassee River, and historic downtown and residential neighborhoods, a solid industrial base and convenient freeway access. Periodic events and festival such as the 4th of July Freedom Festival and Applefest contribute to Fenton’s “small town” sense of community.

Many choices of housing are available in Fenton. Whether it single-family homes in beautiful neighborhoods, apartment communities in convenient locations, or condominiums tucked away in lovely wooded area. For those whose careers take them outside of the City, they do not have far to travel since all major metropolitan areas such as Ann Arbor, Lansing, Flint and the Detroit Area are located within an hour’s drive. Several residential developments are in the building or planning stages. Eagles at the Waters Edge development includes 92 attached condos, 138 townhouse units attached and 65 single family detached condos. Heritage Pond includes 57 site condos and Pine Creek North is developing 268 site condos.

The City is the heart of a beautiful recreational area. There are 58 lakes within a 10-mile radius of the City, which are used for fishing, boating, swimming, and other water sports. Silver Lake Park in Fenton features a municipal beach and picnic areas. Lake Fenton, with more than 11 miles of shoreline, is the largest lake in the area, encompassing 845 acres and with a maximum depth of 92 feet. The area around the City provides facilities for downhill and cross-country skiing and snowmobiling, ice fishing and ice boating.

The Fenton Area Public Schools is one of the finest school districts in the state, with three public elementary schools, a fifth- and sixth-grade, a new seventh- and eighth-grade building which was built in 2000, and a high school. A small portion of the City is located in the Lake Fenton Community Schools which has just build a new state-of-the-art high school. In addition, the City is the home to a private parochial school for parents who choose a religion-based education for their children.

The 2000 U.S. Census is 10,582, a population increase of 30% or 2,524 persons. In 1980 population of the City was 8,089 persons and it increased to 8,444 persons in 1990. The estimated population for 2005 is 12,000.

A steady diversified growth in local industries has continued. New service-related businesses continue to establish in Fenton. Many new commercial businesses have opened in Silver Lake Village, a 153.9 acre Planned Unit Business development on the west side of the City. In the current year this development has attracted the new businesses, Quizno’s, Fantastic Sam’s, Comerica Bank and Peoples State Bank. Foley Development Company is continuing construction of another Planned Unit Business development, 37.15 acres, which is located north of Silver Lake Village. The development has attracted Main Dish Kitchen and Cold Stone Creamery. A new Planned Unit Business development of 18.71 acres is being planned with the anchor store being Target. Also the Wal-Mart is planning to increase their size to s Super Wal-Mart. A multi-million dollar industrial park is located in the City. This park is filled with strong vi able corporations, enhancing the employment market and tax base in the City.

2005 Largest Taxpayers

<u>Taxpayers</u>	<u>Product/ Service</u>	<u>Taxable Value</u>	<u>IFT/CFT Value</u>	<u>Total Valuation</u>
Georgetown	Apartments	\$ 8,247,640	\$ -	\$ 8,247,640
Consumer's Energy	Utility	7,770,210	-	7,770,210
Creative Foam	Automotive Supplier	6,688,660	-	6,688,660
Century Tool	Tool Maker	6,580,500	-	6,580,500
Silver Lake Hills	Apartments	6,095,600	-	6,095,600
Regency	Realty	5,160,400	-	5,160,400
Home Depot	Retail	4,842,660	-	4,842,660
Owens Investment	Retail	4,758,140	-	4,758,140
K-mart Corporation	Retail	4,415,320	-	4,415,320
Ring Screw Works	Wholesale, manufacturing	4,214,380	-	4,214,380
Farmer Jack	Groceries	3,356,550	-	3,556,550
D.W. Detroit	Wholesale Distributor	3,268,340	-	3,268,340
Silver Pointe	Retail	3,090,120	-	3,090,120
VG's Supermarket	Groceries	2,140,160	-	2,140,160
The State Bank	Banking	<u>2,099,170</u>	-	<u>2,099,170</u>
Total		\$72,727,670	\$-	\$72,727,670

Employment Statistics

The following table reflects the breakdown of employment by major industry groups for workers in the City of Fenton as of the 2000 U.S. Census:

	# of <u>Workers</u>	% of Total <u>Workers</u>
Agricultural/Natural Resources	17	0.3%
Construction	479	9.2%
Manufacturing	1,086	20.9%
Telecommunications, Utilities	297	5.7%
Wholesale Trade	198	3.8%
Retail Trade	634	12.2%
Financial, Real Estate	241	4.6%
Services	2,109	40.6%
<u>Public Administration</u>	<u>131</u>	<u>2.5%</u>
Total	5,192 workers in City of Fenton	

2006-2007 Strategic Plan

The Super Seven	Goals	Objectives	Department Head
1	Continuation of a Local Streets Capital Improvement Program	It is anticipated that at least \$200,000 from the Local Street fund will be used to improve the current condition of our local streets. Significant progress has been made, but efforts must be continued to improve the local streets and possibly add drainage issues.	City Manager, Director of Public Works
2	Complete Improvements to Mill Pond Area	The DDA is financing this project and the project is underway. This goal includes improvements to the dam as well as aesthetic improvements to the entire area.	City Manager, Economic Development Director
3	Implementation a City-wide Efficiency Study	Implementation should begin fiscal year 06 with completion scheduled for the fiscal year 07. Ideas of possible ways to implement this kind of study have been received.	City Manager
4	Creation of City Website	Significant progress has been made on this goal. The City has hired a contractor who is currently meeting with stakeholders to deliver the website. It should be nearly complete by the end of fiscal year 06, but is remaining on the list until completion.	City Manager, Assistant City Manager
5	City Hall Improvements	Meetings have begun with our consultant. The first phase will be painting, carpeting and the break room. Following phases would include the front office, interior renovation and Council chambers. Costs will exceed \$100,000 fiscal year 06 alone.	City Manager, Assistant City Manager
6	Implementation of Downtown Master Plan and Design Guidelines	In 2005, the City hired a consultant to create a master plan for the downtown that included the creation of design guidelines and the implementation of broad improvements. We have tackled this project in earnest, look to finalize it fiscal year 06 and begin the implementation in fiscal year 07. This is a new top goal.	City Manager, Building and Zoning Administrator, Economic Development Director
7	Replacement of Torrey Road Bridge	This construction is expected to be about \$1.4 million with less than 5% local match. We do expect a major impediment with this project as Torrey Road will be closed for approximately six months while it is under construction. Additionally, with the hiring of a new engineering firm, the project will need to be watched carefully. This is a new addition to the Super Seven.	City Manager, Director of Public Works

2006 – 2007 City Clerk Strategic Plan

Order of Importance	Goals	Objectives
1	Improve Records Management	This is an ongoing project that can be improved through additional software purchases, contractual services and supplies.
2	Oakwood Cemetery Mapping	In addition to physical improvements to the cemetery, the City must place all of the old and outdated file cards onto a computer system. A software purchase would be necessary that could, if possible, coordinate with our GIS to allow the maximum efficiency for this. This would ultimately improve our recordkeeping and accuracy.
3	Continue Training and Education	The City Clerk has been successfully recertified while the Deputy City Clerk has completed the necessary coursework to obtain certification. Ongoing training effort for time management, organization and other similar areas will also be pursued.

2006 – 2007 City Treasurer Strategic Plan

Order of Importance	Goals	Objectives
1	Improving payment options for City services	As we continue to improve our technological abilities, we are incorporating this goal into the website production. Completion is expected either fiscal year 06 or next.
2	Converting Tax Records	The City may have the opportunity to convert all tax records from Genesee County to our own system. The County is proceeding with a tax record software conversion and have notified each jurisdiction to either pay to stay in their system or purchase software to utilize this on our own. Most likely the administration's preference will be to strike out on our own, but costs for both options will be reviewed.
3	Producing Imaging Documents	Another improved ability for the administration would be to utilize on-line review by department heads for invoicing. This is another way to save on paper and therefore reduce cost.
4	Cross Training of Deputy City Treasurer and Utility Billing Clerk	By having each of these individuals more aware of the other's responsibilities, this would improve our efficiency in this department.

2006 – 2007 Police Chief Strategic Plan

Order of Importance	Goals	Objectives
1	Create New Supervisory Positions	Two new positions are proposed: a third sergeant position and a chief dispatcher. The third sergeant was lost when we created the position of Lieutenant. Additionally, a direct supervisor over the dispatch area would also be wise. These two positions would not cost a significant sum of money, however, it would be an additional burden on the budget.
2	To be proactive crime prevention	In the past fiscal year, we have seen two murders, among other serious crimes, that were investigated exceptionally. That level of response, and proactive patrol, should continue. Additionally, our role in the school liaison program should continue. There is not an expected budget impact.
3	To evaluate equipment upgrades and purchases	The capital needs are not significant. Specifically, the need to replace another patrol car (typically done on an annual basis) along with a digital recorder for interviews are the highest priority. We are also looking to being implement tasers as part of the department's options. Proper training would be a part of this endeavor.
4	To add a Dispatcher	As you may recall, Genesee County commissioned a study of the 911 systems in our area. Overall, we preformed admirably. However, the report indicated that there is a need for us to have one additional dispatcher on staff. This will clearly have an impact on our budget. The administration anticipates that the additional cost of this position would exceed \$50,000. Further, it is a long-term burden on the budget and we must proceed carefully.

2006 – 2007 Fire Chief Strategic Plan

Order of Importance	Goals	Objectives
1	To maintain an updated disaster plan	This has been an ongoing item for the last several years. We anticipate further training of the administration and beginning discussions with Council on our respective roles. This should happen in fiscal year 07.
2	To improve ISO rating	Our rating of 5 was successfully obtained. We are pursuing a lower rating of Class 4 which will have additional positive impacts on our department and residents.
3	To continue daytime duty staffing	The City implemented this program in FY 06 with solid success. We have been able to conduct required site pre-plans and fire inspections ultimately improving firefighter safety. Even better, our response times during the day have improved 20%. No cost increase from FY 07 is expected.
4	To continue capital and equipment improvements	Rescue 12 is due for replacement this year with an expected cost in excess of \$150,000. It is a 1986 vehicle and according to the national standards, should be replaced after 20 years of service. Additionally, we are in need of purchasing new Hydraulic Rescue Equipment (Jaws of Life). New equipment is significantly more advanced and would benefit our department.

2006 – 2007 Director of Public Works Strategic Plan

Order of Importance	Goals	Objectives
1	To improve parks	The Parks and Recreation Board is continuing to make improvements to Bush Park. Further, there is renewed interest in projects for Silver Lake Park. These could include bringing electricity to the pavilions and constructing a larger shed to house more equipment. Southern Lakes Parks and Recreation could be a funding source.
2	To improve Oakwood Cemetery	The Cemetery Board will need to begin the process of major improvements to the Cemetery. These would probably need to be funded by the General Fund. In the interim, minor projects such as additional crushed limestone and storage shed repairs should commence in FY 07.
3	To consider truck purchases	We are considering the purchase of several vehicles within several different divisions. It is time to purchase a new sweeper and a new backhoe.
4	To begin new water and sewer projects	As directed by Council, we applied and received funding on multi-million dollar water and sewer projects. As a result, we will need to increase water and sewer rates while commencing design with our new engineering firm. The projects are slated to begin in the fall of 2007.
5	To purchase new Christmas lights	Simply stated, these lights are very old and outdated. We should pursue either a full replacement or begin replacing them in smaller amounts. Costs could vary widely depending what is purchased.

2006 – 2007 Protective Inspection Strategic Plan

Order of Importance	Goals	Objectives
1	To improve building, planning and code enforcement	A significant improvement is necessary in code enforcement activities while we should continue our efforts at a general building code enforcement items. We expect changes to the Building Code coming in 2006 and we need to familiarize ourselves with them.
2	To improve residential, commercial and industrial information	We are trying to improve our efforts at informing our businesses and residents how to obtain permits. We established a Business Resource Guide in conjunction with the Chamber of Commerce and are working on informational packets for residents as well.
3	To assist in general economic development	With the new position of Economic Development Director, the Building Department is becoming a key voice in guiding our economic activities. This has certainly been a change from what has existed in the past. Now as we move forward, and similar to Goal #2, we can help guide development with a proactive approach.

2006 – 2007 City Assessor Strategic Plan

Order of Importance	Goals	Objectives
1	To utilize the GIS system	The next phase of our GIS development is also part of the server upgrade listed for the Assistant City Manager. This improvement would be to begin utilizing hand held Global Positioning Satellite (GPS) devices that can precisely mark virtually any City product. From street signs to curb boxes to fire hydrants, we would have exact locations of everything. This could greatly improve our efficiency. Further, we are looking to complete integration of the Emergency Operations Support Plan into GIS. This would also greatly improve our response and information sharing in times of crisis.
2	To provide the public with internet available assessment records	This item can be completed in conjunction with the website development. Cost is expected to be approximately \$2,000.

2006 – 2007 Economic Development Director Strategic Plan

Order of Importance	Goals	Objectives
1	To improve parking awareness	The City, and specifically downtown, has a parking awareness problem. The ED Director is already beginning to work on the creation of a parking brochure that could help alleviate this. With our intention to utilize the Downtown Master Plan, improved parking will be a catalyst towards downtown redevelopment. This project is expected to be completed through the DDA marketing funds, but is not a significant cost endeavor.
2	To develop a business recruitment packet	In addition to the efforts in the Building Department, the ED director will create a business recruitment and retention packet that can be given to large and small developers alike. This pamphlet could include information on our downtown, our industrial park and any potential Brownfield properties. This can be used in our efforts at being proactive in economic development rather than reactive.
3	To implement a façade improvement program	The DDA budget funds in FY 06 for this program, but has not yet implemented it. It is our intention to establish a series of policies where we may utilize local banks to loan funds to small businesses under certain parameters for façade improvements. This program is in its infancy and will likely come to fruition in FY 07.
4	To improve awareness in community of the Economic Development Department	With our newest department in existence for almost one year, it is incumbent on the administration to increase awareness in the community. Regular visits to “mom-and-pop” shops are equally important as any large developments. Ultimately, this position can be used as a resource to businesses in need. Further, the department can continue our relationship with the Chamber and improve the overall business climate before our growth period wanes.

2006 – 2007 Assistant City Manager Strategic Plan

Order of Importance	Goals	Objectives
1	To repair or rehabilitate City parking lots	The parking lots of City Hall, the Library and the Museum are in need of repair/rehabilitation or an overly. These items could be completed at relatively low cost when a street project is underway. This item may be completed FY 06 or we may wait until the beginning of FY 07.
2	To improve the Jack Winegarden Library rear entrance	The rear entrance at the library has been in disrepair for many years. Exact improvements are unknown as we are not certain if there are major or minor repairs necessary. This project is long overdue and should be completed in the FY 07.
3	To continue the technology upgrades	All of the City's non-financial data resides on the central server. Included within this goal is the possibility of a new server, upgrades, new software and other technical matters. Cost will be substantial, but is necessary as we are now limiting our ability to add improvements to GIS. Further, an improved connection to the Fire Department would be beneficial as well.

2006 – 2007 City Manager Strategic Plan

Order of Importance	Goals	Objectives
1	To update job descriptions	Sample evaluations have been created, but not yet implemented. This goal should be complete FY 07 if not FY 06.
2	To pursue improvements in insurance coverages	As is the case statewide, our insurance costs are very significant. Based on my preliminary research, I believe that we have the ability to improve coverage and save the City money. I intend on possibly bidding on insurance coverages to obtain the lowest cost and best coverage possible. This should be a substantial savings to the City.
3	To pursue the turnback program for Silver Lake Road (US 23 BR)	As long as Silver Lake Road stays under the MDOT jurisdiction, the City can anticipate no major improvements for a minimum of five years. It is possible, however, if we pursue involvement in the state's turnback program, that we could take over jurisdiction and, as part of the agreement, MDOT would pay for a majority of the improvement. This may culminate FY 06, but in may stretch into FY 07.

2007 Budget Calendar and Process

On or About:	
January 3	<p>City Administration develops goals for each department for FY 2007.</p> <p>Administration also reviews and reports on goals adopted for FY 2006.</p>
January 31	<p>City Treasurer develops preliminary estimates of revenue for coming fiscal year.</p> <p>City Council reviews department goals and budget requests goals for coming fiscal year.</p>
March 1	<p>City Manager asks administration to compile budget requests for coming fiscal year.</p>
April 17	<p>City Manager presents budget to the City Council.</p>
April 22	<p>City Council Budget Worksession</p>
May 8	<p>Public hearing and probable adoption of budget by City Council.</p>
May 15	<p>Adoption of budget required by Charter.</p>

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental and agency funds are accounted for using the modified accrual basis of accounting. Their revenues are recognized when they become measurable and available. Revenues are generally considered available when they are received in cash (unless legally restricted to some future period) or when earned and expected to be collected soon enough after year end to pay liabilities of the current period. Significant revenues susceptible to accrual include reimbursement grants, charges for services and most state intergovernmental revenues (i.e., income taxes, sales taxes, Act 51 funds). Property taxes are recognized as revenue in the year for which they are levied. Licenses and permits, fines and forfeits, and miscellaneous revenue sources generally are recorded as revenues when received in cash because they are not measurable until actually received.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred provided the liability normally would be liquidated with expendable available financial resources. The major exception to this general rule is principal and interest on general long-term debt which recognized when due.

All governmental funds are accounted for on a spending or “current financial resources” measurement focus. This means that generally only current assets and current liabilities are included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of “available, spendable resources.” Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of “available, spendable resources” during a period.

All proprietary funds are accounting for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred. Proprietary funds apply Financial Accounting Standards Board (FASB) opinions issued on or before November 20, 1989, unless those pronouncements conflict with or contradict GASB pronouncements, in which case, GASB prevails. Unbilled Water and Sewer Fund utility service receivables are recorded at year-end. Non-exchange contributions (generally tap-in fees) are recorded as non-operating revenues.

All proprietary funds and nonexpendable trust funds are accounted for on a cost of services or “economic resources” measurement focus. This means that all assets and all liabilities (whether current or noncurrent) associated with their activity are included on their balance sheets. Proprietary funds reported fund equity (net total assets) is segregated into contributed capital and retained earnings components; nonexpendable trust funds report fund equity as fund balance. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total assets.

Basis of Accounting (continued)

The accounts of the City are organized on the basis of funds and accounts groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped, in the financial statements in this report, into general fund types, broad fund categories and accounts groups as follows:

Governmental Funds:

General Fund – The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds – Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

Debt Service Funds – Debt Service Funds are used to account for the accumulation of resources for, and the payment, of, general long-term debt principal, interest and related costs.

Capital Projects Funds – Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds and Trust funds).

Proprietary Funds:

Enterprise Funds – Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprise—where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Internal Service Funds – Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City or to other governments, on a cost-reimbursement basis.

Fiduciary Funds:

Trust and Agency Funds – Trusts funds are used to account for assets held by the City in a trustee capacity of individuals, private organizations, other governments and/or other funds. This includes a Nonexpendable Trust fund which is accounted for in essentially the same manner as Proprietary Funds since capital maintenance is critical.

Agency Funds are used to account for assets held by the city as an agent for individuals, private organizations, other governments, and/or other funds. These funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Basis of Accounting (continued)

The City of Fenton's Governmental Funds are:

General Fund (101), Major Street Fund (202), Local Street Fund (203), Parks (208), Cemetery (209), Community Block Development Grant (214), Garbage (226), Budget Stabilization Fund (257), Narcotics Enforcement Fund (267), DARE Fund (296), Emergency 911 Fund (298), Fire Equipment Fund (492), Capital Improvement Fund (494), Working Capital Fund (899), Sewer Debt Service Fund (951)

The City of Fenton's Propriety Funds consisting of Enterprise and Internal Service Funds are:

Sewer Fund (590), Water Fund (591), Equipment Fund (640), Sick Pay Fund (730),

The City of Fenton's Fiduciary Funds are:

Cemetery Perpetual Care Fund (213), Tax Trust Fund (701), Employee Union Trust (706), Cemetery Trust Fund (711), Payroll Fund (750)

FUND BALANCE

Fund	Actual Balance 6/30/05	Projected Balance 6/30/06	Projected Balance 6/30/07
General Fund	\$1,544,544	\$1,225,063	\$1,284,586
Major Street	\$44,594	\$59,364	\$20,214
Local Street	\$11,581	\$28,731	\$22,961
Parks & Recreation	\$5,816	\$5,116	\$7,366
Cemetery	\$38,334	\$24,764	\$14,494
Comm. Block Dev. Grant	\$0	\$0	\$0
Garbage	\$6,779	\$21,529	\$31,279
Narcotics Enforcement	\$17,547	\$6,747	\$7,947
DARE	\$24,205	\$23,655	\$23,105

FUND BALANCE

Fund	Actual Balance 6/30/05	Projected Balance 6/30/06	Projected Balance 6/30/07
Emergency 911	\$0	\$0	\$0
DDA Debt Retirement	\$1,988,443	\$1,759,803	\$458,086
LDFA Debt Retirement	\$547,315	\$473,467	\$489,697
LDFA Construction	\$9,669	\$9,869	\$50,639
DDA Construction	\$5,658	\$3,108	\$3,108
DDA Bond Proceeds	\$53,525	\$0	\$0
Fire Equipment	\$1,160,374	\$383,989	\$410,007
Capital Improvements	\$1,849	\$22,849	\$4,349

FUND BALANCE

Fund	Actual Balance 6/30/05	Projected Balance 6/30/06	Projected Balance 6/30/07
Equipment	\$736,341	\$783,733	\$799,828
Working Capital	\$112,143	\$55,493	\$71,408
Sewer Debt	\$1,231	\$	\$

Budgeting Assumptions

<h2>General Fund Revenues</h2>	<ul style="list-style-type: none"> •The 6.26% increase in property tax revenues reflects growth in the residential and commercial sector. Taxable Values were increased by the Consumer Price Index (CPI) which is 2.3. •Tax revenues are also increased by revenue sharing of \$300,000 from the DDA and \$200,000 from the LDFA. •The State Revenue Sharing revenues are frozen at the 2005 rate by the State of Michigan. •Interest revenues are increasing due to rising interest rates.
<h2>General Fund Expenditures</h2>	<ul style="list-style-type: none"> •Police wages were estimated based on union contracts. •Other wages and general operating expenditures are generally projected to increase with inflation (3%). •Expenditures for contracts shall reflect terms of current contract. •Overall fringe benefit costs increased by 9% and health insurance increased by 14%.
<h2>Total Budget</h2>	<ul style="list-style-type: none"> •All interest was calculated at a 4 1/2% return on funds. •Employee health insurance costs reflect a 14% increase over 2006-2007. •Those employees with union contracts estimated wages based on those contracts. Non-union employees wages were increase by 3% from their current levels. •Employee costs for FICA was calculated at 7.65% of total wages except for volunteer Firemen wages which are exempt from FICA. •Reoccurring operating expenses are generally increased by inflation (3%).

Fee Schedule

Mill Pond Gazebo Rental (4 hours)	Resident: \$185.00 includes \$100.00 deposit	Non-Resident: \$225.00 includes \$100.00 deposit
Bush Park and Freedom Park Gazebos (4 hours)	Resident: \$185.00 includes \$100.00 deposit	Non-Resident: \$225.00 includes \$100.00 deposit
Gazebo Rental Times	8:00 am to 12:00 pm 12:00 pm to 4:00 pm 4:00 pm to 8:00 pm	
Bush Park Pavilion	Resident: \$50.00 includes \$25.00 deposit	Non-Resident: \$75.00 includes \$25.00 deposit
Bush Park Pavilion	Non-Profit: \$40.00 includes \$25.00 deposit	
Silver Lake Pavilion	Resident: \$60.00 includes \$25.00 deposit	Non-Resident: \$100.00 includes \$25.00 deposit
Silver Lake Pavilion	Non-Profit: \$40.00 includes \$25.00 deposit	
Silver Lake Entry Fees	Season Passes: Resident: \$15.00 Non-Resident: \$23.00 Walker/Biker: \$5.00	Daily Passes: Car: \$3.00 Walker: \$1.00 Bus: \$30.00 Motor Home/Van: \$10.00 + .50 per passenger over 10
Rental Inspection	Landlord Registration: \$20.00 per Landlord Single Family Inspection Fee: \$40.00 per unit Multi Family Inspection Fee: \$35.00 per unit (Must be inspected with groups of 6 or more to get the lower rate)	

Fee Schedule

Garbage Collection	Tags: \$1.60 Bags: \$1.10 Yard Waste: \$.50	
Sign Permit	Wall Signs: \$50.00 Ground Signs: \$3.00 per square feet Remodel: \$25.00 Sign Permit Fee for Non-profit organizations shall be waived.	
Photo-copying documents	First Page: \$.25 Additional Page: \$.25	
Building Permit Fees	Various amounts depending on project cost	Any permit regulated activity started prior to the applicant securing the necessary permit will be charged an additional administrative charge at the same rate as required permit fee and not to exceed \$100.00. This fee shall be paid prior to the issuance of the required permit.
Site Plan Review Fee	Various amounts	
ZBA Filing Fee	Residential: \$100.00 Commercial : \$400.00	
Rezoning Fee	Various amounts depending on acreage	
	**Fees are subject to change without notice.	

City of Fenton

Revenue Budget Summary 2006-2007

	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Amended Budget 2005-2006	Manager Requested 2006-2007	Percent Change
REVENUES						
GOVERNMENTAL FUNDS:						
General Fund (101)	4,973,515	5,087,151	5,688,502	5,831,014	5,940,460	2%
SPECIAL REVENUE:						
Major Street Fund (202)	896,374	632,259	786,394	769,700	758,750	-1%
Local Street Fund (203)	535,186	616,580	739,820	671,200	676,000	1%
Parks & Recreation Fund (208)	228,730	199,920	200,315	243,000	248,000	2%
Oakwood Cemetery Fund (209)	71,107	68,067	46,373	55,300	55,300	0%
Community Block Development Grant (214)	61,330	0	0	35,000	0	-100%
Garbage Fund (226)	379,173	390,054	419,348	440,000	440,000	0%
Narcotics Enforcement Fund (267)	282	2,687	2,277	1,200	1,200	0%
Dare Fund (296)	2,837	1,235	1,083	950	950	0%
Emergency 911 Fund (298)	202,898	203,821	199,754	203,000	203,000	0%
COMPONENT UNITS						
LDFA Debt Retirement Fund (395)	573,288	522,695	590,825	247,302	275,000	11%
LDFA Construction Fund (495)	250,499	10,233	126,998	321,350	258,770	-19%
DDA Debt Retirement Fund (394)	1,093,860	1,110,593	1,037,332	1,179,760	1,191,683	1%
DDA Construction Fund (401)	96,523	350,931	394,217	847,200	1,942,100	129%
DDA 2001 Bond Fund (403)	22,778	4,564	2,596	47	0	0%
CAPITAL PROJECTS FUNDS:						
Fire Equipment Fund (492)	74,971	143,788	835,406	179,000	102,000	-43%
Capital Improvement Fund (494)	420,214	461,150	275,501	371,000	406,500	10%
Working Capital (899)	32,842	21,592	19,197	18,350	15,915	-13%
ENTERPRISE FUNDS:						
Sewer Fund (590)	2,355,438	2,257,322	2,039,507	2,147,000	2,847,840	33%
Water Fund (591)	1,474,949	1,670,229	1,866,337	2,269,404	2,651,700	17%
INTERNAL SERVICE FUNDS:						
Equipment Fund (640)	371,586	408,654	444,345	453,932	418,300	-8%
TOTAL REVENUES	14,118,380	14,163,526	15,716,127	16,284,709	18,433,468	

*TRANSFERS IN ARE INCLUDED
IN REVENUE FIGURES

City of Fenton

Expense Budget Summary 2006-2007 (continued)

	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Amended Budget 2005-2006	Manager Requested 2006-2007	Percent Change
EXPENDITURES						
GOVERNMENTAL FUNDS:						
General Fund (101)						
City Council	46,407	35,878	32,701	40,000	43,000	8%
City Manager	112,449	125,773	141,849	164,000	171,000	4%
Elections	13,263	5,155	12,311	15,050	14,100	-6%
Audit	10,450	12,450	14,050	11,000	11,700	6%
Assessor	135,699	150,369	168,691	146,300	190,700	30%
Attorney	100,500	109,574	127,309	131,900	114,000	-14%
Legal	48,967	32,153	38,791	60,000	51,000	-15%
Clerk	87,294	88,902	153,199	157,500	165,000	5%
General Services	242,050	177,624	84,299	124,200	107,900	-13%
Board of Review	921	1,762	801	2,300	2,500	9%
Financial Consultant	4,200	4,200	4,200	4,200	4,200	0%
Treasurer	53,906	55,215	139,001	131,300	151,500	15%
Building Authority	30,303	24,934	16,646	15,000	60,000	300%
City Hall	107,088	152,011	125,847	169,500	167,500	-1%
Police	1,375,433	1,507,398	1,571,369	1,775,000	1,691,900	-5%
Police Training	8,814	10,202	10,276	11,300	11,600	3%
Police Communications	117,552	147,850	179,808	188,800	202,410	7%
Police Station & Building	87,653	81,848	92,113	107,660	102,800	-5%
Fire Administrative	487,143	451,493	493,516	647,060	514,720	-20%
Fire Communications	15,239	13,741	11,403	18,000	18,000	0%
Fire Station	56,754	65,523	74,086	79,700	79,700	0%
Inspection	210,216	202,766	237,283	225,500	268,100	19%
Weed Cutting	4,857	4,929	-2,593	3,000	3,090	3%
Mosquito Control	45,033	39,914	55,922	50,000	50,000	0%
Sidewalks	5,669	19,879	1,137	160,000	50,000	-69%
Parking Lots	21,554	18,933	28,130	25,000	24,200	-3%
Drains	10,078	8,486	5,364	3,660	10,000	173%
Weed Harvesting	32,465	22,805	34,120	35,000	35,000	0%
Contingency	3,000	0	0	2,000	2,000	0%
Engineering	6,124	104	5,043	15,000	10,000	-33%
Street Lighting	70,221	77,075	65,451	75,000	77,250	3%
Library	30,409	32,487	35,619	44,500	48,500	9%
Museum	6,774	6,454	21,136	10,705	11,200	5%
Community Needs	59,536	62,203	60,641	23,550	19,800	-16%
Conservation	18,948	25,359	20,322	35,000	35,000	0%
Planning	38,154	41,819	31,756	34,800	37,750	8%
Board of Appeals	1,220	410	700	2,435	5,200	114%
Building Board of Appeals	0	0	0	550	550	0%
Beautification	6,616	8,605	5,128	7,985	12,050	51%
Debt Retirement	0	0	0	58,735	59,717	2%
Employee Insurance	29,816	21,522	0	0	0	0%
Insurance	77,900	69,694	49,681	62,305	64,200	3%
Retirement	162,967	219,384	276,274	264,000	300,100	14%
Transfer Out	987,799	894,628	913,226	1,012,000	882,000	-13%
Total General Fund (101)	4,971,439	5,031,511	5,336,606	6,150,495	5,880,937	

City of Fenton

Expense Budget Summary 2006-2007 (continued)

	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Amended Budget 2005-2006	Manager Requested 2006-2007	Percent Change
Major Street Fund (202)						
Audit	460	460	1,110	900	1,000	11%
Engineering	0	5,213	3,655	0	3,000	100%
Patching Contractual	0	0	0	25,000	25,000	0%
Capital Improvement	545,628	115,205	308,925	172,000	202,000	17%
Maintenance	146,505	188,712	194,564	193,050	196,800	2%
Traffic Services	52,818	28,875	36,668	33,600	34,100	1%
Railroad	310	300	325	3,500	3,500	0%
Snow & Ice Control	69,684	48,256	62,898	61,000	63,050	3%
DPW Director	31,461	28,106	24,189	32,030	32,700	2%
Trunkline	15,013	28,892	24,951	34,850	30,350	-13%
Employee Insurance	70,181	57,215	66,740	74,000	81,400	10%
Contribution to Other Funds	100,000	100,000	125,000	125,000	125,000	0%
Total Major Street Fund (202)	1,032,060	601,234	849,025	754,930	797,900	6%
Local Street Fund (203)						
Audit	460	460	1,110	900	1,000	11%
Capital Improvement	245,461	222,093	281,991	207,465	220,000	6%
Maintenance	218,577	252,815	272,486	274,950	281,580	2%
Traffic Services	7,558	3,662	7,447	6,500	6,500	0%
Railroad	0	0	0	3,500	3,500	0%
Snow & Ice Control	37,644	37,327	49,762	45,200	44,360	-2%
DPW Director	24,360	24,825	27,201	26,335	26,830	2%
Employee Insurance	86,026	77,368	89,634	89,200	98,000	10%
Total Local Street Fund (203)	620,086	618,550	729,631	654,050	681,770	29%

City of Fenton

Expense Budget Summary 2006-2007 (continued)

	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Amended Budget 2005-2006	Manager Requested 2006-2007	Percent Change
Parks & Recreation Fund (208)	205,337	196,359	225,451	243,700	245,750	1%
Oakwood Cemetery Fund (209)	57,880	53,727	48,439	68,870	65,570	-5%
Community Block Development Grant (214)	61,330	0	0	35,000	0	-100%
Garbage Fund (226)	412,334	459,611	462,818	425,250	430,250	1%
Narcotics Enforcement Fund (267)	1,159	280	217	12,000	0	-100%
Dare Fund (296)	4,858	1,726	1,296	1,500	1,500	0%
Emergency 911 Fund (298)	202,898	203,821	199,754	203,000	203,000	0%

City of Fenton

Expense Budget Summary 2006-2007 (continued)

	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Amended Budget 2005-2006	Manager Requested 2006-2007	Percent Change
COMPONENT UNITS						
LDFA Debt Retirement Fund (395)	158,025	167,288	1,058,231	321,150	258,770	-19%
LDFA Construction Fund (495)	281,587	60,314	126,651	321,150	218,000	-32%
DDA Debt Retirement Fund (394)	575,050	928,555	963,221	1,408,400	2,493,400	77%
DDA Construction Fund (401)	302,688	348,423	396,766	847,200	1,942,100	129%
DDA Bond Proceeds (403)	1,809,545	512,255	118,504	53,573	0	-100%
CAPITAL PROJECTS FUNDS:						
Fire Equipment Fund (492)	71,828	40,258	52,466	955,385	75,982	-92%
Capital Improvement Fund (494)	420,000	335,023	411,000	350,000	425,000	21%
Working Capital Fund (899)	0	25,000	0	75,000	0	-100%

City of Fenton

Expense Budget Summary 2006-2007 (continued)

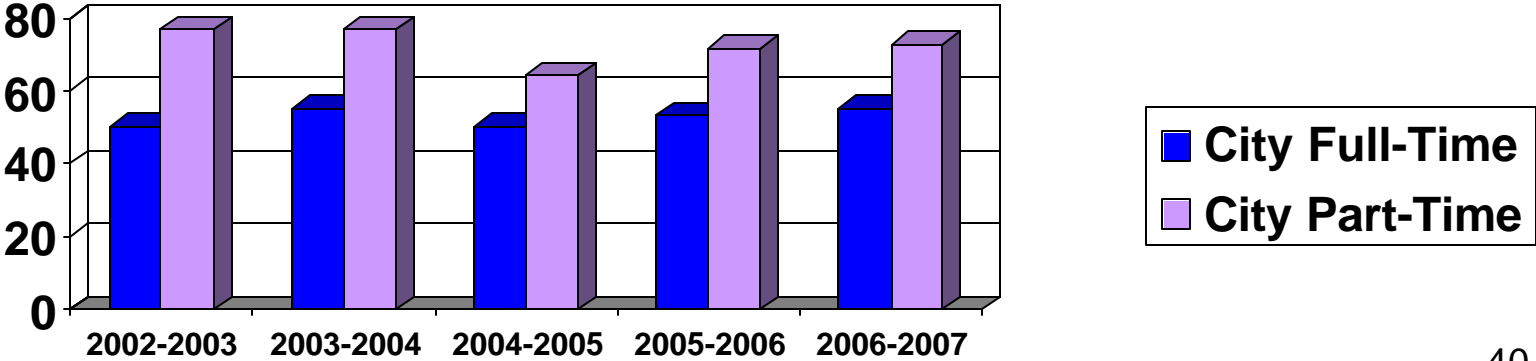
	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Amended Budget 2005-2006	Manager Requested 2006-2007	Percent Change
ENTERPRISE FUNDS:						
Sewer Fund (590)						
Operating Expenses	315,539	335,366	340,167	327,270	340,700	4%
Lift Station	33,971	33,361	57,891	50,050	50,650	1%
Plant Operation	2,000,587	2,054,624	2,025,596	1,998,600	2,118,400	6%
Total Sewer Fund (590)	2,350,097	2,423,351	2,423,654	2,375,920	2,509,750	11%
Water Fund (591)						
Administrative	449,435	475,449	484,428	758,100	788,500	4%
Water Plant	0	71,635	689,608	771,700	803,000	4%
Operating	492,298	474,622	361,184	508,555	464,650	-9%
Capital Projects	59,034	0	0	0	60,000	100%
Repairs	7,314	8,064	14,320	10,000	10,000	0%
Debt Retirement	35,978	169,800	259,836	248,000	236,000	-5%
Total Water Fund (591)	1,044,060	1,199,570	1,809,376	2,296,355	2,362,150	95%
INTERNAL SERVICE FUNDS:						
Equipment Fund (640)	326,456	350,847	265,994	406,540	402,205	-1%
 TOTAL EXPENDITURES	 <u>14,908,720</u>	 <u>13,557,703</u>	 <u>15,479,100</u>	 <u>17,959,468</u>	 <u>18,994,034</u>	

2006-2007 PERSONNEL

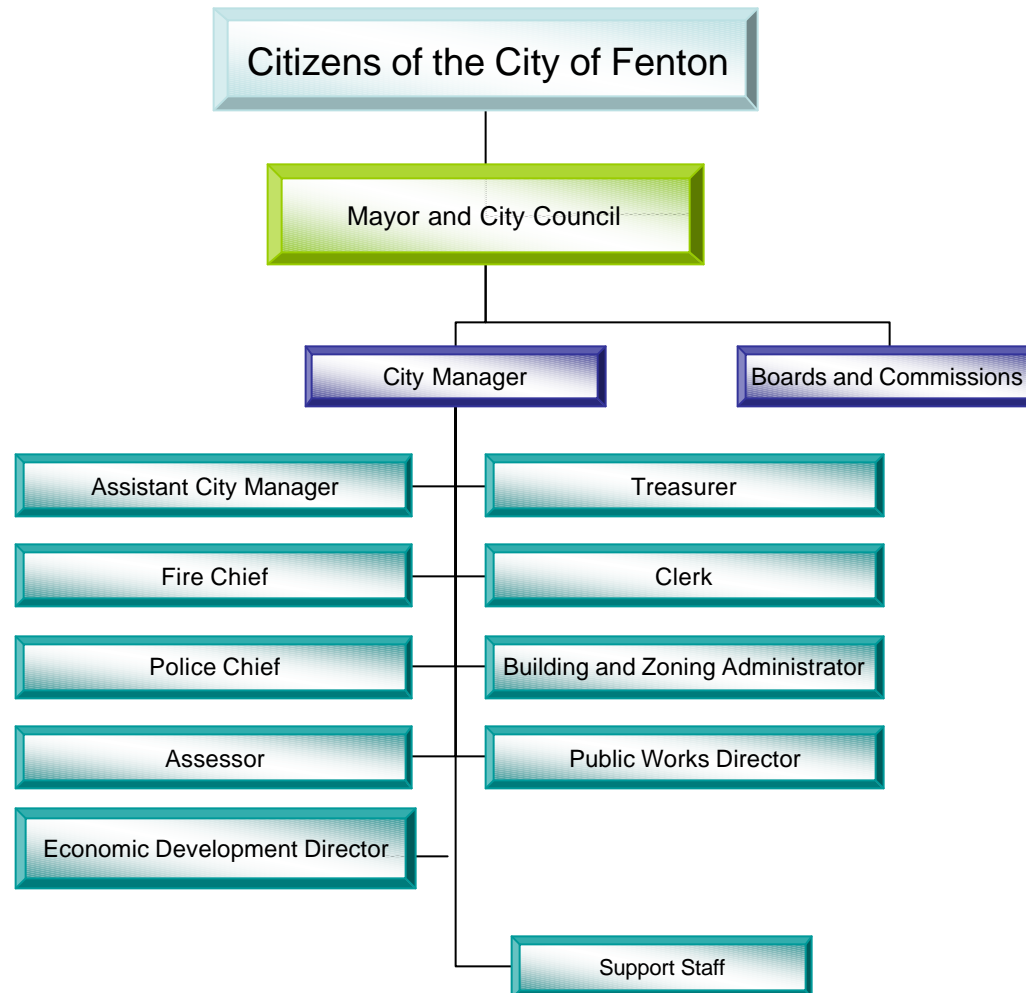
City of Fenton Department:	Full-Time Positions	Part-Time Positions
General Government	15	2
Police	21	10
Fire	1	34
Public Works	9	4
Water/Sewer	9	1
Recreation	0	15
Elected Officials	0	7

PERSONNEL TABLE

City of Fenton	Full-Time Positions	Part-Time Positions
Fiscal Year 2002/2003	50	77
Fiscal Year 2003/2004	55	77
Fiscal Year 2004/2005	50	64
Fiscal Year 2005/2006	53	72
Fiscal Year 2006/2007	55	73

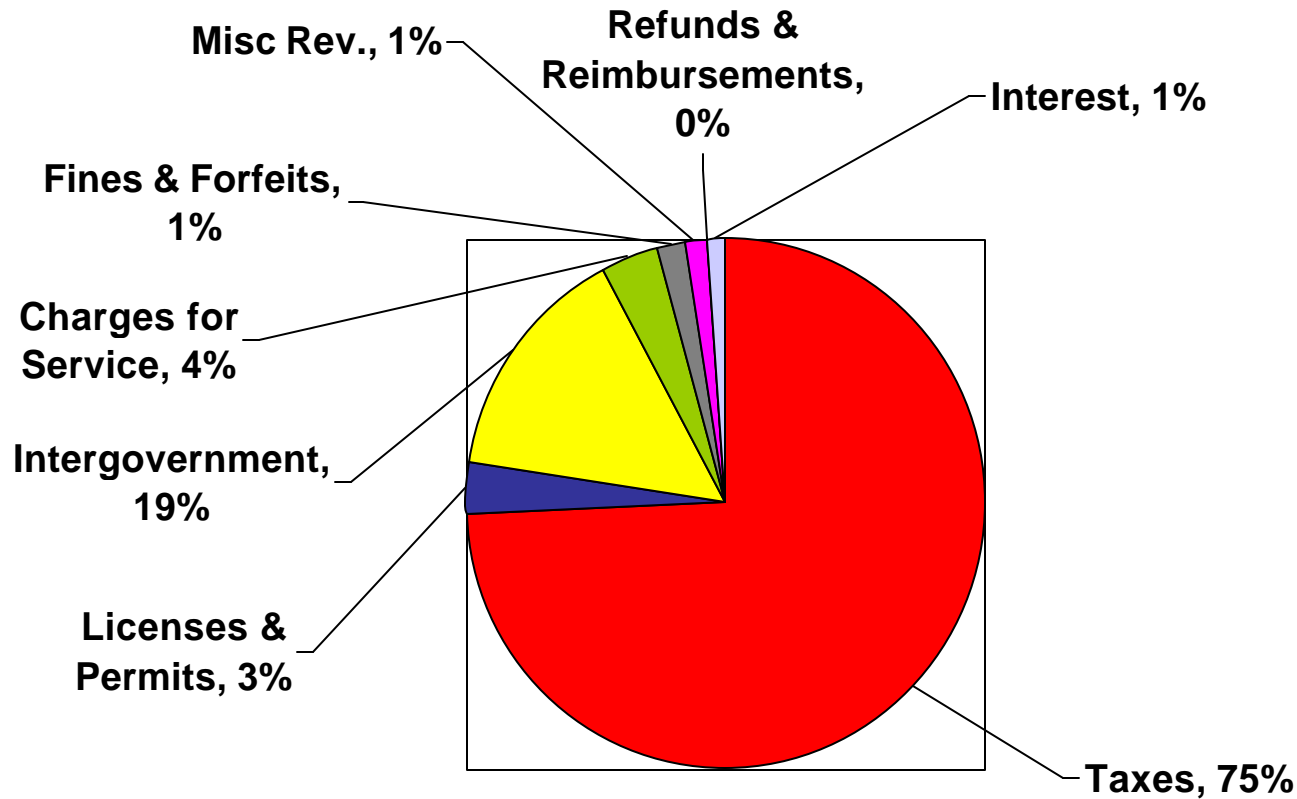


City of Fenton Organizational Structure



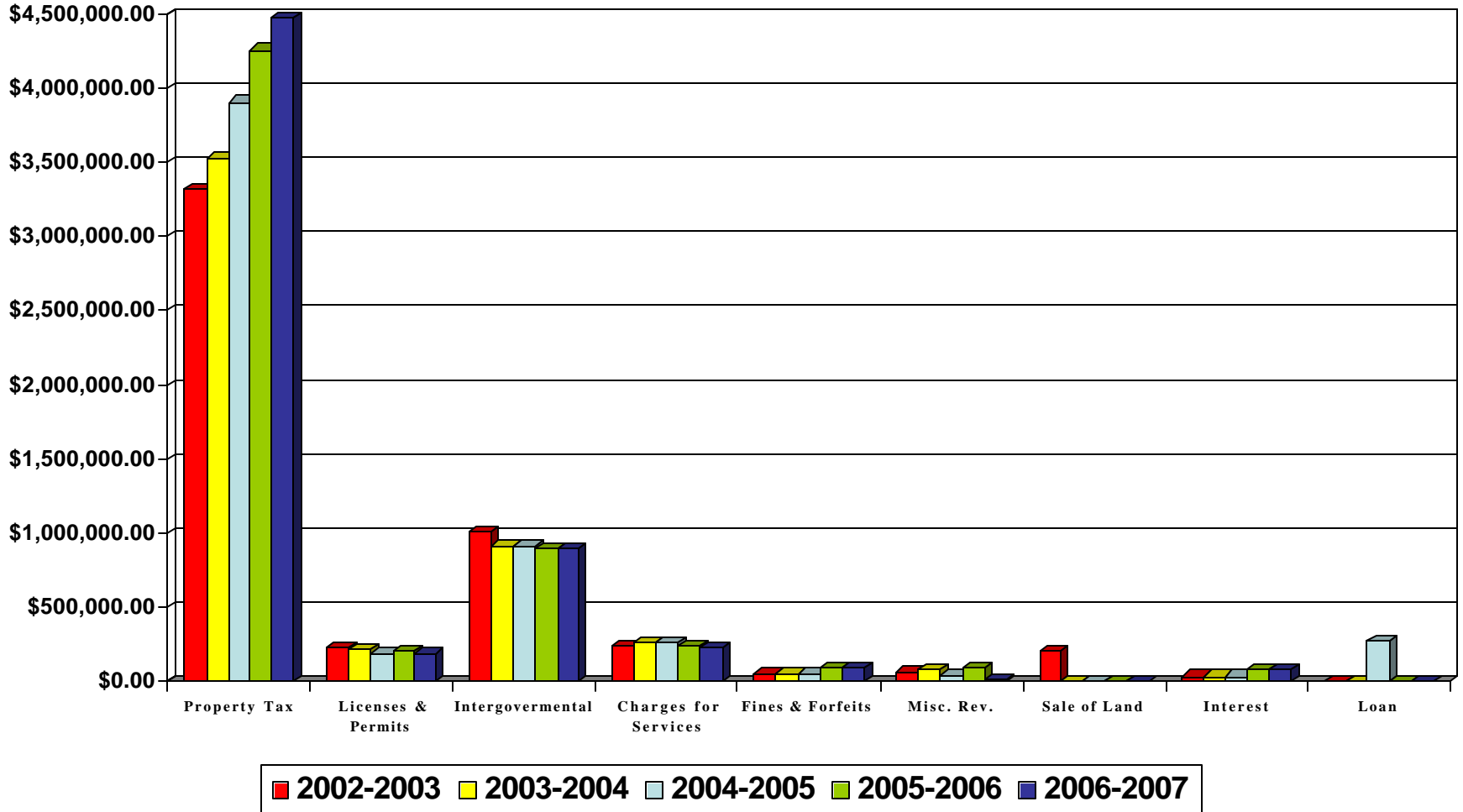
GENERAL FUND

2007 Budget Major Revenue Sources



GENERAL FUND REVENUES

5 YEAR COMPARISON



GENERAL FUND REVENUES

FUND 101 GENERAL FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	Proposed 2006-2007
403.000 REAL PROPERTY TAXES	2,761,563	2,912,207	3,031,553	2,985,612	3,181,235	3,167,550	3,418,250
403.100 REAL TAXES - DDA	0	0	300,000	300,000	300,000	300,000	300,000
403.200 REAL TAXES - LDFA	0	0	0	200,000	200,000	200,000	200,000
404.000 PERSONAL PROPERTY TAXES	396,798	401,039	440,711	414,954	533,711	431,220	405,800
405.000 SPECIFIC TAX - IFT	23,685	23,577	24,801	23,135	24,800	23,135	23,200
406.000 PILOT - MSHDA	11,142	6,120	6,739	3,450	6,400	6,400	6,400
407.000 SPEC TAX - MOBILE HOMES	700	1,700	1,300	800	1,200	1,200	1,200
445.000 INTEREST & PENALTY TAX TRUST	23,098	18,365	23,068	11,445	18,000	18,000	18,000
446.000 TAX ADMINISTRATION FEES	114,335	108,191	117,567	70,578	110,000	110,000	102,000
451.000 BUSINESS LICENSE & PERMIT	117,775	115,479	115,849	62,277	116,000	116,000	118,000
476.000 ZONING PERMITS	5,975	8,160	7,360	4,440	6,000	6,000	3,700
477.000 BUILDING PERMITS	84,139	76,311	65,339	68,816	60,000	80,000	60,000
478.000 MARRIAGE FEES	0	60	120	40	200	200	200
481.000 SITE PLAN REVIEW FEES	6,876	10,963	14,150	918	10,000	1,500	1,500
481.100 SPECIAL LAND USE	730	1,905	7,341	3,775	1,000	4,000	1,000
482.000 PLAN REVIEW FEES	18,778	20,007	17,144	17,024	20,000	20,000	20,600
483.000 SPLITS	50	405	435	0	0	0	0
510.000 FEDERAL REVENUE	55	0	0	0	0	0	0
510.100 STATE OF MI POLICING GRANT	0	0	0	0	0	0	0
574.000 STATE REVENUE SHARING SBT	6,851	0	0	0	0	0	0
575.000 STATE SHARED INCOME TAX	0	0	0	0	0	0	0
576.000 STATE SHARED SALES TAX	998,728	901,889	888,771	461,534	893,000	884,140	884,140
578.000 LIQUOR LICENSE TAX	9,000	9,648	9,950	10,490	9,900	10,490	10,800
579.000 INVENTORY TAX REIMBURSEMENT	0	0	0	0	0	0	0
607.000 INSPECTION FEES	6,285	5,480	2,250	990	6,000	2,000	2,000
610.000 REZONING FEES	0	0	0	0	0	0	0
613.000 BOARD OF APPEALS FEES	200	1,600	1,800	0	1,500	0	0

GENERAL FUND REVENUES

FUND 101 GENERAL FUND REVENUES	Budgets						
	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Proposed 2005-2006	Proposed 2005-2006	Proposed 2006-2007
632.000 FIRE RUNS - TOWNSHIP	120,400	140,655	81,320	96,270	120,000	120,000	120,000
632.200 LIBRARY - TOWNSHIP	2,500	2,500	0	0	0	0	0
632.300 FIRE COST RECOVERY	15,913	873	14,379	22,364	4,000	23,000	15,000
650.000 SALE OF FIXED ASSETS	0	0	0	0	0	0	0
653.500 LIBRARY DONATIONS	0	0	0	0	0	0	0
654.000 BEAUTIFICATION REVENUES	60	72	70	111	0	0	0
654.100 MUSEUM REVENUE	0	11,000	0	0	0	0	0
656.000 FINES & FORFEITS	52,113	87,889	75,657	68,067	88,000	88,000	88,000
664.000 INTEREST ON INVESTMENTS	24,404	45,466	50,680	51,203	50,000	70,000	70,000
668.000 RENT - DEPOT	0	0	0	0	0	0	0
668.100 RENT - LUMBER YARD	0	0	0	0	0	0	0
668.590 RENT - WATER & SEWER	56,650	60,175	58,350	15,050	58,350	58,350	58,350
672.000 SPECIAL ASSESSMENTS	0	0	0	0	0	0	0
673.000 SALE OF LAND	0	0	0	0	0	0	0
675.000 DONATIONS	0	0	0	0	0	0	0
676.226 CONTRIBUTION FROM GARBAGE FUND	0	0	0	0	0	0	0
676.371 CONTRIBUTION FROM CIVIC DEBT	0	0	0	0	0	0	0
676.401 CONTRIBUTION FROM DDA CONSTRUCTION	0	0	0	0	0	0	0
676.486 TRANSFER IN	0	0	0	0	0	0	0
676.492 CONTRIBUTION FROM FIRE TRUCK	0	0	0	0	0	0	0
676.677 CONTRIBUTION FROM INSURANCE FUND	0	0	0	0	0	0	0
676.899 CONTRIBUTION FROM WORKING CAPITAL	0	25,000	0	0	25,000	75,000	0
680.000 MISCELLANEOUS REVENUE	21,551	4,655	15,587	1,646	5,000	2,000	2,000
680.200 UNITED WAY - SOCIAL WORKER	30,182	32,714	26,388	0	0	0	0
681.000 SALE OF PUBLICATIONS	842	1,333	1,486	497	900	900	900
681.100 GIS MAPS	0	40	20	145	0	200	200
684.000 POLICE MISCELLANEOUS	20,418	8,323	12,727	8,095	8,000	9,000	9,000
684.100 POLICE LIAISON REIMBURSEMENT	40,933	41,821	0	0	0	0	0
685.000 FIRE MISCELLANEOUS	765	850	71	2,619	100	2,609	100
687.000 REFUNDS & REIMBURSEMENTS	0	653	5,497	120	1,000	120	120
687.100 REIMBURSE - CONSULTING SERVICES	0	0	0	0	0	0	0
694.000 CASH OVER & SHORT	20	26	24	(75)	0	0	0
695.000 PROCEEDS OF LOAN	0	0	270,000	0	0	0	0
TOTAL GENERAL FUND REVENUES	4,973,515	5,087,151	5,688,502	4,906,388	5,859,296	5,831,014	5,940,460

GENERAL FUND EXPENDITURES

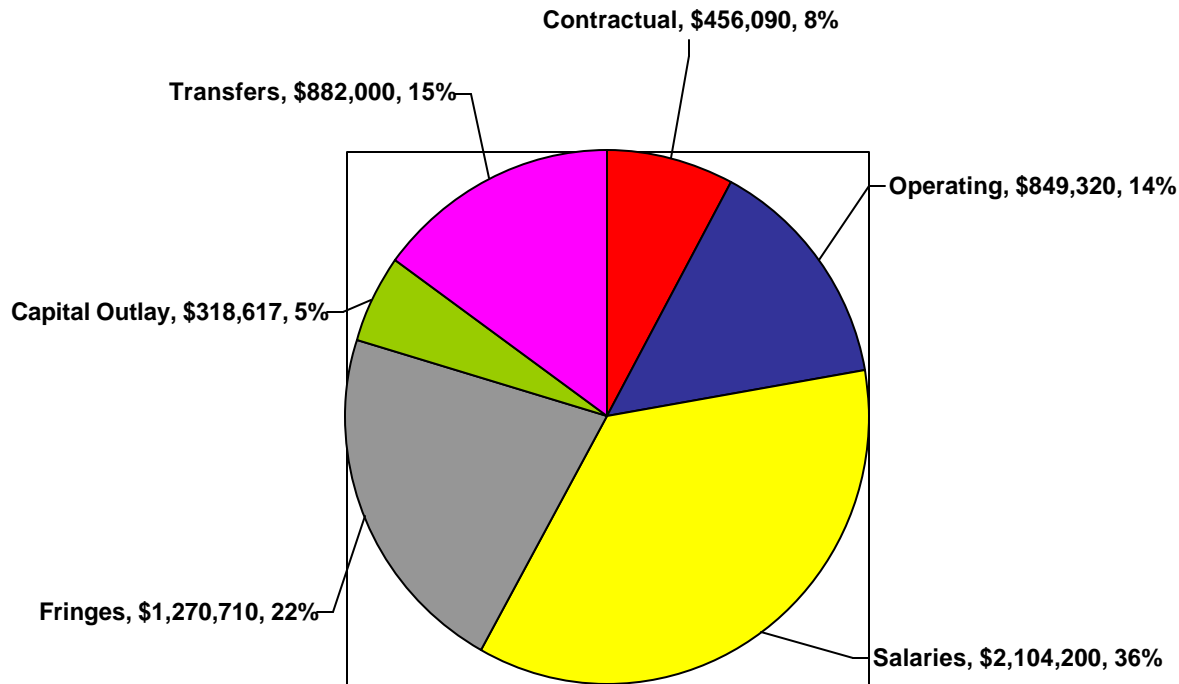
GENERAL FUND	2003 ACTUAL		2004 ACTUAL		2005 ACTUAL		2006 BUDGET		2007 BUDGET	
	\$	%	\$	%	\$	%	\$	%	\$	%
GENERAL GOVERNMENT										
LEGAL & EXECUTIVE										
CITY COUNCIL	46,407	0.9%	35,878	0.7%	32,701	0.6%	40,000	1%	43,000	1%
CITY MANAGER	112,449	2.3%	125,773	2.5%	141,849	2.7%	164,000	3%	171,000	3%
ELECTIONS	13,263	0.3%	5,155	0.1%	12,311	0.2%	15,050	0%	14,100	0%
	172,119	3.5%	166,806	3.3%	186,860	3.5%	219,050	4%	228,100	4%
GENERAL SERVICES										
AUDIT	10,450	0.2%	12,450	0.2%	14,050	0.3%	11,000	0%	11,700	0%
ASSESSOR	135,699	2.7%	150,369	3.0%	168,691	3.2%	146,300	2%	190,700	3%
ATTORNEY	100,500	2.0%	109,574	2.2%	127,309	2.4%	131,900	2%	114,000	2%
LEGAL	48,967	1.0%	32,153	0.6%	38,791	0.7%	60,000	1%	51,000	1%
CLERK	87,294	1.8%	88,902	1.8%	153,199	2.9%	157,500	3%	165,000	3%
GENERAL SERVICES	242,050	4.9%	177,624	3.5%	84,299	1.6%	124,200	2%	107,900	2%
BOARD OF REVIEW	921	0.0%	1,762	0.0%	801	0.0%	2,300	0%	2,500	0%
FINANCIAL CONSULTANT	4,200	0.1%	4,200	0.1%	4,200	0.1%	4,200	0%	4,200	0%
TREASURER	53,906	1.1%	55,215	1.1%	139,001	2.6%	131,300	2%	151,500	3%
BUILDING AUTHORITY	30,303	0.6%	24,934	0.5%	16,646	0.3%	15,000	0%	60,000	1%
CITY HALL	107,088	2.2%	152,011	3.0%	125,847	2.4%	169,500	3%	167,500	3%
DEBT RETIREMENT	0	0.0%	0	0.0%	0	0.0%	58,735	1%	59,717	1%
EMPLOYEE INSURANCE	29,816	0.6%	21,522	0.4%	0	0.0%	0	0%	0	0%
INSURANCE	77,900	1.6%	69,694	1.4%	49,681	0.9%	62,305	1%	64,200	1%
RETIREMENT	162,967	3.3%	219,384	4.4%	276,274	5.2%	264,000	4%	300,100	5%
	1,092,061	22.0%	1,119,794	22.3%	1,198,789	22.5%	1,338,240	22%	1,450,017	25%
POLICE										
POLICE GENERAL	1,375,433	27.7%	1,507,398	30.0%	1,571,369	29.4%	1,775,000	29%	1,691,900	29%
POLICE TRAINING	8,814	0.2%	10,202	0.2%	10,276	0.2%	11,300	0%	11,600	0%
POLICE COMMUNICATIONS	117,552	2.4%	147,850	2.9%	179,808	3.4%	188,800	3%	202,410	3%
POLICE STATION & BUILDING	87,653	1.8%	81,848	1.6%	92,113	1.7%	107,660	2%	102,800	2%
	1,589,452	32.0%	1,747,298	34.7%	1,853,566	34.7%	2,082,760	33.9%	2,008,710	34.2%
FIRE										
FIRE ADMINISTRATIVE	487,143	9.8%	451,493	9.0%	493,516	9.2%	647,060	11%	514,720	9%
FIRE COMMUNICATIONS	15,239	0.3%	13,741	0.3%	11,403	0.2%	18,000	0%	18,000	0%
FIRE STATION	56,754	1.1%	65,523	1.3%	74,086	1.4%	79,700	1%	79,700	1%
	559,136	11.2%	530,757	10.5%	579,006	10.8%	744,760	12.1%	612,420	10.4%
PROTECTIVE INSPECTION										
PROTECTIVE INSPECTION	210,216	4.2%	202,766	4.0%	237,283	4.4%	225,500	4%	268,100	5%
PLANNING	38,154	0.8%	41,819	0.8%	31,756	0.6%	34,800	1%	37,750	1%
BOARD OF APPEALS	1,220	0.0%	410	0.0%	700	0.0%	2,435	0%	5,200	0%
BUILDING BOARD OF APPEALS	0	0.0%	0	0.0%	0	0.0%	550	0%	550	0%
	249,590	5.0%	244,995	4.9%	269,739	5.1%	263,285	4.3%	311,600	5.3%

GENERAL FUND EXPENDITURES

GENERAL FUND	2003 ACTUAL		2004 ACTUAL		2005 ACTUAL		2006 BUDGET		2007 BUDGET	
	\$	%	\$	%	\$	%	\$	%	\$	%
PUBLIC SERVICES										
WEED CUTTING	4,857	0.1%	4,929	0.1%	(2,593)	0.0%	3,000	0.0%	3,090	0.1%
MOSQUITO CONTROL	45,033	0.9%	39,914	0.8%	55,922	1.0%	50,000	0.8%	50,000	0.9%
SIDEWALKS	5,669	0.1%	19,879	0.4%	1,137	0.0%	160,000	2.6%	50,000	0.9%
PARKING LOTS	21,554	0.4%	18,933	0.4%	28,130	0.5%	25,000	0.4%	24,200	0.4%
DRAINS	10,078	0.2%	8,486	0.2%	5,364	0.1%	3,660	0.1%	10,000	0.2%
WEED HARVESTING	32,465	0.7%	22,805	0.5%	34,120	0.6%	35,000	0.6%	35,000	0.6%
CONTINGENCY	3,000	0.1%	0	0.0%	0	0.0%	2,000	0.0%	2,000	0.0%
ENGINEERING	6,124	0.1%	104	0.0%	5,043	0.1%	15,000	0.2%	10,000	0.2%
STREET LIGHTING	70,221	1.4%	77,075	1.5%	65,451	1.2%	75,000	1.2%	77,250	1.3%
	199,001	4.0%	192,125	3.8%	192,574	3.6%	368,660	6.0%	261,540	4.4%
COMMUNITY SERVICE										
LIBRARY	30,409	0.6%	32,487	0.6%	35,619	0.7%	44,500	0.7%	48,500	0.8%
MUSEUM	6,774	0.1%	6,454	0.1%	21,136	0.4%	10,705	0.2%	11,200	0.2%
COMMUNITY NEEDS	59,536	1.2%	62,203	1.2%	60,641	1.1%	23,550	0.4%	19,800	0.3%
CONSERVATION	18,948	0.4%	25,359	0.5%	20,322	0.4%	35,000	0.6%	35,000	0.6%
BEAUTIFICATION	6,616	0.1%	8,605	0.2%	5,128	0.1%	7,985	0.1%	12,050	0.2%
	122,283	2.5%	135,108	2.7%	142,847	2.7%	121,740	2.0%	126,550	2.2%
TRANSFERS OUT										
CONTRIBUTION TO MMV FUND	200,000	4.0%	0	0.0%	45,000	0.8%	80,000	1.3%	0	0.0%
CONTRIBUTION TO LMV FUND	60,000	1.2%	70,000	1.4%	205,000	3.8%	120,000	2.0%	100,000	1.7%
CONTRIBUTION TO PARKS	177,000	3.6%	172,000	3.4%	172,000	3.2%	217,000	3.5%	222,000	3.8%
CONTRIBUTION TO CEMETERY FUND	35,000	0.7%	35,000	0.7%	30,000	0.6%	30,000	0.5%	30,000	0.5%
CONTRIBUTION TO RIVERWALK FUND	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
CONTRIBUTION FIRE EQUIPMENT	70,000	1.4%	140,000	2.8%	170,000	3.2%	170,000	2.8%	100,000	1.7%
CONTRIBUTION TO ADELAIDE SIM DR	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
CONTRIBUTION TO CIP	420,000	8.4%	460,000	9.1%	274,000	5.1%	370,000	6.0%	405,000	6.9%
CONTRIBUTION TO SICK PAY	25,799	0.5%	17,628	0.4%	17,226	0.3%	25,000	0.4%	25,000	0.4%
CONTRIBUTION TO 1986 S.A.	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
CONTRIBUTION TO WORKING CAPITAL	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
	987,799	19.9%	894,628	17.8%	913,226	17.1%	1,012,000	16.5%	882,000	15.0%
TOTAL EXPENDITURES	4,971,439	100%	5,031,511	100%	5,336,607	100%	6,150,495	100%	5,880,937	100%
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES	2,076		55,640		351,895		(319,481)		59,523	
FUND BALANCE JULY 1	1,134,933		1,137,009		1,192,649		1,544,544		1,225,063	
FUND BALANCE JUNE 30	1,137,009		1,192,649		1,544,544		1,225,063		1,284,586	

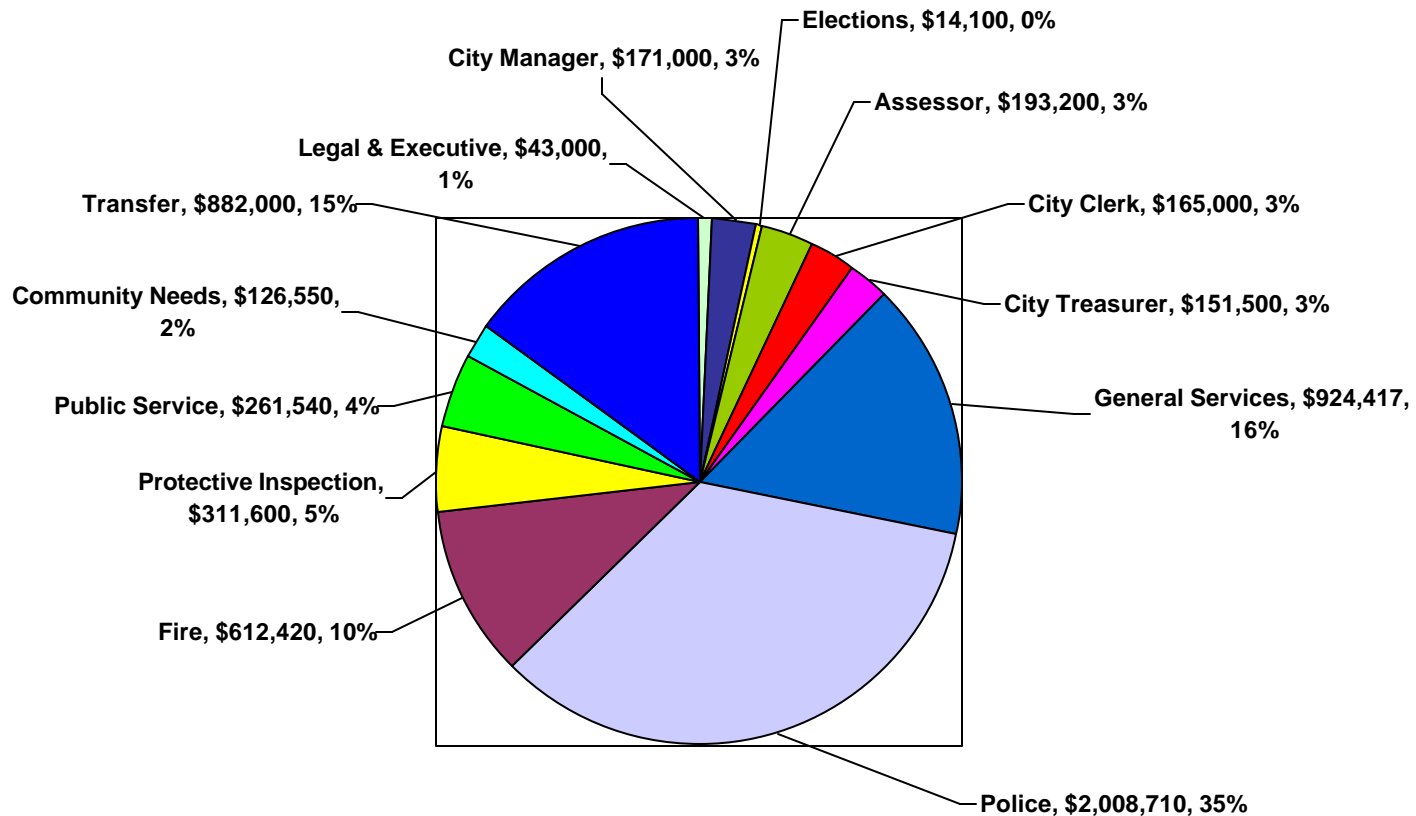
GENERAL FUND

2007 Budget Expenses by Type



GENERAL FUND

2007 Budget Expenses by Activity



LEGISLATIVE & EXECUTIVE

Sue Osborn - Mayor

Department Summary

The City of Fenton has a Council/Manager form of government; the manager is appointed by the elected council members.

The City Council is elected by the voters of the City of Fenton to four year terms. Elections are held every other year on the odd numbered years.

The Mayor is elected for a two-year term in odd number years. Mayor Osborn was first elected in 1999. Edward Angeluski, Cheryl King and John Rauch were reelected in 2003. Carl S. Hammond, Michael Moffitt and Dianne North were elected in 2005.

Department Goals

- To create and implement an Efficiency study.
- To continue to implement the Local Streets Capital Improvements Program.
- To implement Downtown Master Plan and Design guidelines.

Terms Expiring:

Mayor

Sue Osborn...2007

Council Members

Edward Angeluski...2007

Carl S. Hammond...2009

Cheryl A. King...2007

Michael Moffitt...2009

Dianne North..2009

John Rauch...2007

- To improve City Hall.
- Creation of City website
- Replacement of Torrey Road Bridge

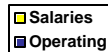
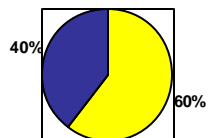
Department Objectives

- All goals would improve the services to the City residents.

Budget Summary

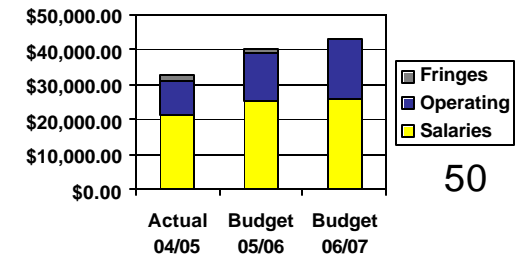
- ✓Salaries consists of payments to Council based on meeting attendance, as authorized by the Compensation Commission.
- ✓Fringes consist of FICA tax on these wages.
- ✓Conference/Dues include Council training and membership dues in the Genesee County Small Cities, Michigan Municipal League and National League of Cities.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$21,440	\$25,000	\$26,000
Fringes	\$1,640	\$1,000	\$0
Operating	\$9,621	\$14,000	\$17,000
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



LEGISLATIVE & EXECUTIVE EXPENDITURES

FUND 101 CITY COUNCIL EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	Proposed
101.000 CITY COUNCIL							
<i>Personnel Services</i>							
702.000 SALARIES	18,640	19,545	21,440	18,062	25,000	25,000	26,000
719.000 EMPLOYEE FRINGES	1,426	1,541	1,640	962	1,700	1,000	0
<i>Operating Expenses</i>							
864.000 CONFERENCE/DUES	25,024	13,793	7,973	7,504	14,000	12,000	15,000
956.000 MISCELLANEOUS	98	0	0	0	0	0	0
956.100 MISCELLANEOUS	1,218	999	1,647	1,415	2,000	2,000	2,000
TOTAL CITY COUNCIL EXPENSES	46,407	35,878	32,701	27,943	42,700	40,000	43,000

CITY MANAGER

Michael Senyko – City Manager

Department Summary

The City Manager is the chief administrative officer of the city and reports to the Fenton City Council. The position of City Manager carries a broad range of responsibilities which include the appointment and supervision of department heads; coordination of all City and utility departments; and preparation and maintenance of a balanced annual budget of the City's goals.

Department Goals

- To continue Local Streets Improvements Program.
- To complete improvements to Mill Pond area.
- To implement a City-wide Efficiency Study.
- To create City Website.
- To improve City Hall.
- To implement the Downtown Master Plan and Design Guidelines.

- To replace the Torrey Road Bridge.
- To update job descriptions.
- To pursue improvements in insurance coverage.
- To pursue the Turnback program for Silver Lake Road (US 23 BR).

Department Objectives

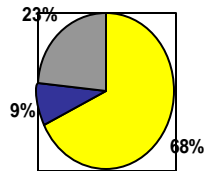
- By creating a website, the City will be more technologically advanced and provide better information to the public.
- Based on preliminary research, the City may have the ability to improve insurance coverage and save the City money.
- The Downtown Master Plan and Guidelines should be finalized fiscal year 07 at which time implementation will begin.

- Completion of the Torrey Bridge is expected to be around \$1.4 million with less than 5% local match.
- City hall improvements will include the first phase of painting, carpeting and break room. The second phase will include the front office, interior renovation and Council chambers.
- The turnback program for Silver Lake Road could result in MDOT paying for the majority of improvements needed.

Budget Summary

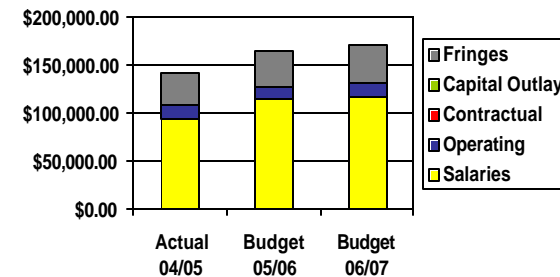
- ✓Salaries include City Manager (50%) and Assistant City Manager (100%).
- ✓Fringe benefits include health, dental, optical, life and long term disability insurance, FICA, retirement and workers' compensation.
- ✓Conference and Dues expenses include membership and training in International City Manager Association and Michigan Local Government Management Association.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$93,606	\$113,000	\$116,000
Fringes	\$33,543	\$38,000	\$40,000
Operating	\$14,700	\$13,000	\$15,000
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



CITY MANAGER EXPENDITURES

FUND 101 CITY MANAGER EXPENDITURES	Budgets						
	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
172.000 CITY MANAGER							
	<i>Personnel Services</i>						
702.000 SALARIES	81,625	90,577	93,606	79,818	103,000	113,000	116,000
719.000 EMPLOYEE FRINGES	20,439	22,918	33,543	27,140	39,000	38,000	40,000
	<i>Operating Expenses</i>						
864.000 CONFERENCE/DUES	6,063	7,707	6,986	5,894	8,000	8,000	10,000
865.000 AUTO	4,000	4,000	4,000	4,000	4,000	4,000	4,000
956.100 MISCELLANEOUS	322	571	3,713	642	1,000	1,000	1,000
TOTAL CITY MANAGER EXPENSES	112,449	125,773	141,849	117,494	155,000	164,000	171,000

GENERAL SERVICES

Christopher Wren – Assistant City Manager

Department Summary

In this department are all legal fees, general operating supplies, city hall maintenance and capital improvements. Also, Included is the general liability insurance and retirees health insurance benefits.

Department Goals

- To improve the aesthetic and structural aspects of City Hall.
- To repair or rehabilitate the parking lots of City Hall.
- To continue the technology upgrades.
- To improve the Jack Winegarden Library rear entrance.

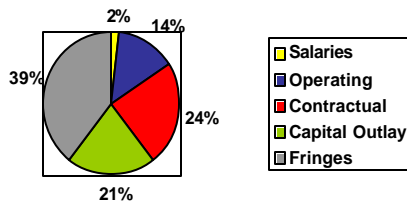
Department Objectives

- Renovations of City Hall and Council Chambers would improve the structure and beauty of City Hall.
- The parking lots are in need of repair/rehabilitation. These items could be completed at relatively low cost when a street project is underway.
- The possibility of a new server, upgrades, new software and other technical matters would improve the efficiency of the City. Costs will be substantial but is necessary as we are now limiting our ability to add improvements to GIS.

Budget Summary

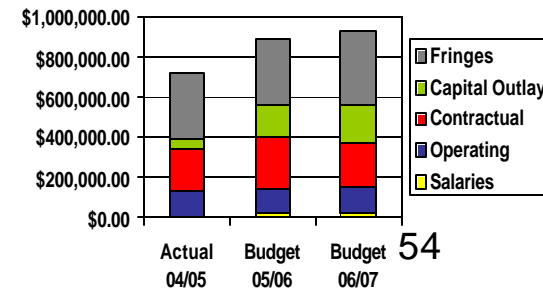
- ✓Attorney fees are all fees relating to our contracted law firm.
- ✓General Services expenses are city hall office supplies and postage, labor relations and computer consulting costs, computer maintenance contracts and training.
- ✓City Hall expenses include utilities, building maintenance, grounds maintenance, contracted cleaning services and capital outlay.
- ✓Insurance expenses include general liability insurance.
- ✓Retirement includes retirees health insurance.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$3,857	\$16,000	\$16,000
Fringes	\$328,976	\$329,305	\$367,500
Operating	\$124,604	\$128,200	\$131,200
Contractual	\$211,369	\$258,900	\$217,500
Capital Outlay	\$50,041	\$153,235	\$192,217

3 Year Expense Comparison



GENERAL SERVICES EXPENDITURES

FUND 101 GENERAL SERVICES EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	Proposed
210.000 ATTORNEY							
826.000 ATTORNEY FEES	100,500	109,574	127,309	95,851	110,700	131,900	114,000
TOTAL ATTORNEY	100,500	109,574	127,309	95,851	110,700	131,900	114,000
211.000 LEGAL							
978.000 LAW BOOKS & SUPPLEMENTS	0	0	0	0	0	0	0
810.000 DEDUCTIBLES	15,087	0	5,000	563	15,000	15,000	15,000
826.000 LEGAL FEES	33,880	32,153	33,791	44,092	35,000	45,000	36,000
TOTAL LEGAL	48,967	32,153	38,791	44,655	50,000	60,000	51,000
234.000 GENERAL SERVICES							
702.000 SALARIES	70,182	62,071	3,271	6,643	8,000	8,000	8,000
703.000 INTERN	15,334	12,379	586	4,446	8,000	8,000	8,000
719.000 EMPLOYEE FRINGES	38,057	36,066	3,021	2,447	3,800	3,000	3,200
727.000 SUPPLIES	19,812	14,879	17,392	9,539	16,000	16,000	16,000
728.000 POSTAGE	11,178	10,320	11,534	7,971	12,000	14,500	15,000
864.000 TRAINING	4,517	1,985	1,174	814	2,000	1,200	1,200
865.000 AUTO RENTAL	2,000	0	0	0	0	0	0
934.000 OFFICE EQUIPMENT MAINTENANCE	9,658	9,267	11,753	7,660	12,500	14,000	14,000
810.000 PROFESSIONAL SERVICES	44,414	29,696	33,598	39,599	40,000	55,000	40,000
970.000 CAPITAL OUTLAY	26,899	962	1,970	1,841	3,500	4,500	2,500
TOTAL GENERAL SERVICES	242,050	177,624	84,299	80,961	105,800	124,200	107,900
261.000 BUILDING AUTHORITY							
965.100 BUILDING/LAND IMPROVEMENTS	1,538	0	26	0	0	0	0
971.000 PURCHASE OF LAND	0	1,456	0	0	0	0	0
971.200 LAND IMPROVEMENTS	28,765	23,478	16,620	7,390	80,000	15,000	60,000
974.200 GAS TANK REMOVAL	0	0	0	0	0	0	0
974.300 DAM IMPROVEMENTS	0	0	0	0	0	0	0
TOTAL BUILDING AUTHORITY	30,303	24,934	16,646	7,390	80,000	15,000	60,000

GENERAL SERVICES EXPENDITURES

(continued)

FUND 101	GENERAL SERVICES EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	Proposed 2006-2007
	265.000 CITY HALL							
	702.000 CUSTODIAN SALARIES	0	4	0	0	0	0	0
	727.000 CUSTODIAN SUPPLIES	419	926	2,957	2,115	2,500	2,500	2,500
	851.000 COMMUNICATIONS/RADIO	1,971	377	170	170	500	0	0
	853.000 TELEPHONES	42,202	36,730	39,194	25,842	35,000	40,000	38,500
	920.000 UTILITIES	23,083	31,819	29,242	19,819	34,000	30,000	33,000
	931.000 BUILDING MAINTENANCE	13,043	12,500	5,454	2,849	8,000	4,500	5,000
	956.100 MISCELLANEOUS	2,461	4,243	3,213	351	3,000	2,500	3,000
	957.000 GROUNDS & MISCELLANEOUS	7,871	2,587	2,520	1,585	3,000	3,000	3,000
	818.000 CONTRACTED SERVICE	12,479	11,918	11,671	7,640	12,000	12,000	12,500
	970.000 CAPITAL OUTLAY	3,558	50,907	31,425	5,600	100,000	75,000	70,000
	TOTAL CITY HALL	107,088	152,011	125,847	65,972	198,000	169,500	167,500
	945.000 DEBT RETIREMENT							
	991.000 PRINCIPAL	0	0	0	50,760	59,834	50,760	52,000
	995.000 INTEREST	0	0	0	7,973	9,504	7,975	7,717
	TOTAL DEBT RETIREMENT	0	0	0	58,733	69,338	58,735	59,717
	951.000 EMPLOYEE INSURANCE							
	719.000 EMPLOYEE FRINGES	29,816	21,522	0	29,559	25,000	0	0
	TOTAL EMPLOYEE INSURANCE	29,816	21,522	0	29,559	25,000	0	0
	954.000 INSURANCE							
	910.000 INSURANCE	77,900	69,694	49,681	62,305	60,000	62,305	64,200
	TOTAL INSURANCE	77,900	69,694	49,681	62,305	60,000	62,305	64,200
	956.000 RETIREMENT							
	718.000 RETIREMENT	162,967	219,384	276,274	195,328	313,000	264,000	300,100
	TOTAL RETIREMENT	162,967	219,384	276,274	195,328	313,000	264,000	300,100
	TOTAL GENERAL SERVICES EXPENSES	799,590	806,896	718,847	640,754	1,011,838	885,640	924,417

PUBLIC SERVICE

Michael Senyko – City Manager

Department Summary

This department provides services to the general public and businesses. This department is responsible for a number of budgets including Mosquito Control, sidewalks, parking lot maintenance, County drain assessments, Mill Pond chemical treatment and street lighting.

Department Goals

- To continue with sidewalk special assessment program.
- To continue mosquito control program.
- To continue chemical treatment program.

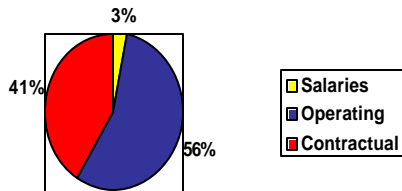
Department Objectives

- The City's sidewalk program has been restarted in the last three years and should continue. Within the limited funds available, special assessments can be utilized to improve the pedestrian friendly neighborhoods of the City.
- With the concerns of the West Nile Virus and general well-being of the community, the mosquito control program would continue.
- The Mill Pond clearly needs the chemical treatment program to continue. The overall aesthetic quality of the City could come into question without this program.

Budget Summary

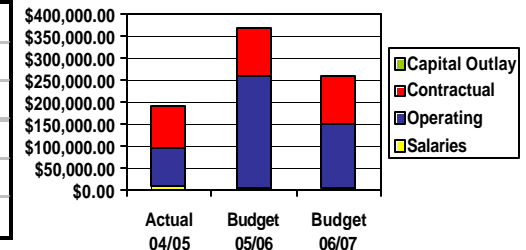
- ✓Mosquito control program includes various methods of mosquito control and are contracted annually by the city.
- ✓Sidewalk expenses include sidewalk improvement program for different areas of the city every year. The property owner pays 50% of the cost.
- ✓Parking lot expenses include various public parking lots maintained by the city.
- ✓Drain charges are the amount the county charges the city for any County drain maintenance or construction.
- ✓Mill Pond weed harvesting includes the chemical treating of the algae in the pond.
- ✓Street lighting expenses are the utility charges for the city street lights.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$11,446	\$8,000	\$8,000
Operating	\$83,272	\$254,000	\$145,450
Contractual	\$97,856	\$106,660	\$108,090
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



PUBLIC SERVICE EXPENDITURES

FUND 101 PUBLIC SERVICE EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	Proposed
421.000 WEED CUTTING							
818.000 CONTRACTED SERVICE	4,857	4,929	(2,593)	790	3,000	3,000	3,090
TOTAL WEED CUTTING	4,857	4,929	(2,593)	790	3,000	3,000	3,090
438.000 MOSQUITO CONTROL							
821.000 CONTRACTED SERVICE	45,033	39,914	55,922	20,435	50,000	50,000	50,000
TOTAL MOSQUITO CONTROL	45,033	39,914	55,922	20,435	50,000	50,000	50,000
442.000 SIDEWALKS							
775.000 MATERIALS	5,669	19,879	1,137	125,537	50,000	160,000	50,000
TOTAL SIDEWALK	5,669	19,879	1,137	125,537	50,000	160,000	50,000
444.000 PARKING LOTS							
702.000 SNOWPLOWING SALARIES	2,450	4,810	11,446	2,468	8,000	8,000	8,000
703.000 PART-TIME SALARIES	7,524	0	0	2,037	0	0	0
775.000 MATERIALS	2,749	5,661	4,668	4,354	6,000	6,000	5,000
920.000 UTILITIES	5,077	5,760	6,136	3,708	6,000	6,000	6,200
943.100 EQUIPMENT RENTAL	3,754	2,703	5,880	2,518	5,000	5,000	5,000
818.000 CONTRACTUAL	0	0	0	0	0	0	0
TOTAL PARKING LOTS	21,554	18,933	28,130	15,087	25,000	25,000	24,200
445.000 DRAINS							
965.000 DRAIN ASSESSMENT	10,078	8,486	5,364	3,660	10,000	3,660	10,000
TOTAL DRAINS	10,078	8,486	5,364	3,660	10,000	3,660	10,000
446.000 WEED HARVESTING							
818.000 MILL POND-WEED HARVESTING	32,465	22,805	34,120	19,670	30,000	35,000	35,000
TOTAL WEED HARVESTING	32,465	22,805	34,120	19,670	30,000	35,000	35,000

PUBLIC SERVICE EXPENDITURES

(Continued)

FUND 101 PUBLIC SERVICE EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	Proposed 2006-2007
448.000 CONTINGENCY							
<i>Operating Expenses</i>							
931.000 DISASTER CONTINGENCY	3,000	0	0	0	2,000	2,000	2,000
TOTAL CONTINGENCY	3,000	0	0	0	2,000	2,000	2,000
449.000 ENGINEERING							
<i>Contractual</i>							
810.000 ENGINEERING	6,124	104	5,043	12,134	10,000	15,000	10,000
TOTAL ENGINEERING	6,124	104	5,043	12,134	10,000	15,000	10,000
450.000 STREET LIGHTING							
<i>Operating Expenses</i>							
926.000 STREET LIGHTING	70,221	77,075	65,451	46,157	74,469	75,000	77,250
TOTAL STREET LIGHTING	70,221	77,075	65,451	46,157	74,469	75,000	77,250
TOTAL PUBLIC SERVICE EXPENSES	199,002	192,125	192,574	243,469	254,469	368,660	261,540

COMMUNITY NEEDS

Christopher Wren – Assistant City Manager

Department Summary

This department includes the support of the Library, Museum, Community Needs, Conservation, Planning, Board of Appeals, Building Board of Appeals and Beautification.

Department Goals

- The Jack R. Winegarden Library:
 - Rear entrance entry way reconstruction
 - Front entrance lighting
 - Elevator upgrade
- The A.J. Phillips Museum
 - Parking lot and routine maintenance
- Beautification Commission
 - New direction towards community involvement.

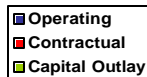
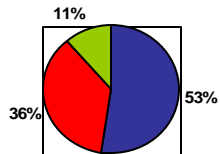
Department Objectives

- The Jack R. Winegarden Library:
 - Additional funding will allow the Library to bid out a number of projects that are of a necessity to maintain and preserve the historical building.
- The A.J. Phillips Museum
 - The parking lot is in need of repair or replacement.
- Beautification Commission
 - Continuing the charge of community involvement the Beautification Commission is continually growing in their endeavors.

Budget Summary

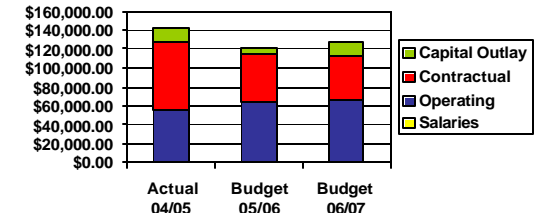
- ✓Library expenses consist of operating supplies, contractual cleaning services, utilities, building maintenance and capital outlay.
- ✓Museum expenses consist of utilities, building maintenance and capital outlay.
- ✓Community needs expenses include a newsletter, website, newcomer information and the expo program.
- ✓Conservation expenses provides for tree planting and removal on city property.
- ✓Beautification expenses includes flags, plantings and Holiday decorations.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$0	\$0	\$0
Operating	\$54,553	\$65,040	\$66,550
Contractual	\$73,225	\$48,700	\$46,000
Capital Outlay	\$15,069	\$8,000	\$14,000

3 Year Expense Comparison



COMMUNITY NEEDS EXPENDITURES

FUND 101	Actual	Actual	Actual	Actual	Original	Amended	Proposed
COMMUNITY NEEDS EXPENDITURES	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	2005-2006	2006-2007
738.000 LIBRARY							
	<i>Operating Expenses</i>						
740.000 CUSTODIAL SUPPLIES	50	426	1,077	1,128	1,200	1,400	1,500
920.000 UTILITIES	11,802	12,371	11,665	9,085	12,000	15,000	14,000
931.000 BUILDING MAINTENANCE	7,846	7,500	8,693	4,648	10,000	10,000	10,000
934.000 EQUIPMENT MAINTENANCE	0	0	0	99	0	100	0
956.100 MISCELLANEOUS	1,421	2,105	3,740	954	2,000	2,000	2,000
	<i>Contractual</i>						
818.000 CONTRACTED SERVICE	9,290	10,084	10,444	6,680	11,000	11,000	11,000
	<i>Capital Outlay</i>						
970.000 CAPITAL OUTLAY	0	0	0	3,784	5,000	5,000	10,000
TOTAL LIBRARY	30,409	32,487	35,619	26,379	41,200	44,500	48,500
740.000 MUSEUM							
	<i>Personnel</i>						
702.000 AIDE	0	0	0	0	0	0	0
	<i>Operating Expenses</i>						
920.000 UTILITIES	2,073	3,535	4,130	3,238	3,500	4,500	4,000
931.000 BUILDING MAINTENANCE	2,026	2,062	993	444	2,000	2,000	2,000
934.000 EQUIPMENT MAINTENANCE	0	0	0	5	0	5	0
956.000 GROUNDS & MISCELLANEOUS	140	0	0	0	0	0	0
956.100 MISCELLANEOUS	761	857	945	598	1,200	1,200	1,200
	<i>Capital Outlay</i>						
970.000 CAPITAL OUTLAY	1,775	0	15,069	0	4,000	3,000	4,000
TOTAL MUSEUM	6,774	6,454	21,136	4,285	10,700	10,705	11,200
746.000 COMMUNITY NEEDS							
	<i>Operating Expenses</i>						
819.000 NEWSLETTER	5,811	7,975	9,398	0	10,000	10,000	5,000
819.100 WEBSITE	0	0	56	3,960	10,000	10,000	10,000
820.000 NEWCOMER INFORMATION	0	0	0	0	0	0	0
822.000 EXPO PROGRAM	499	425	1,327	0	1,000	850	800
885.000 EMPLOYEE AWARDS PROGRAM	2,278	0	4,015	0	0	0	2,000
931.000 DEPOT REPAIRS	2,000	0	0	0	0	0	0
958.000 MAYOR EXCHANGE	0	0	0	0	1,500	0	0
959.000 B/C APPRECIATION PROGRAM	0	0	3,387	0	0	0	2,000
	<i>Contractual</i>						
712.000 SOCIAL WORKER	48,947	53,803	42,459	2,672	0	2,700	0
818.000 TRANSPORTATION	0	0	0	0	0	0	0
TOTAL COMMUNITY NEEDS	59,536	62,203	60,641	6,632	22,500	23,550	19,800

COMMUNITY NEEDS EXPENDITURES

(Continued)

FUND 101 COMMUNITY NEEDS EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Budgets		
					Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
781.000 CONSERVATION							
818.000 CONTRACTUAL	18,948	25,359	20,022	28,274	20,000	30,000	20,000
818.300 TREE PLANTING	0	0	300	0	5,000	5,000	15,000
TOTAL CONSERVATION	18,948	25,359	20,322	28,274	25,000	35,000	35,000
892.000 BEAUTIFICATION							
776.000 MEMORIAL DAY FLAGS	710	680	1,075	0	1,000	1,000	1,000
777.000 CITY FLAGS	0	2,031	0	252	2,000	1,000	1,500
880.000 HOLIDAY CANDLES	495	345	0	434	500	500	250
881.000 BEAUTIFICATION COMMISSION	5,017	4,406	2,890	2,811	5,000	5,000	4,000
882.000 HOLIDAY DECORATIONS	322	842	642	485	1,000	485	5,000
883.000 RIVER CLEAN-UP	72	300	521	(20)	300	0	300
TOTAL BEAUTIFICATION	6,616	8,605	5,128	3,962	9,800	7,985	12,050
TOTAL COMMUNITY NEEDS EXPENSES	122,283	135,107	142,847	69,531	109,200	121,740	126,550

TRANSFERS

FUND 101 TRANSFERS OUT	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Budgets		
					Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
967.000 CONTRIBUTION TO OTHER FUNDS							
<i>Operating Expenses</i>							
965.202 CONTRIBUTION TO MMV FUND	200,000	0	45,000	0	80,000	80,000	0
965.203 CONTRIBUTION TO LMV FUND	60,000	70,000	205,000	100,000	120,000	120,000	100,000
965.208 CONTRIBUTION TO PARKS FUND	177,000	172,000	172,000	185,000	185,000	217,000	222,000
965.209 CONTRIBUTION TO CEMETERY FUND	35,000	35,000	30,000	0	30,000	30,000	30,000
965.226 CONTRIBUTION TO RIVERWALK	0	0	0	0	0	0	0
965.257 CONTRIBUTION TO BUDGET STAB	0	0	0	0	0	0	0
965.372 CONTRIBUTION TO LIBRARY DEBT	0	0	0	0	0	0	0
965.401 CONTRIBUTION TO CONSTRUCTION FUND	0	0	0	0	0	0	0
965.492 CONTRIBUTION TO FIRE TRUCK FUND	70,000	140,000	170,000	170,000	170,000	170,000	100,000
965.493 CONTRIBUTION TO ADELAID SIM DRIV	0	0	0	0	0	0	0
965.494 CONTRIBUTION TO CIP FUND	420,000	460,000	274,000	370,000	370,000	370,000	405,000
965.730 CONTRIBUTION TO SICK PAY FUND	25,799	17,628	17,226	0	25,000	25,000	25,000
965.886 CONTRIBUTION TO 1986 S.A.	0	0	0	0	0	0	0
965.899 CONTRIBUTION TO WORKING CAPITAL	0	0	0	0	0	0	0
TOTAL TRANSFERS OUT	987,799	894,628	913,226	825,000	980,000	1,012,000	882,000

CITY CLERK

Melinda Carrier

Department Summary

This department is the custodian of all ordinances, resolutions, City Council minutes and all records pertaining to the City. This department is responsible for maintaining voter registration in the City and conducting elections. Beginning January 2005, due to election consolidation, the Clerk's Office will be conducting all school elections, as well as State primary and Presidential Elections.

This department handles the City payroll. It also serves as the human resources department. The Clerk's office processes the accounts payable that is approved by City Council.

Department Goals

- To improve records management.

- To map the Oakwood Cemetery.
- To continue to train and educate.

Department Objectives

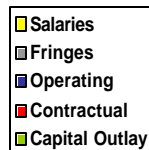
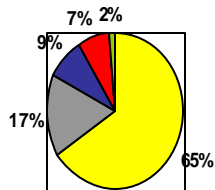
- Improving records management is an ongoing project that can be aided with software purchases, contractual services and supplies.
- The City must place all of the old and outdated Cemetery file cards onto a computer system. A software purchase would be necessary that could coordinate with our GIS to allow the maximum efficiency for cemetery records. This would ultimately improve our recordkeeping and accuracy.
- Training and education would continue to improve the knowledge in the Clerk's office.

Budget Summary

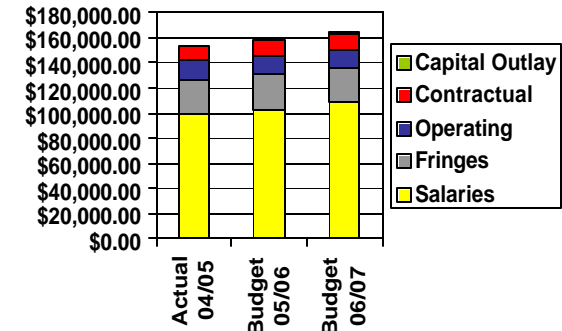
- ✓Salaries consist of the City Clerk and Deputy Clerk.
- ✓Employee fringe include health, dental, optical, long term disability and life insurance, FICA, retirement and workers' compensation.
- ✓Licensing expenses consist of software and licensing for passport, business licensing and document imaging/minutes indexing.
- ✓Contracted services is the outsourcing of the payroll.
- ✓Conference and dues are membership in Michigan Association of Municipal Clerks, International Institute of Municipal Clerks and Governmental Clerks of Genesee County.
- ✓Publishing is publication of all legal notices in a local newspaper.

3 Year Expense Comparison

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$100,006	\$103,000	\$108,000
Fringes	\$25,795	\$27,500	\$28,000
Operating	\$15,612	\$15,000	\$14,500
Contractual	\$11,786	\$12,000	\$12,000
Capital Outlay	\$0	\$0	\$2,500



CLERK EXPENDITURES

FUND 101 CLERK EXPENDITURES		Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Budgets		
						Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
215.000 CLERK								
<i>Personnel Services</i>								
701.000	SALARIES	48,277	55,269	100,006	73,375	103,000	103,000	108,000
719.000	EMPLOYEE FRINGES	13,667	11,309	25,795	18,451	28,300	27,500	28,000
<i>Operating Expenses</i>								
729.000	LICENSING	0	0	0	0	1,000	1,000	1,000
864.000	CONFERENCE/DUES	2,648	2,533	2,071	2,363	3,000	3,000	2,500
900.000	PUBLISHING	13,205	8,072	12,789	5,667	10,000	10,000	10,000
956.100	MISCELLANEOUS	31	133	753	542	1,000	1,000	1,000
<i>Contractual</i>								
818.000	CONTRACTED SERVICES	8,862	10,166	11,786	10,521	12,000	12,000	12,000
<i>Capital Outlay</i>								
970.000	CAPITAL OUTLAY	605	1,420	0	0	0	0	2,500
TOTAL CLERK EXPENSES		87,294	88,902	153,199	110,920	158,300	157,500	165,000

ELECTIONS

Melinda Carrier

Department Summary

This department is responsible for maintaining voter registration in the City and conducting elections. This year the Clerk's Office will be conducting all school elections, State primary and Presidential elections.

Department Goals

- Continue complying with Federal voting regulations "Help America Vote Act" (HAVA).

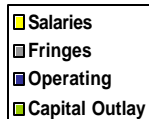
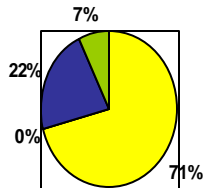
Department Objectives

- Increase staffing for additional precincts.
- Purchase handicap voting devices as required by law.

Budget Summary

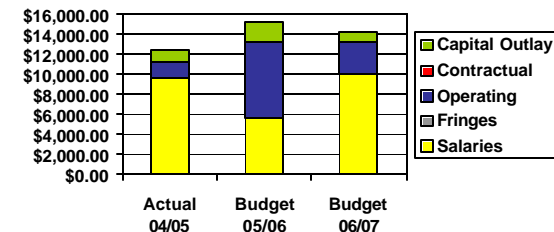
- ✓Salaries consist of staffing and training for elections.
- ✓Supplies and postage are for election operations.
- ✓Publishing expenses are for required legal notices.
- ✓Miscellaneous consists of maintenance fees for voting devices.
- ✓Capital outlay expenditures include the city's portion of the cost of the optical scan devices.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$9,479	\$5,550	\$10,000
Fringes	\$0	\$0	\$0
Operating	\$1,687	\$7,500	\$3,100
Contractual	\$0	\$0	\$0
Capital Outlay	\$1,145	\$2,000	\$1,000

3 Year Expense Comparison



ELECTIONS EXPENDITURES

FUND 101	ELECTIONS EXPENDITURES	Actual	Actual	Actual	Actual	Budgets		
						Original	Amended	Proposed
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	2005-2006	2006-2007
	192.000 ELECTIONS							
	<i>Personnel Services</i>							
702.000	SALARIES	6,246	3,866	9,479	3,314	4,000	5,550	10,000
	<i>Operating Expenses</i>							
727.000	SUPPLIES	2,201	1,231	574	974	3,000	3,000	1,000
728.000	POSTAGE	1,370	0	480	1,665	3,000	3,000	500
900.000	PUBLISHING	0	0	0	56	200	200	200
943.100	EQUIPMENT RENTAL	168	0	45	69	200	200	200
956.100	MISCELLANEOUS	80	57	588	1,253	1,100	1,100	1,200
	<i>Capital Outlay</i>							
970.000	CAPITAL OUTLAY	3,198	0	1,145	0	2,000	2,000	1,000
	TOTAL ELECTIONS EXPENSES	13,263	5,155	12,311	7,331	13,500	15,050	14,100

CITY TREASURER

Cynthia Shane

Department Summary

The Treasurer's Department is responsible for collection of all monies processed through the City. It is also responsible for the disbursement of tax dollars collected. This department maintains the financial records of the City. In addition, the department handles all investments and debt of the City. Financial reports required by various governmental agencies are completed by the Treasurer's department. The major annual projects overseen by the department include the audit and budget.

Department Goals

- To improve payment options for City services.

- To convert Tax records.
- To cross train the Deputy City Treasurer and Utility Billing Clerk.

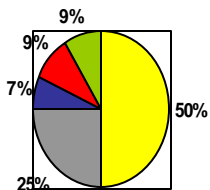
Department Objectives

- As the City continues technological advancements, this department is looking to receive payments for City services via credit and debit cards.
- The City may have the opportunity to convert all tax records from Genesee County to our own system.
- By having the two positions cross trained, the efficiency of the department would be improved.

Budget Summary

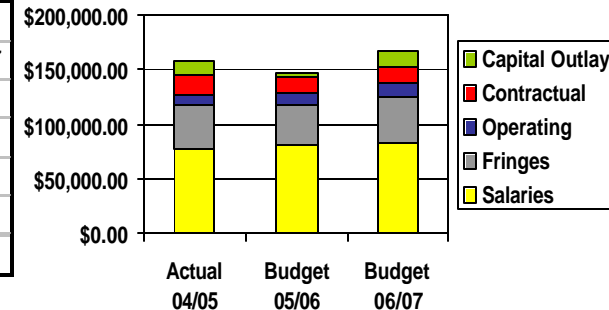
- ✓Salaries consist of the treasurer (58%) and deputy treasurer (100%).
- ✓Employee fringes include health, dental, optical, long term disability, life insurance, FICA, retirement and workers' compensation.
- ✓County services are fees from Genesee County for tax computer services.
- ✓Conferences and dues include memberships and training from Michigan Municipal Finance Officers, Michigan Municipal Treasurers and Government Finance Officers Associations.
- ✓Publishing consists of notices of taxes due in the local newspaper.
- ✓Capital Outlay consists of purchase of tax billing and accounts receivable software and hardware.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$77,120	\$80,000	\$83,600
Fringes	\$40,424	\$38,400	\$41,800
Operating	\$8,718	\$10,500	\$11,100
Contractual	\$18,731	\$15,200	\$15,900
Capital Outlay	\$12,259	\$2,400	\$15,000

3 Year Expense Comparison



TREASURER EXPENDITURES

FUND 101 TREASURER EXPENDITURES	Budgets						
	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
208.000 AUDIT							
	<i>Contractual</i>						
807.000 AUDIT FEES	10,450	12,450	14,050	11,000	11,000	11,000	11,700
	10,450	12,450	14,050	11,000	11,000	11,000	11,700
248.000 FINANCIAL CONSULTANT							
	<i>Contractual</i>						
810.000 FINANCIAL CONSULTANT	4,200	4,200	4,200	3,150	4,200	4,200	4,200
	4,200	4,200	4,200	3,150	4,200	4,200	4,200
253.000 TREASURER							
	<i>Personnel Services</i>						
701.000 SALARIES	31,144	33,926	77,120	64,297	80,000	80,000	83,600
719.000 EMPLOYEE FRINGES	15,589	16,886	40,424	28,994	46,700	38,400	41,800
	<i>Operating Expenses</i>						
824.000 TAX ROLL PREPARATION	50	1,112	2,553	2,703	3,000	3,000	3,000
864.000 CONFERENCE/DUES	1,245	744	3,983	3,097	4,250	4,000	4,500
900.000 PUBLISHING	1,391	1,329	624	1,428	1,600	1,600	1,600
956.100 MISCELLANEOUS	1,030	1,219	1,558	1,898	1,400	1,900	2,000
	<i>Contractual</i>						
818.000 CONTRACTED SERVICES	0	0	481	0	0	0	0
	<i>Capital Outlay</i>						
970.000 CAPITAL OUTLAY	3,457	0	12,259	2,340	2,000	2,400	15,000
TOTAL TREASURER EXPENSES	53,906	55,215	139,001	104,756	138,950	131,300	151,500
TOTAL TREASURER EXPENSES	68,556	71,865	157,251	118,906	154,150	146,500	167,400

POLICE DEPARTMENT

Richard Aro – Police Chief

Department Summary

The Police department is a fully staffed police agency providing 24 hour public safety protection. Our staff includes 15 police officers, 5 dispatchers, 4 crossing guards and an administrative secretary. The department operates 24 hours a day, 7 days a week.

Department Goals

- To create new supervisory positions and add a dispatcher.
- To be proactive regarding crime prevention.
- To evaluate equipment upgrades and purchases.
- To improve Police and Station technology.

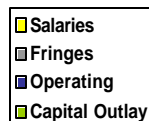
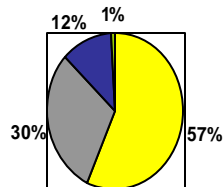
Department Objectives

- Two new supervisory positions are proposed: a third sergeant and a chief dispatcher. The Genesee County commissioned a report stating that there was also a need for an additional dispatcher which was not added. All positions would have a long term impact on the budget.
- The City is experiencing a slight uptick in crime as we continue to grow. We intend to improve investigations, patrol, school and community involvement.
- New patrol vehicle along with a digital recorder for interviews are the highest priority.

Budget Summary

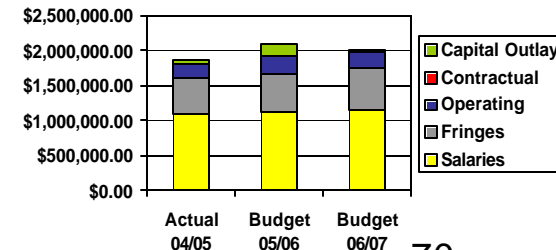
- ✓Salaries consist of 15 full-time officers including the Police Chief. A full-time secretary and custodian (75%) are included in wages. Four part-time crossing guards are employed.
- ✓Employee fringes include health, dental, optical, long term disability, life insurance, FICA, retirement and workers' compensation.
- ✓Capital outlay consists of EMD First Aid Resource, digital recorder, office shredder, patrol car equipment and tasers.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$1,084,605	\$1,125,050	\$1,140,700
Fringes	\$509,559	\$550,400	\$611,460
Operating	\$225,595	\$244,310	\$234,550
Contractual	\$0	\$0	\$0
Capital Outlay	\$33,807	\$163,000	\$22,000

3 Year Expense Comparison



POLICE EXPENDITURES

FUND 101 POLICE EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	Proposed
	2003-2004	2004-2005	2004-2005	Thru 03/2006	2006-2007	Amended 2005-2006	2006-2007
301.000 POLICE GENERAL							
	<i>Personnel Services</i>						
701.000 PART-TIME SALARIES	706	706	0	1,332	0	0	0
702.000 SALARIES	986,768	986,768	990,818	744,341	1,029,000	1,029,000	1,042,000
703.000 SCHOOL CROSSING GUARDS	12,687	12,687	15,841	13,183	13,500	16,000	16,500
719.000 EMPLOYEE FRINGES	295,343	295,343	375,773	295,477	444,000	409,000	460,000
	<i>Operating Expenses</i>						
727.000 SUPPLIES & POSTAGE	7,268	7,268	7,363	4,818	7,200	7,200	7,500
740.000 OPERATING SUPPLIES	9,024	9,024	10,684	7,463	8,200	8,200	11,000
741.000 UNIFORM & CLEANING	13,664	13,664	13,544	10,740	18,000	18,000	18,500
745.000 SUBSTANCE ABUSE	0	0	0	0	0	0	0
751.000 GAS & OIL	18,180	18,180	17,060	19,858	21,000	26,000	27,000
830.000 WITNESS FEES	500	500	200	0	200	200	200
854.000 EQUIPMENT LEASING	555	555	17	0	500	500	500
864.000 CONFERENCES AND DUES	1,843	1,843	425	160	1,700	1,700	1,750
865.000 AUTO RENTAL	58,000	58,000	72,000	50,000	50,000	50,000	40,000
910.000 INSURANCE	27,930	27,930	21,420	21,454	22,000	22,000	22,000
934.000 EQUIPMENT MAINTENANCE	9,421	9,421	3,412	1,520	15,000	15,000	2,000
956.100 MISCELLANEOUS	3,359	3,359	1,272	615	2,200	2,200	2,200
961.000 NARCOTICS CONTROL	6,775	6,775	7,734	1,000	7,000	7,000	18,750
	<i>Capital Outlay</i>						
970.000 CAPITAL OUTLAY	48,374	48,374	31,747	147,204	26,000	156,000	15,000
972.000 GIS	7,000	7,000	2,060	5,465	7,000	7,000	7,000
TOTAL POLICE GENERAL	1,507,398	1,507,398	1,571,369	1,324,631	1,672,500	1,775,000	1,691,900
320.000 POLICE TRAINING							
	<i>Operating Expenses</i>						
960.000 EDUCATION & TRAINING	10,202	10,202	12,030	10,210	11,300	11,300	11,600
960.302 ED & TRAIN 302 GRANT	0	0	(1,755)	(1,668)	0	0	0
TOTAL POLICE TRAINING	10,202	10,202	10,276	8,541	11,300	11,300	11,600
325.000 POLICE COMMUNICATIONS							
	<i>Personnel Services</i>						
701.000 SECRETARY	33,956	33,956	35,975	25,655	36,050	36,050	37,200
702.000 SALARIES	0	0	9,473	3,765	0	10,000	10,000
719.000 EMPLOYEE FRINGES	95,867	95,867	115,930	82,497	122,500	122,500	130,960
	<i>Operating Expenses</i>						
851.000 RADIO	9,021	9,021	7,651	6,613	12,600	10,000	12,000
853.000 TELEPHONES	8,966	8,966	10,590	6,368	12,400	10,000	12,000
956.100 MISCELLANEOUS	41	41	190	41	250	250	250
TOTAL POLICE COMMUNICATIONS	147,850	147,850	179,808	124,938	183,800	188,800	202,410

POLICE EXPENDITURES

(Continued)

FUND 101 POLICE EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	Proposed
						2005-2006	2006-2007
327.000 POLICE STATION & BUILDING							
<i>Personnel Services</i>							
702.000 SALARIES	30,046	30,046	32,498	24,519	34,000	34,000	35,000
719.000 EMPLOYEE FRINGES	16,074	16,074	17,857	13,658	21,000	18,900	20,500
<i>Operating Expenses</i>							
740.000 SUPPLIES	6,127	6,127	8,974	7,533	7,600	7,600	7,800
854.000 EQUIPMENT LEASING	7,990	7,990	21,312	10,162	11,000	22,500	22,500
920.000 UTILITIES	9,352	9,352	8,063	8,158	9,900	13,000	11,000
931.000 BUILDING & MAINTENANCE	10,962	10,962	2,598	3,342	10,600	10,600	5,000
957.000 GROUNDS & MISCELLANEOUS	1,297	1,297	811	512	1,060	1,060	1,000
<i>Contractual</i>							
818.000 CONTRACTUAL	0	0	0	0	0	0	0
TOTAL POLICE STATION & BUILDING	81,848	81,848	92,113	67,883	95,160	107,660	102,800
TOTAL POLICE EXPENSES	1,747,298	1,747,298	1,853,566	1,525,992	1,962,760	2,082,760	2,008,710

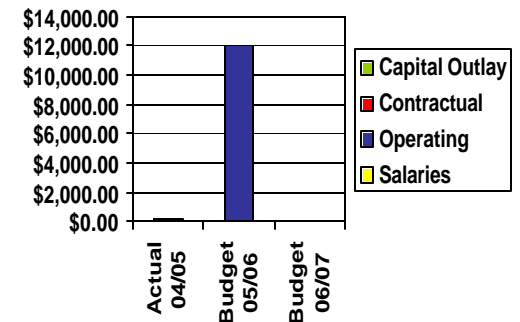
NARCOTICS ENFORCEMENT FUND

Richard Aro – Police Chief

Department Summary	Department Objectives	Budget Summary
<p>To account for confiscated funds which are used by the Police Department to enhance local narcotics enforcement.</p> <p>Department Goals</p> <ul style="list-style-type: none"> •Purchase equipment utilized for Narcotics enforcement. 	<ul style="list-style-type: none"> •To fund advanced training of sworn personnel in the area of Narcotic Enforcement. •To continue cooperative support with the Flint Area Narcotic Group (F.A.N.G.) concept team. 	<p>No equipment purchases are planned for FY 2007.</p>

Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$0	\$0	\$0
Operating	\$217	\$12,000	\$0
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



NARCOTICS ENFORCEMENT REVENUES

FUND 267 NARCOTIC ENFORCEMENT FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	Proposed
648.000 CONFISCATIONS	0	2,483	1,887	997	10,000	1,000	1,000
664.000 INTEREST ON INVESTMENTS	282	204	390	229	200	200	200
TOTAL NARCOTIC ENFORCEMENT FUND REVENUES	282	2,687	2,277	1,226	10,200	1,200	1,200

NARCOTIC ENFORCEMENT EXPENDITURES

FUND 267	NARCOTIC ENFORCEMENT FUND EXPENDITURES	Actual	Actual	Actual	Actual	Budgets		
		2002-2003	2003-2004	2004-2005	Thru 03/2006	Original 2005-2006	Amended Proposed 2005-2006 2006-2007	
	334.000 NARCOTICS							
	<i>Operating Expenses</i>							
	727.000 SUPPLIES	1,159	0	0	0	7,500	12,000	0
	956.000 MISCELLANEOUS	0	0	0	0	0	0	0
	956.100 MISCELLANEOUS	167	280	217	0	0	0	0
	957.100 INFORMANTS & BUYS	0	0	0	0	0	0	0
	TOTAL NARCOTIC ENFORCEMENT FUND EXPENDITURES	1,326	280	217	0	7,500	12,000	0
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(1,044)	2,406	2,060	1,226	2,700	(10,800)	1,200
	FUND BALANCE JULY 1	14,125	13,080	15,487	17,547	18,774	17,547	6,747
	FUND BALANCE JUNE 30	13,080	15,487	17,547	18,774	21,474	6,747	7,947

D.A.R.E. FUND

Richard Aro – Police Chief

Department Summary

To account for the activity of the Drug Abuse Resistance Education Program. The City Police Department has set up the program to provide drug education to local elementary school students. This fund is financed by donations.

Department Goals

- Provide materials including books, pencils, etc. to approximately 330-350 students per year.
- Students will receive certificates, gifts and a graduation party.
- To impact adolescents' lives through education.

Department Objectives

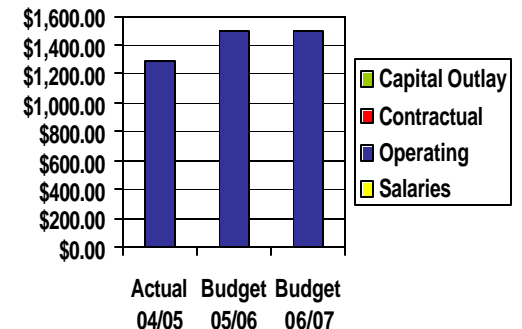
- Instruct all sixth graders at Fenton Intermediate School and St. John's School in Drug and Alcohol Resistance Education
- Instruction to be provided by a D.A.R.E. Certified Police Officer.
- Most students will be instructed during the fall and early winter, while the remaining students will be instructed the late winter and spring.

Budget Summary

The expenditures for this fund will remain the same with no increases during the year.

Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$0	\$0	\$0
Operating	\$1,296	\$1,500	\$1,500
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



D.A.R.E. REVENUES

FUND 296 DARE FUND REVENUES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets	
						Amended 2005-2006	Proposed 2006-2007
664.000 INTEREST ON INVESTMENTS	539	375	349	369	350	350	350
675.000 DONATIONS	2,298	859	734	259	600	600	600
TOTAL DARE FUND REVENUES	2,837	1,235	1,083	628	950	950	950

D.A.R.E. EXPENDITURES

FUND 296	DARE FUND EXPENDITURES	Budgets						
		Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
	335.000 DARE							
		<i>Operating Expenses</i>						
	727.000 SUPPLIES	4,196	270	0	150	1,500	500	500
	956.100 MISCELLANEOUS	662	1,456	1,296	748	0	1,000	1,000
	TOTAL DARE FUND EXPENDITURES	4,858	1,726	1,296	898	1,500	1,500	1,500
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(2,021)	(491)	(213)	(271)	(550)	(550)	(550)
	FUND BALANCE JULY 1	26,930	24,909	24,418	24,205	23,934	24,205	23,655
	FUND BALANCE JUNE 30	24,909	24,418	24,205	23,934	23,384	23,655	23,105

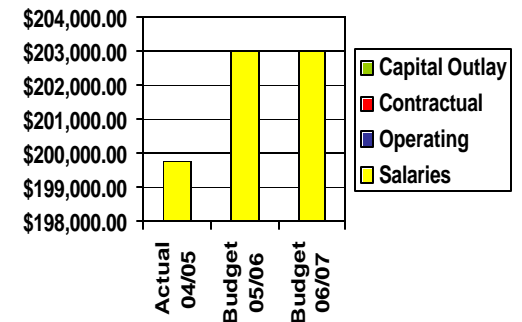
EMERGENCY 911 FUND

Richard Aro – Police Chief

Department Summary	Department Objectives	Budget Summary
<p>Monthly telephone surcharges assessed for emergency services are received from Genesee County. These surcharges are used to cover costs related to the operation of the City's 911 system.</p> <p style="text-align: center;">Department Goals</p> <ul style="list-style-type: none"> •To create a new dispatch supervisory position and add a full time dispatcher position, a portion of the wages being paid by the General Fund. •Fund advanced training for dispatchers. 	<ul style="list-style-type: none"> •Utilize surcharge assets for dispatch salaries and training. 	<ul style="list-style-type: none"> ✓Salaries consist of five full-time dispatchers and one part-time dispatcher.

Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$199,754	\$203,000	\$203,000
Operating	\$0	\$0	\$0
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



EMERGENCY 911 REVENUES

FUND 298 EMERGENCY 911 FUND REVENUES	Actual	Actual	Actual	Actual	Budgets		
	2002-2003	2003-2004	2004-2005	Thru 03/2006	Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
626.000 CHARGES FOR SERVICES	202,898	203,821	199,754	157,877	203,000	203,000	203,000
TOTAL EMERGENCY 911 FUND REVENUES	202,898	203,821	199,754	157,877	203,000	203,000	203,000

EMERGENCY 911 EXPENDITURES

FUND 298	EMERGENCY 911 FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	Proposed
		2005-2006	2006-2007					
	326.000 EMERGENCY 911							
	<i>Personnel Services</i>							
702.000	SALARIES	202,898	203,821	199,754	152,697	203,000	203,000	203,000
	<i>Operating Expenses</i>							
956.100	MISCELLANEOUS	0	0	0	0	0	0	0
	TOTAL EMERGENCY 911 FUND EXPENDITURES	<u>202,898</u>	<u>203,821</u>	<u>199,754</u>	<u>152,697</u>	<u>203,000</u>	<u>203,000</u>	<u>203,000</u>
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES		0	0	0	5,180	0	0	0
FUND BALANCE JULY 1		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,180</u>	<u>0</u>	<u>0</u>
FUND BALANCE JUNE 30		<u>0</u>	<u>0</u>	<u>0</u>	<u>5,180</u>	<u>5,180</u>	<u>0</u>	<u>0</u>

FIRE DEPARTMENT

Edward Hadfield – Interim Fire Chief

Department Summary

The Fire department is a combination of 1 full-time chief and 32 paid on call fire fighters. The staff is trained in light rescue and medical first responder as well as modern day fire fighting tactics. The Fire department continues to maintain an excellent I.S.O. class fire rating through training, equipment purchases and water supply capabilities.

Department Goals

- To maintain an updated disaster plan.
- To improve ISO rating.
- To continue daytime duty staffing.
- To continue capital and equipment improvements.

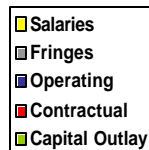
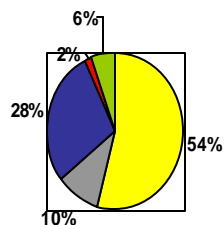
Department Objectives

- Maintaining an updated disaster plan is an ongoing process. Anticipated further training of the administration and beginning discussions with Council on our respective roles should happen this fiscal year.
- The Insurance Service Organization (ISO) sets standards for the cost of fire protection insurance. Our rating is five. We are pursuing a lower rating of four which will have a positive impact on our department and residents.
- The City implemented daytime duty staffing last fiscal year. We have been able to conduct required site pre-plans and fire inspections ultimately improving firefighter safety. Even better, our response times during the day have improved 20%.
- The need for purchasing a new Hydraulic Rescue Equipment (Jaws of Life) is evident.

Budget Summary

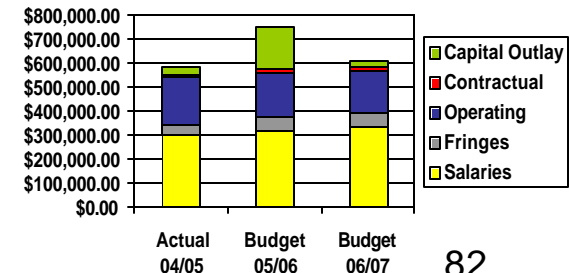
- ✓ Salaries administrative include the Fire Chief, part time assistant and intern.
- ✓ Salaries include (35) part-time on-call firefighters.
- ✓ Fire fighting equipment expenses consists of the purchase of bunker gear, boots, helmets, fire nozzles, etc.
- ✓ Equipment maintenance expenses consist of routine annual repairs.
- ✓ Capital outlay consists of Jaws of Life and rear vision cameras.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$295,081	\$319,250	\$330,900
Fringes	\$47,874	\$56,200	\$62,350
Operating	\$199,054	\$184,160	\$174,170
Contractual	\$8,056	\$10,300	\$10,300
Capital Outlay	\$28,940	\$174,850	\$34,700

3 Year Expense Comparison



FIRE EXPENDITURES

FUND 101 FIRE EXPENDITURES	Budgets						
	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
336.000 FIRE ADMINISTRATIVE							
<i>Personnel Services</i>							
701.000 CHIEF SALARY	55,756	57,514	59,769	32,077	79,250	48,750	60,000
702.000 FIREMEN SALARIES	269,995	234,574	225,766	140,649	260,000	260,000	260,000
719.000 EMPLOYEE FRINGES	34,181	36,050	38,037	32,111	45,000	45,000	50,400
720.000 EMPLOYEE INSURANCE	3,795	4,418	4,461	3,574	5,000	5,000	5,150
<i>Operating Expenses</i>							
727.000 OFFICE SUPPLIES	1,134	1,522	2,861	1,033	2,420	2,420	2,700
740.000 OPERATING SUPPLIES	2,842	5,121	1,956	2,564	4,000	4,000	4,000
740.100 MEDICAL SUPPLIES & TRAINING	2,997	2,702	2,858	2,064	3,300	3,300	3,500
740.200 FIRE FIGHTING EQUIPMENT	5,062	16,901	64,639	27,155	30,000	30,000	19,410
741.000 UNIFORMS	3,040	702	1,943	625	3,000	3,000	3,000
751.000 GAS & OIL	2,198	3,157	3,049	4,152	3,000	6,000	6,000
864.000 CONFERENCES AND DUES	5,734	2,156	2,822	2,197	3,100	3,100	3,720
864.100 FIRE PREVENTION	1,485	1,688	1,531	1,196	2,000	2,000	2,000
910.000 INSURANCE	9,000	9,900	8,300	9,893	12,000	10,000	10,300
934.000 EQUIPMENT & MAINTENANCE	24,380	25,032	24,613	13,507	32,000	25,000	25,000
944.000 HYDRANT RENTAL	17,136	13,440	13,440	6,720	15,000	15,000	13,440
956.100 MISCELLANEOUS	1,036	954	804	767	1,000	1,000	1,000
960.000 TRAINING	5,835	6,246	7,726	4,459	8,640	8,640	10,400
<i>Capital Outlay</i>							
970.000 CAPITAL OUTLAY	41,538	29,416	25,187	148,179	37,850	167,850	27,700
972.000 GIS	0	0	3,753	0	7,000	7,000	7,000
TOTAL FIRE ADMINISTRATIVE	487,143	451,493	493,516	432,921	553,560	647,060	514,720
345.000 FIRE COMMUNICATIONS							
<i>Operating Expenses</i>							
851.000 RADIO	3,376	1,959	777	1,968	10,000	5,000	5,000
853.000 TELEPHONES	11,863	11,411	9,781	8,225	15,000	12,000	12,000
956.100 MISCELLANEOUS	0	371	845	92	1,000	1,000	1,000
TOTAL FIRE COMMUNICATIONS	15,239	13,741	11,403	10,285	26,000	18,000	18,000

FIRE EXPENDITURES

(Continued)

FUND 101 FIRE EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets Amended 2005-2006	Proposed 2006-2007
346.000 FIRE STATION							
<i>Personnel Services</i>							
702.000 CUSTODIAN SALARY	8,471	8,855	9,546	7,370	10,500	10,500	10,900
719.000 EMPLOYEE FRINGES	4,485	5,267	5,376	4,489	5,300	6,200	6,800
<i>Operating Expenses</i>							
740.000 SUPPLIES	51	855	1,775	997	1,500	1,500	1,500
920.000 UTILITIES	22,358	31,409	29,807	21,974	31,000	31,000	30,000
931.000 BUILDING & MAINTENANCE	21,249	9,998	19,452	9,517	20,200	20,200	20,200
943.100 EQUIPMENT RENTAL	0	0	0	0	0	0	0
956.100 MISCELLANEOUS	140	0	75	0	0	0	0
979.000 SURVEY	0	0	0	0	0	0	0
<i>Contractual</i>							
818.000 CONTRACTUAL	0	9,139	8,056	5,228	10,300	10,300	10,300
TOTAL FIRE STATION	56,754	65,523	74,086	49,574	78,800	79,700	79,700
TOTAL FIRE EXPENSES	559,136	530,757	579,006	492,780	658,360	744,760	612,420

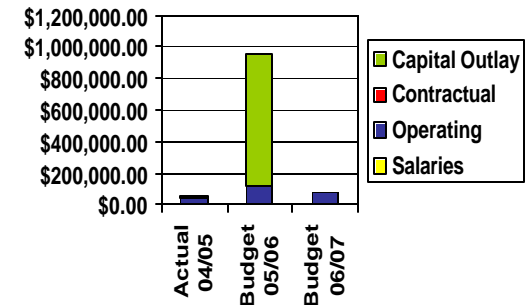
FIRE EQUIPMENT FUND

Edward Hadfield – Interim Fire Chief

Department Summary	Department Objectives	Budget Summary
<p>To account for revenues earmarked for the major purchase of fire equipment.</p> <p style="text-align: center;">Department Goals</p> <ul style="list-style-type: none"> •To replace Rescue 12. 	<ul style="list-style-type: none"> •The replacement of Rescue 12 will cost in excess of \$150,000. 	<p>The General Fund is making a contribution of \$100,000 to the Fire Truck Fund for 2007. The City contracted the custom building of a Sutphen MAGNUM 110' Mid-Mount Aerial Platform fire truck, total cost of \$836,000. The amount of \$627,000 was financed for this purchase. The is for ten years at 3.6% interest and payments will be made from this fund.</p>

3 Year Expense Comparison

Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$0	\$0	\$0
Operating	\$40,258	\$116,101	\$75,982
Contractual	\$0	\$0	\$0
Capital Outlay	\$12,208	\$839,284	\$0



FIRE EQUIPMENT REVENUES

FUND 492 FIRE EQUIPMENT FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	Proposed
650.000 SALE OF FIXED ASSETS	0	0	8,600	0	0	0	0
664.000 INTEREST ON INVESTMENTS	4,971	3,788	9,316	7,452	2,000	9,000	2,000
675.000 DONATIONS	0	0	0	0	0	0	0
676.000 CONTRIBUTION FROM GENERAL FUND	70,000	140,000	170,000	170,000	170,000	170,000	100,000
687.000 REFUNDS & REIMBURSEMENTS	0	0	17,490	0	0	0	0
695.000 PROCEEDS OF LOAN	0	0	630,000	0	0	0	0
TOTAL FIRE EQUIPMENT FUND REVENUES	74,971	143,788	835,406	177,452	172,000	179,000	102,000

FIRE EQUIPMENT EXPENDITURES

FUND 492	FIRE EQUIPMENT FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets Amended	Proposed
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	2005-2006	2006-2007
	932.000 EQUIPMENT							
	<i>Capital Outlay</i>							
970.000	CAPITAL OUTLAY	31,570	0	12,208	839,284	630,000	839,284	0
	TOTAL EQUIPMENT	31,570	0	12,208	839,284	630,000	839,284	0
	945.000 DEBT RETIREMENT							
	<i>Operating Expenses</i>							
991.000	PRINCIPAL	33,921	35,405	36,954	95,018	91,853	95,018	54,933
995.000	INTEREST	6,337	4,853	3,304	21,083	24,808	21,083	21,049
	TOTAL DEBT RETIREMENT	40,258	40,258	40,258	116,101	116,661	116,101	75,982
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfers</i>							
965.101	CONTRIBUTION TO GENERAL FUND	0	0	0	0	0	0	0
	TOTAL CONTRIBUTION TO OTHER FUNDS	0	0	0	0	0	0	0
	TOTAL FIRE EQUIPMENT FUND EXPENDITURES	71,828	40,258	52,466	955,386	746,661	955,385	75,982
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	3,143	103,530	782,939	(777,934)	(574,661)	(776,385)	26,018
	FUND BALANCE JULY 1	270,762	273,905	377,435	1,160,374	382,440	1,160,374	383,989
	FUND BALANCE JUNE 30	273,905	377,435	1,160,374	382,440	(192,221)	383,989	410,007

Fire Vehicle Replacement Schedule

		2006-2007	2007-2008	Beyond	Year Beyond
45-1	2003 Chevy Tahoe		\$ 55,000		
45-11	2001 Pierce Pumper			\$ 600,000	2021
45-12	1986 Ford 4 X 4 Mini Pumper	\$ 150,000			
45-15	2005 Sutphen 110' Aerial Platform			\$ 1,000,000	2025
45-16	1999 Ford 4 X 4 Rescue			\$ 180,000	2014
45-17	1993 Dodge 250 Pick Up		\$ 50,000		2013
45-24	1988 W.S. Darley Pumper/Tanker		\$ 500,000		
45-27	2000 Ford Pick Up			\$ 35,000	2015

PROTECTIVE INSPECTION

Brad Hissong – Building and Zoning Administrator

Department Summary

This department is responsible for all planning and zoning functions, mapping building permits, housing inspections and maintenance of all pertinent data. It is also responsible for code enforcement.

Department Goals

- To improve building, planning and code enforcement.
- To improve residential, commercial and industrial information.
- To assist in general economic development.

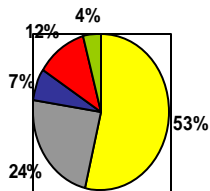
Department Objectives

- A significant improvement in code enforcement activities is necessary. Also, familiarization of changes in the Building Code coming in 2006 will be expected.
- We have established a Business Resource Guide in conjunction with the Chamber of Commerce to improve the information given to residents. We are also trying to improve our efforts at informing businesses and residents on how to obtain permits.
- With the new position of Economic Development Director, the Building Department is becoming a key voice in guiding our economic activities. As we move forward, we can help guide development with a proactive approach.

Budget Summary

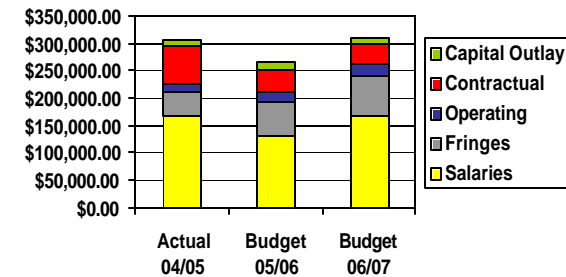
- ✓ Salaries include the Zoning/Building Administrator, Building Inspector and Secretary. Part-time wages are a part-time Code Enforcement Officer.
- ✓ Employee fringes are health, dental, optical, long term disability and life insurance, FICA, retirement and workers' compensation.
- ✓ Contractual is an inspector to fill in during vacations, training periods and other absences.
- ✓ Conference and dues consists of memberships and training in Michigan, Genesee County Building Officials and International Code Council.
- ✓ GIS includes the updating of the geographical information system.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$128,897	\$129,000	\$167,000
Fringes	\$45,743	\$62,500	\$73,500
Operating	\$14,163	\$18,250	\$21,800
Contractual	\$68,418	\$40,535	\$36,300
Capital Outlay	\$12,518	\$13,000	\$13,000

3 Year Expense Comparison



PROTECTIVE INSPECTION EXPENDITURES

FUND 101 PROTECTIVE INSPECTION EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets Amended 2005-2006	Proposed 2006-2007
371.000 PROTECTIVE INSPECTION							
<i>Personnel Services</i>							
702.000 SALARIES	127,266	107,174	97,216	87,448	139,000	104,000	142,000
703.000 PART-TIME SALARIES	10,669	16,181	31,682	20,851	25,000	25,000	25,000
719.000 EMPLOYEE FRINGES	48,684	42,735	45,743	42,884	62,500	62,500	73,500
<i>Operating Expenses</i>							
727.000 OFFICE SUPPLIES	2,841	3,194	3,337	1,953	2,500	2,500	2,600
864.000 CONFERENCES & DUES	4,548	3,898	4,318	1,892	5,500	5,500	5,500
865.000 TRANSPORTATION	4,358	4,000	4,000	4,000	4,000	4,000	4,000
956.100 MISCELLANEOUS	262	639	225	220	1,000	1,000	1,000
<i>Contractual</i>							
818.000 CONTRACTED SERVICE	783	17,816	38,245	7,912	1,500	8,000	1,500
<i>Capital Outlay</i>							
970.000 CAPITAL OUTLAY	805	1,130	5,768	263	3,000	3,000	3,000
972.000 GIS SYSTEM	10,000	6,000	6,750	3,648	10,000	10,000	10,000
TOTAL PROTECTIVE INSPECTION	210,216	202,766	237,283	171,070	254,000	225,500	268,100
805.000 PLANNING							
<i>Personnel Services</i>							
702.000 SECRETARY	0	0	0	0	0	0	0
<i>Operating Expenses</i>							
728.000 POSTAGE	0	0	0	0	150	0	150
864.000 CONFERENCES & DUES	1,478	810	600	1,601	1,000	2,000	2,500
900.000 PRINTING	1,186	857	905	522	1,500	560	1,500
956.100 MISCELLANEOUS	283	0	78	0	600	240	600
<i>Contractual</i>							
810.000 CONTRACTED REVIEWS	4,644	(500)	0	0	1,000	1,000	1,000
818.000 CONTRACTUAL SERVICE	30,563	40,652	30,173	24,627	30,000	31,000	32,000
TOTAL PLANNING	38,154	41,819	31,756	26,750	34,250	34,800	37,750
806.000 BOARD OF APPEALS							
<i>Personnel Services</i>							
702.000 SECRETARY	0	0	0	0	0	0	0
<i>Operating Expenses</i>							
728.000 POSTAGE	0	0	0	0	400	400	400
864.000 CONFERENCES & DUES	0	0	0	0	1,500	0	1,500
900.000 PRINTING	205	410	700	0	1,800	1,800	1,800
<i>Contractual</i>							
818.000 CONTRACTUAL SERVICE	1,015	0	0	235	1,500	235	1,500
TOTAL BOARD OF APPEALS	1,220	410	700	235	5,200	2,435	5,200
807.000 BUILDING BOARD OF APPEALS							
<i>Personnel Services</i>							
702.000 SECRETARY	0	0	0	0	0	0	0
<i>Operating Expenses</i>							
728.000 POSTAGE	0	0	0	0	50	50	50
900.000 PRINTING	0	0	0	0	200	200	200
<i>Contractual</i>							
818.000 CONTRACTUAL SERVICE	0	0	0	0	300	300	300
TOTAL BUILDING BOARD OF APPEALS	0	0	0	0	550	550	550
TOTAL PROTECTIVE INSPECTION EXPENSES	249,590	244,995	269,739	198,055	294,000	263,285	311,600

ASSESSOR

Amanda Carrigan

Department Summary

This department is responsible for real and personal property assessment functions in the City, to ensure that all property is fairly and equally assessed among all taxpayers as required by Michigan property tax laws. Also, this department is responsible for the maintenance of accurate assessment.

Department Goals

- To continue the utilization of the Geographical Information System (GIS) in coordination with the Department of Public Works and the Building Department.
- To provide the public with Internet available assessment records.

Department Objectives

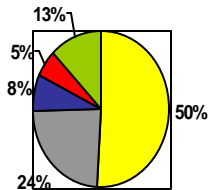
- Continue to maintain the GIS system.
- Using the GIS system, create emergency management mapping for police and fire department.
- Obtain mobile GIS/GPS sketching technology for further department efficiency.
- By providing Internet accessible records, the public would have even more information available at their fingertips.

Budget Summary

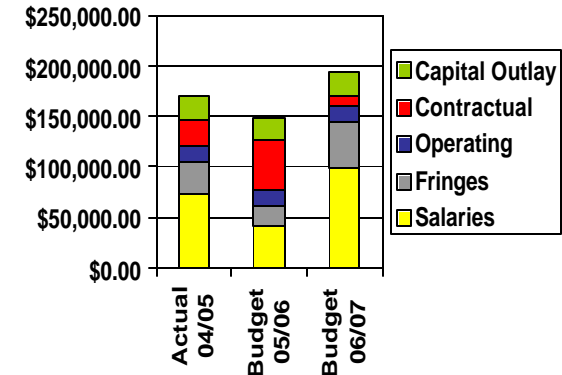
- ✓Salaries include the Assessor and Deputy Assessor.
- ✓Employee fringes are health, dental, vision, long term disability and life insurance, FICA, retirement and workers' compensation.
- ✓County services are fees to Genesee County for the tax computer system.
- ✓Conference and dues consist of membership and training in Michigan Assessors, Tri-County Assessors and International Assessors.
- ✓Capital outlay consists of mobile measuring GIS/GPS device and fireproof filing cabinet.
- ✓Software consists of annual licensing fees for assessing software.
- ✓GIS consists of updates to the Geographical Information System.

3 Year Expense Comparison

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$74,227	\$42,000	\$98,000
Fringes	\$30,535	\$19,200	\$46,100
Operating	\$16,675	\$16,300	\$14,900
Contractual	\$25,034	\$50,000	\$10,000
Capital Outlay	\$23,021	\$21,100	\$24,200



ASSESSOR EXPENDITURES

FUND 101 ASSESSOR EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Budgets		
					Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
209.000 ASSESSOR							
	<i>Personnel Services</i>						
701.000 ASSESSOR - SALARIES	86,300	85,988	73,605	29,067	50,000	40,000	96,000
702.000 SALARIES	66	0	157	(1)	0	0	0
703.000 PART-TIME WAGES	0	0	0	0	0	0	0
719.000 EMPLOYEE FRINGES	28,535	29,731	30,535	13,502	30,000	19,200	46,100
	<i>Operating Expenses</i>						
727.000 SUPPLIES	1,010	1,587	2,644	790	2,500	2,500	2,500
824.000 ASSESSMENT NOTICES	3,867	11,270	5,776	3,850	6,000	6,000	6,000
827.000 ASSESSOR - DEED RECORDING	92	2,095	1,474	539	2,000	1,500	2,000
864.000 CONFERENCE/DUES	2,734	4,469	5,706	1,569	5,000	5,000	2,900
956.100 MISCELLANEOUS	628	428	739	169	1,000	1,000	1,000
	<i>Contractual</i>						
810.000 ASSESSOR - CONTRACTUAL	900	950	25,034	42,700	50,000	50,000	10,000
	<i>Capital Outlay</i>						
970.000 ASSESSOR - CAPITAL OUTLAY	889	851	2,955	0	3,000	3,000	3,200
972.000 ASSESSOR GIS/COMPUTER	10,680	13,000	19,246	6,904	12,000	12,000	12,000
972.000 SOFTWARE	0	0	820	6,089	6,000	6,100	9,000
TOTAL ASSESSOR	135,699	150,369	168,691	105,177	167,500	146,300	190,700
247.000 BOARD OF REVIEW							
	<i>Personnel Services</i>						
703.000 SALARIES	130	145	465	0	2,000	2,000	2,000
	<i>Operating Expenses</i>						
956.100 MISCELLANEOUS	791	1,617	336	660	300	300	500
TOTAL BOARD OF REVIEW	921	1,762	801	660	2,300	2,300	2,500
TOTAL ASSESSOR EXPENSES	136,620	152,131	169,492	105,837	169,800	148,600	193,200

LOCAL DEVELOPMENT FINANCE AUTHORITY FUNDS

L DFA Summary

The LDFA District was established in 1988 to facilitate development in the industrial park. Financing for projects comes from incremental property taxes over the based year of 1988, which is "captured" for exclusive use within the district boundaries. The LDFA projects are overseen by the LDFA board, which is appointed by the City Council. Current members of the Board include: Ann Ingles, Art Yeotis, Richard Koester, Phil Lasco, Nicholas Popa, Commissioner Fred Shaltz, William Squires, Dr. Joyce Toet and Jim Williams.

L DFA Projects

- Proposed projects for 2007:
 - Sidewalks for Fenway Drive, Alloy Drive and Fenway Circle
 - A 2 inch overlay for a portion of Fenway Drive, Alloy Drive and Fenway Circle

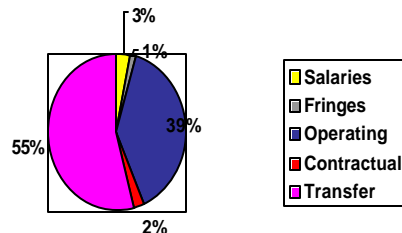
Budget Summary

- ✓Salaries consist of a portion of the Treasurer's salary and Economic Development Director's salary (25%).
- ✓Employee fringes include health, dental, optical, long term disability, life insurance, FICA, retirement and worker's compensation for the Director (25%).

The LDFA paid off their bond issue in July 2005.

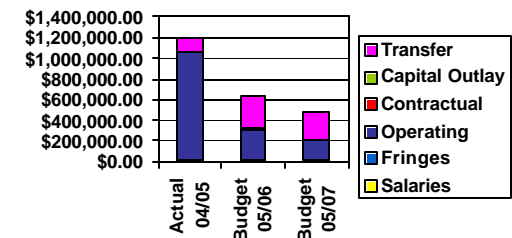
The LDFA entered into an agreement to share captured revenue with the City of Fenton. The LDFA shared \$200,000 revenue in 2006 and an agreement is pending for 2007.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$4,221	\$15,750	\$16,200
Fringes	\$802	\$6,200	\$6,800
Operating	\$1,052,236	\$289,200	\$185,000
Contractual	\$622	\$10,000	\$10,000
Capital Outlay	\$0	\$0	\$0
Transfer	\$127,000	\$321,150	\$258,770

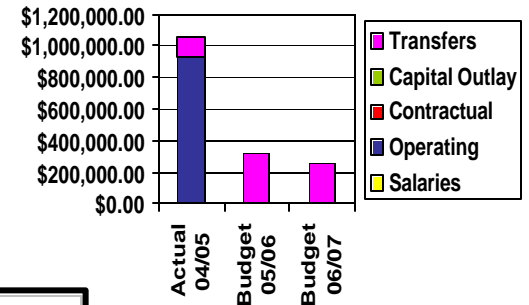
3 Year Expense Comparison



LOCAL DEVELOPMENT FINANCE AUTHORITY DEBT RETIREMENT FUND

Brent Morgan – Economic Development Director

3 Year Expense Comparison



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$0	\$0	\$0
Operating	\$931,231	\$0	\$0
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Transfers	\$127,000	\$321,150	\$258,770

LDFA DEBT RETIREMENT REVENUES

FUND 395 LDFA DEBT RETIREMENT FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets Amended	Proposed
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	2005-2006	2006-2007
403.000 TAX REVENUE	559,255	505,570	561,582	232,302	268,700	232,302	260,000
664.000 INTEREST ON INVESTMENTS	14,033	17,125	29,242	9,753	2,000	15,000	15,000
TOTAL LDFA DEBT RETIREMENT FUND REVENUES	573,288	522,695	590,825	242,055	270,700	247,302	275,000

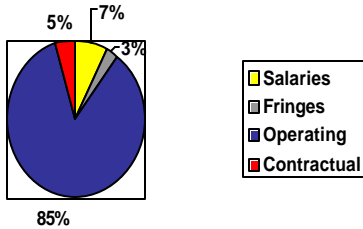
LDFA DEBT RETIREMENT EXPENDITURES

FUND 395	LDFA DEBT RETIREMENT FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	Proposed
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	2006-2007
	945.000 DEBT RETIREMENT							
	<i>Personnel Services</i>							
702.000	ADMINISTRATIVE	0	0	0	0	0	0	0
	<i>Operating Expenses</i>							
826.000	LEGAL FEES	0	0	0	0	0	0	0
991.000	PRINCIPAL	90,000	95,000	875,000	0	0	0	0
995.000	INTEREST	67,575	61,838	55,781	0	0	0	0
999.000	PAYING AGENT FEES	450	450	450	0	0	0	0
	TOTAL DEBT RETIREMENT	158,025	157,288	931,231	0	0	0	0
	967.000 CONTRIBUTION TO OTHER FUNDS							
965.495	CONTRIBUTION TO CONSTRUCTION FUND	250,000	10,000	127,000	225,000	418,000	321,150	258,770
	TOTAL CONTRIBUTION TO OTHER FUNDS	250,000	10,000	127,000	225,000	418,000	321,150	258,770
	TOTAL LDFA DEBT RETIREMENT FUND EXPENDITURES	408,025	167,288	1,058,231	225,000	418,000	321,150	258,770
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	165,263	355,407	(467,406)	17,055	(147,300)	(73,848)	16,230
	FUND BALANCE JULY 1	494,052	659,315	1,014,722	547,315	564,371	547,315	473,467
	FUND BALANCE JUNE 30	659,315	1,014,722	547,315	564,371	417,071	473,467	489,697

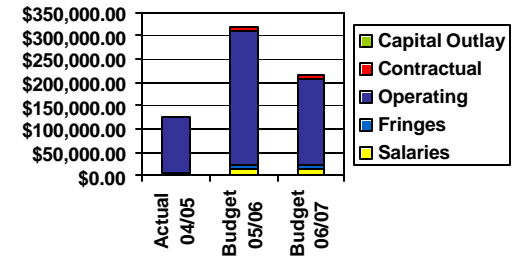
LOCAL DEVELOPMENT FINANCE AUTHORITY CONSTRUCTION FUND

Brent Morgan – Economic Development Director

Proposed Expense Budget



3 Year Expense Comparison



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$4,221	\$15,750	\$16,200
Fringes	\$802	\$6,200	\$6,800
Operating	\$121,005	\$289,200	\$185,000
Contractual	\$622	\$10,000	\$10,000
Capital Outlay	\$0	\$0	\$0

LDFA CONSTRUCTION REVENUES

FUND 495 LDFA CONSTRUCTION FUND REVENUES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets	
						Amended 2005-2006	Proposed 2006-2007
664.000 INTEREST ON INVESTMENTS	499	233	(2)	124	0	200	0
676.394 CONTRIBUTION FROM DEBT RETIREMENT	250,000	10,000	127,000	225,000	418,000	321,150	258,770
687.000 REFUNDS & REIMBURSEMENTS	0	0	0	0	0	0	0
TOTAL LDFA CONSTRUCTION FUND REVENUES	250,499	10,233	126,998	225,124	418,000	321,350	258,770

LDFA CONSTRUCTION EXPENDITURES

FUND 495	LDFA CONSTRUCTION FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	Proposed
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	2006-2007
852.000 LOCAL DEVELOPMENT FINANCE								
<i>Personnel Services</i>								
702.000	ADMINISTRATION	2,000	2,000	4,221	10,523	15,000	15,750	16,200
719.000	EMPLOYEE FRINGE	0	0	802	3,560	5,000	6,200	6,800
<i>Operating Expenses</i>								
819.100	WEBSITE	0	0	0	0	3,000	3,000	3,000
820.100	COPPER AVE. RESURFACE	16,272	0	0	0	0	0	0
820.200	INDUSTRIAL RESURFACE	20,053	0	0	0	0	0	0
820.300	SILVER LAKE INTERSECTION	0	0	0	2,825	75,000	75,000	0
820.500	STREET LIGHTS	0	0	0	0	0	0	0
820.600	SIDEWALKS	0	0	0	0	0	0	150,000
820.800	GRANT ST. EXTENSION	207,824	32,282	2,499	0	0	0	0
820.810	FENWAY DRIVE	16,775	0	0	0	0	0	0
820.820	FENWAY CIRCLE	18,663	0	0	0	0	0	0
820.830	TRAFFIC SIGNS	0	14,972	0	0	0	0	0
820.840	ROUNDS DRIVE	0	11,060	114,451	196,346	300,000	200,000	20,000
826.000	LEGAL FEES	0	0	4,011	5,231	10,000	10,000	10,000
956.100	MISCELLANEOUS	0	0	44	1,279	0	1,200	2,000
<i>Contractual Services</i>								
818.000	ENGINEERING	0	0	622	778	10,000	10,000	10,000
<i>Capital Outlay</i>								
971.000	PURCHASE OF LAND	0	0	0	0	0	0	0
TOTAL LDFA CONSTRUCTION FUND EXPENDITURES		281,587	60,314	126,651	220,541	418,000	321,150	218,000
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES		(31,088)	(50,080)	347	4,583	0	200	40,770
FUND BALANCE JULY 1		90,490	59,402	9,322	9,669	14,252	9,669	9,869
FUND BALANCE JUNE 30		59,402	9,322	9,669	14,252	14,252	9,869	50,639

DOWNTOWN DEVELOPMENT AUTHORITY FUNDS

Brent Morgan – Economic Development Director

DDA Summary

The DDA district was established in 1993. The purpose of the DDA is to stimulate and encourage private investment in specific development areas through the provision of public improvements. Financing for projects come from incremental property taxes over the base year of 1993, which are “captured” for exclusive use within the district boundaries. The DDA projects are overseen by the DDA Board, which is appointed by the Mayor and approved by the City Council. Current members of the Board include: Richard Bagnall, Robert Critchfield, Philip Lasco, Sue Osborn, Brian Petty, Craig Schmidt, Kristin Plew, Judy Brant, Jeri Stiles, Paul Van Gilder, Brent Williams, John Vamossy and June Wesch.

Fund Goals

- Establish a defined, attractive and distinctive character for the Downtown District.
- Eliminate unattractive and blighting influences within the area.
- Improve the overall quality of life within the City in innovative ways that are beneficial to all facets of the community.
- Promote the DDA's role as an interface between the City and the business community, by developing solutions to mutual concerns.
- Improve parking awareness.
- Implement a façade improvement program.
- Improve awareness in the community of the Economic Development Department.
- Develop a business recruitment packet.

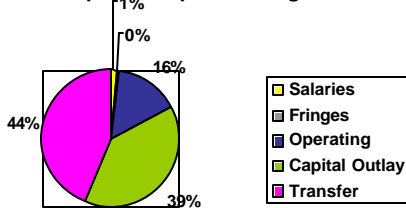
Budget Summary

Projects for Fiscal Year 2007 include:

1. Old Fire Hall Improvements
2. Caroline Street Improvements
3. Elizabeth Street Parking
4. Leroy Street Bridge Improvements
5. Façade Improvement Program

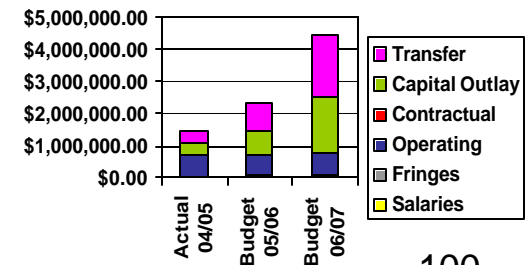
The DDA entered into an agreement to share captured revenue with the City of Fenton. The DDA shared \$300,000 in 2006 and an agreement is pending for 2007.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$27,553	\$62,000	\$63,900
Fringes	\$2,202	\$19,200	\$19,200
Operating	\$683,931	\$653,200	\$689,300
Contractual	(\$1)	\$0	\$0
Capital Outlay	\$370,565	\$727,573	\$1,721,000
Transfer	\$394,241	\$847,200	\$1,942,100

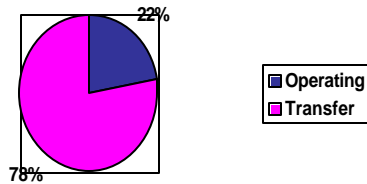
3 Year Expense Comparison



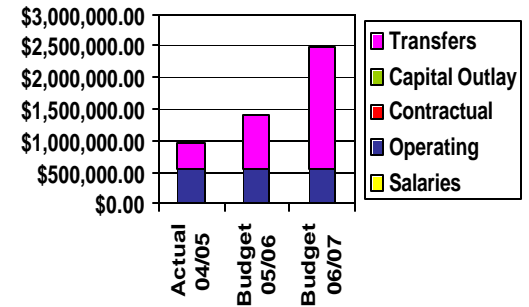
DOWNTOWN DEVELOPMENT AUTHORITY DEBT RETIREMENT FUND

Brent Morgan – Economic Development Director

Proposed Expense Budget



3 Year Expense Comparison



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$0	\$0	\$0
Operating	\$568,980	\$561,200	\$551,300
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Transfers	\$394,241	\$847,200	\$1,942,100

DDA DEBT RETIREMENT REVENUES

FUND 394	DDA DEBT RETIREMENT FUND REVENUES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Budgets		
						Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
403.000	TAX REVENUE	1,061,304	1,067,770	987,438	1,129,759	1,079,787	1,129,760	1,141,683
664.000	INTEREST ON INVESTMENTS	32,556	42,823	49,895	33,714	40,000	50,000	50,000
696.000	PROCEEDS OF BONDS	0	0	0	0	0	0	0
	TOTAL DDA DEBT RETIREMENT FUND REVENUES	1,093,860	1,110,593	1,037,332	1,163,473	1,119,787	1,179,760	1,191,683

DDA DEBT RETIREMENT EXPENDITURES

FUND 394	DDA DEBT RETIREMENT FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	Proposed 2006-2007
	945.000 DEBT RETIREMENT							
	<i>Operating Expenses</i>							
	991.000 PRINCIPAL	275,000	290,000	295,000	235,000	300,000	300,000	305,000
	994.100 BOND COSTS	0	0	0	0	0	0	0
	995.000 INTEREST	299,345	286,668	273,305	250,178	260,400	260,400	245,500
	999.000 PAYING AGENT FEES	705	695	675	475	800	800	800
	TOTAL DEBT RETIREMENT	575,050	577,363	568,980	485,653	561,200	561,200	551,300
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfer</i>							
	965.401 CONTRIBUTION TO CONSTRUCTION FUND	92,000	351,192	394,241	681,714	1,475,450	847,200	1,942,100
	TOTAL CONTRIBUTION TO OTHER FUNDS	92,000	351,192	394,241	681,714	1,475,450	847,200	1,942,100
	TOTAL DDA DEBT RETIREMENT FUND EXPENDITURES	667,050	928,555	963,221	1,167,366	2,036,650	1,408,400	2,493,400
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	426,810	182,038	74,112	(3,893)	(916,863)	(228,640)	(1,301,717)
	FUND BALANCE JULY 1	1,305,483	1,732,293	1,914,331	1,988,443	1,984,549	1,988,443	1,759,803
	FUND BALANCE JUNE 30	1,732,293	1,914,331	1,988,443	1,984,549	1,067,686	1,759,803	458,086

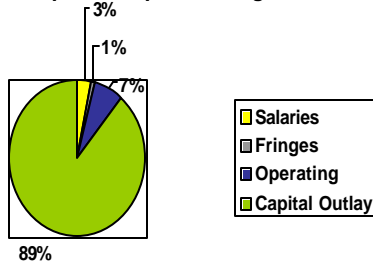
DDA Five Year Projection

	2007	2008	2009	2010	2011
Tax Revenue	\$ 1,441,680	\$ 1,656,000	\$ 1,722,240	\$ 1,791,088	\$ 1,862,744
Revenue Sharing	\$ -	\$ -	\$ -	\$ -	\$ -
Interest	\$ 50,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Total Revenue	\$ 1,491,680	\$ 1,666,000	\$ 1,732,240	\$ 1,801,088	\$ 1,872,744
Debt Payments					
Principal	\$ 305,000	\$ 315,000	\$ 335,000	\$ 290,000	\$ 305,000
Interest	\$ 245,438	\$ 230,812	\$ 215,898	\$ 199,710	\$ 187,385
Total Payments	\$ 550,438	\$ 545,812	\$ 550,898	\$ 489,710	\$ 492,385
Excess Revenue	\$ 941,242	\$ 1,120,188	\$ 1,181,342	\$ 1,311,378	\$ 1,380,359
Beginning Fund Balance	\$ 1,675,802	\$ 853,944	\$ 799,632	\$ 804,624	\$ 827,602
Available Funds	\$ 2,617,044	\$ 1,974,132	\$ 1,980,974	\$ 2,116,002	\$ 2,207,961
Operating Expenses					
Salaries	\$ 63,900	\$ 66,400	\$ 69,100	\$ 71,800	\$ 74,700
Emp Fringes	\$ 19,200	\$ 21,100	\$ 23,250	\$ 25,600	\$ 28,150
Professional Services	\$ 21,000	\$ 22,000	\$ 22,000	\$ 24,000	\$ 25,000
Marketing	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Appraisals	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Legal Fees	\$ 17,000	\$ 18,000	\$ 19,000	\$ 20,000	\$ 21,000
Insurance	\$ 11,000	\$ 12,000	\$ 13,000	\$ 14,000	\$ 15,000
Old Fire Hall Utilities	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -
Old Fire Hall Maintenance	\$ 5,000	\$ 7,000	\$ 9,000	\$ 11,000	\$ 13,000
Miscellaneous	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Total Operating	\$ 188,100	\$ 197,500	\$ 201,350	\$ 211,400	\$ 221,850
Projects					
Redevelopment/Master Plan Implementations	\$ -	\$ 300,000	\$ 300,000	\$ 400,000	\$ 600,000
Caroline Street Improvements	\$ 410,000	\$ -	\$ -	\$ -	\$ -
Elizabeth Street Parking	\$ 400,000	\$ -	\$ -	\$ -	\$ -
Leroy Street Bridge	\$ 375,000	\$ -	\$ -	\$ -	\$ -
Mill Pond Park Improvements	\$ -	\$ -	\$ 300,000	\$ -	\$ -
Old Fire Hall	\$ 150,000	\$ 350,000	\$ -	\$ -	\$ -
Main/Silver Lake Connector	\$ 20,000	\$ -	\$ -	\$ -	\$ -
Downtown Planning	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Event Marketing	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Streetscape Maintenance	\$ 15,000	\$ 17,000	\$ 20,000	\$ 22,000	\$ 24,000
Streetscape	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000
Sidewalk Const/Reconst.	\$ -	\$ -	\$ 50,000	\$ 150,000	\$ 50,000
Façade Improvement Program	\$ 75,000	\$ 125,000	\$ 100,000	\$ -	\$ -
Website	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Bush Park	\$ 25,000	\$ 80,000	\$ 100,000	\$ -	\$ -
Total Projects	\$ 1,575,000	\$ 977,000	\$ 975,000	\$ 1,077,000	\$ 1,179,000
Total Expenses	\$ 1,763,100	\$ 1,174,500	\$ 1,176,350	\$ 1,288,400	\$ 1,400,850
Ending Fund Balance	\$ 853,944	\$ 799,632	\$ 804,624	\$ 827,602	\$ 807,111

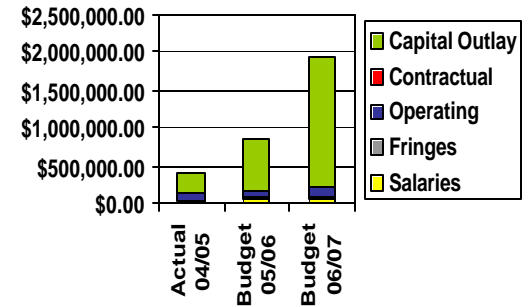
DOWNTOWN DEVELOPMENT AUTHORITY CONSTRUCTION FUND

Brent Morgan – Economic Development Director

Proposed Expense Budget



3 Year Expense Comparison



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$27,553	\$62,000	\$63,900
Fringes	\$2,202	\$19,200	\$19,200
Operating	\$114,522	\$92,000	\$138,000
Contractual	(\$1)	\$0	\$0
Capital Outlay	\$252,490	\$674,000	\$1,721,000

DDA CONSTRUCTION REVENUES

FUND 401 DDA CONSTRUCTION FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2003-2004	Thru 03/2006	2005-2006	Amended	Proposed
566.000 GRANTS	0	0	0	0	0	0	0
664.000 INTEREST ON INVESTMENTS	(226)	(261)	(24)	0	0	0	0
668.000 RENT - DEPOT	0	0	0	0	0	0	0
676.394 CONTRIBUTION FROM DEBT RETIREMENT	92,000	351,192	394,241	681,714	1,475,450	847,200	1,942,100
676.403 CONTRIBUTION FROM 2001 BOND/CON	0	0	0	0	0	0	0
680.000 MISCELLANEOUS	4,749	0	0	0	0	0	0
695.000 PROCEEDS OF LOAN	0	0	0	0	0	0	0
TOTAL DDA CONSTRUCTION FUND REVENUES	96,523	350,931	394,217	681,714	1,475,450	847,200	1,942,100

DDA CONSTRUCTION EXPENDITURES

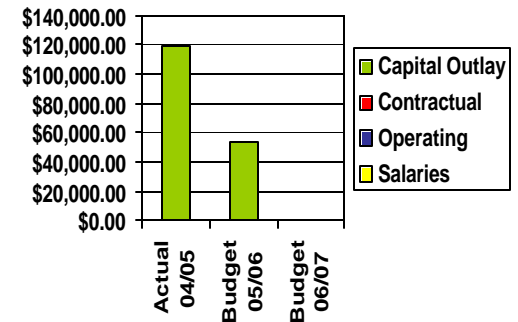
FUND 401	DDA CONSTRUCTION FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	Proposed
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	2006-2007
	851.000 DOWNTOWN DEVELOPMENT							
	<i>Personnel Services</i>							
702.000	SALARIES	11,212	21,539	27,553	29,107	75,450	62,000	63,900
703.000	ADMINISTRATION	0	0	0	0	0	0	0
719.000	EMPLOYEE FRINGES	11	0	2,202	10,059	22,000	19,200	19,200
	<i>Operating Expenses</i>							
810.000	PROFESSIONAL SERVICES	53,944	25,308	2,560	0	20,000	10,000	10,000
810.100	DOWNTOWN STUDY	0	0	0	0	0	0	0
818.400	MARKETING	0	0	0	0	15,000	15,000	15,000
818.410	EVENT MARKETING	0	0	8,655	5,500	50,000	25,000	50,000
818.500	MCKENNA	0	57,959	84,762	0	15,000	5,000	5,000
824.100	APPRAISALS	0	0	0	0	20,000	5,000	20,000
824.200	ENVIRONMENTAL TESTING	0	0	0	0	0	0	0
825.000	PARKING	0	0	0	0	0	0	0
825.010	PARKING PLAN	0	0	0	0	0	5,000	5,000
825.100	N. LEROY STREET CONSTRUCTION	53	0	0	0	0	0	0
825.200	STREET LIGHTS	216,121	100,996	0	0	0	0	0
825.300	STREET SCAPE	0	0	0	0	0	0	0
826.000	LEGAL FEES	2,654	8,155	5,803	722	15,000	10,000	17,000
910.000	INSURANCE	2,500	2,500	10,000	10,000	10,000	10,000	11,000
956.100	MISCELLANEOUS	588	2,117	2,742	4,431	5,000	7,000	5,000
	<i>Contractual Services</i>							
818.000	CONTRACTUAL	10,868	(1)	(1)	0	0	0	0
	<i>Capital Outlay</i>							
971.000	LAND REDEVELOPMENT	0	0	0	0	100,000	0	100,000
974.300	DAM IMPROVEMENTS	0	25,752	62,754	205,476	300,000	240,000	10,000
975.000	OLD FIRE HALL	0	14,083	3,314	6,217	250,000	15,000	150,000
974.010	OLD FIRE HALL UTILITIES	0	0	0	1,308	6,000	6,000	6,000
975.000	OLD FIRE HALL MAINTENANCE	0	0	0	253	3,000	3,000	5,000
975.100	DPW GARAGE	0	0	0	0	0	0	0
975.200	MAIN/SILVER LAKE ROAD	4,738	65,479	115,954	241,662	50,000	250,000	20,000
975.300	DONALDSON DRIVE	0	0	0	0	0	0	0
975.400	DPW DEMOLITION	0	0	0	0	0	0	0
975.500	BUSH PARK	0	24,536	35,278	16,033	9,000	20,000	25,000
975.600	SILVER LAKE PATH	0	0	2,702	13,827	75,000	20,000	75,000
975.700	DOWNTOWN PLAN	0	0	32,439	53,085	50,000	70,000	50,000
975.710	COMMUNITY CENTER BRIDGE	0	0	0	0	300,000	0	0
975.720	STREETSCAPE MAINTENANCE	0	0	50	3,662	10,000	10,000	15,000
975.730	FAÇADE IMPROVEMENT PROGRAM	0	0	0	0	50,000	0	75,000
975.740	TRAIN DEPOT IMPROVEMENTS	0	0	0	29,632	20,000	35,000	0
975.750	WEBSITE	0	0	0	0	5,000	5,000	5,000
975.760	CAROLINE STREET IMPROVEMENTS	0	0	0	0	0	0	410,000
975.770	ELIZABETH STREET PARKING	0	0	0	0	0	0	400,000
975.780	LEROY ST. BRIDGE	0	0	0	0	0	0	375,000
975.800	GF REVENUE SHARING	0	0	0	0	0	0	0
	TOTAL DOWNTOWN DEVELOPMENT	302,689	348,423	396,766	630,974	1,475,450	847,200	1,942,100
	TOTAL DDA CONSTRUCTION FUND EXPENDITURES	302,689	348,423	396,766	630,974	1,475,450	847,200	1,942,100
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(206,166)	2,509	(2,548)	50,740	0	0	0
	BEG. RESERVE FOR FUTURE PROJECTS - JULY 1	209,314	3,149	5,658	3,108	53,848	3,108	3,108
	ENDING RESERVE FOR FUTURE PROJECTS - JUNE 30	3,149	5,658	3,108	53,848	53,848	3,108	3,108

DOWNTOWN DEVELOPMENT AUTHORITY

2001 BOND/CONSTRUCTION FUND

Brent Morgan – Economic Development Director

3 Year Expense Comparison



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$0	\$0	\$0
Operating	\$429	\$0	\$0
Contractual	\$0	\$0	\$0
Capital Outlay	\$118,075	\$53,573	\$0

DDA 2001 BOND/CONSTRUCTION REVENUES

FUND 403 DDA 2001 BONDS PROCEEDS FUND REVENUES	Actual	Actual	Actual	Actual	Budgets		
					Original	Amended	Proposed
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	2005-2006	2006-2007
664.000 INTEREST ON INVESTMENTS	22,778	4,564	2,596	(47)	0	47	0
696.000 PROCEEDS OF LOAN	0	0	0	0	0	0	0
TOTAL DDA 2001 BONDS PROCEEDS FUND REVENUES	22,778	4,564	2,596	(47)	0	47	0

DDA 2001 BOND/CONSTRUCTION EXPENDITURES

FUND 403	DDA 2001 BONDS PROCEEDS FUND EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
	851.000 DOWNTOWN DEVELOPMENT							
	<i>Operating Expenses</i>							
	818.400 MARKETING	10,603	0	0	0	0	0	0
	825.000 PARK PLAN	0	0	0	0	0	0	0
	826.000 LEGAL FEES	30,521	87,988	429	0	0	0	0
	863.100 PEDESTRIAN CROSSING	0	0	0	0	0	0	0
	994.100 BOND COSTS	0	0	0	0	0	0	0
	<i>Capital Outlay</i>							
	975.000 FIRE HALL	869,772	358,486	2,470	0	0	0	0
	975.100 DPW GARAGE	317,709	0	0	0	0	0	0
	975.200 MAIN/SILVER LAKE ROAD	0	0	115,605	53,560	0	53,573	0
	975.300 DONALDSON DRIVE	374,000	0	0	0	0	0	0
	975.400 DPW GARAGE DEMOLITION	206,941	65,782	0	0	0	0	0
	TOTAL DOWNTOWN DEVELOPMENT	<u>1,809,545</u>	<u>512,255</u>	<u>118,504</u>	<u>53,560</u>	<u>0</u>	<u>53,573</u>	<u>0</u>
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfers</i>							
	965.401 CONTRIBUTION TO CONSTRUCTION FUND	0	0	0	0	0	0	0
	965.403 CONTRIBUTION TO DDA CONSTRUCTION	0	0	0	0	0	0	0
	TOTAL DEBT RETIREMENT	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	TOTAL DDA 2001 BONDS PROCEEDS FUND EXPENDITURES	<u>1,809,545</u>	<u>512,255</u>	<u>118,504</u>	<u>53,560</u>	<u>0</u>	<u>53,573</u>	<u>0</u>
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(1,786,768)	(507,691)	(115,908)	(53,608)	0	(53,526)	0
	FUND BALANCE JULY 1	<u>2,463,892</u>	<u>677,125</u>	<u>169,434</u>	<u>53,526</u>	<u>(81)</u>	<u>53,526</u>	<u>0</u>
	FUND BALANCE JUNE 30	<u>677,125</u>	<u>169,434</u>	<u>53,526</u>	<u>(81)</u>	<u>(81)</u>	<u>0</u>	<u>0</u>

PARKS & RECREATION FUND

Leslie Bland – DPW Director

Department Summary

The Parks and Recreation department is responsible for the operation and maintenance of Silver Lake Park, Bush Park, Mill Pond Gazebo, McDonnell Park, Conklin Park, Adams Park and Freedom Park, along with the Water Plant and Towers.

Department Goals

- To maintain the park system in excellent condition.
- To improve Bush Park.
- To keep parks beautiful, mowing and trimming, adding grills and picnic tables will be necessary as funds become available.

- To work with Southern Lakes Park and Recreation Board to establish new programs at Silver Lake.

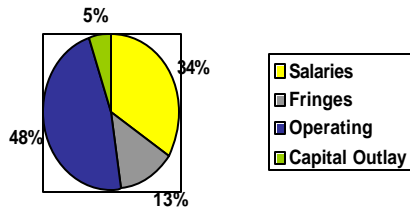
Department Objectives

- Continue keeping our parks beautiful by adding employees for mowing of parks.
- As funds become available, add playground equipment and increase the amount of activities in the park system.
- Through the beauty of the parks, awareness and interest in the City's parks will increase.
- Continue to be an active participants with the Southern Lakes Park and Recreation Board.

Budget Summary

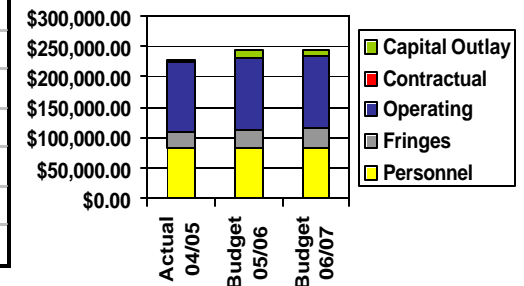
- ✓ Salaries administration consists of a portion of the DPW Director's wage.
- ✓ Salaries consist of one DPW worker whose main responsibility is park maintenance.
- ✓ Part-time positions consists of the summer staff for Silver Lake Park and additional staff for mowing all parks.
- ✓ Employee fringes consist of health, dental, optical, long term disability and life insurance, FICA, retirement and workers' compensation for the full-time employees.
- ✓ Equipment rental consists of fees paid to the City's Equipment Fund for use of trucks, mowers and etc.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$83,800	\$82,550	\$84,400
Fringes	\$25,709	\$30,000	\$32,000
Operating	\$113,685	\$117,850	\$116,850
Contractual	\$0	\$0	\$0
Capital Outlay	\$2,257	\$13,300	\$12,500

3 Year Expense Comparison



PARKS & RECREATION REVENUES

FUND 208 PARKS & RECREATION FUND REVENUES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Budgets		
					Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
566.000 GRANTS	22,976	0	0	0	0	0	0
651.000 USE & ADMISSION FEES	18,850	15,692	20,993	11,564	17,000	17,000	17,000
652.000 CONCESSION STAND	300	0	0	0	0	0	0
653.000 CONCERT DONATIONS	500	2,525	0	2,000	0	2,000	2,000
653.100 PARK DONATIONS	500	1,000	500	500	0	500	500
653.300 DONATIONS - ROTARY PARK	0	0	0	0	0	0	0
664.000 INTEREST ON INVESTMENTS	1,597	946	1,078	1,026	1,000	500	500
676.000 CONTRIBUTION FROM GENERAL FUND	177,000	172,000	172,000	185,000	185,000	217,000	222,000
677.000 RENTAL INCOME - GAZEBO & PAVILION	7,007	7,756	5,744	2,635	7,000	6,000	6,000
680.000 MISCELLANEOUS	0	0	0	0	0	0	0
680.100 HAUNTED WOODS	0	0	0	0	0	0	0
687.000 REFUNDS & REIMBURSEMENTS	0	0	0	0	0	0	0
TOTAL PARKS & RECREATION FUND REVENUES	228,730	199,920	200,315	202,725	210,000	243,000	248,000

PARKS & RECREATION EXPENDITURES

FUND 208	PARKS & RECREATION FUND EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets Amended 2005-2006	Proposed 2006-2007
	691.000 RECREATION & PARKS							
	<i>Personnel Services</i>							
	701.000 ADMINISTRATION	3,820	4,098	4,040	3,034	4,250	4,250	4,400
	702.000 MAINTENANCE SALARIES	27,750	30,026	30,794	17,507	31,000	31,000	32,000
	705.000 PART-TIME SUPERVISOR	4,770	4,377	6,189	1,770	7,550	7,550	8,000
	706.000 PART-TIME MAINTENANCE	13,739	7,918	12,139	10,527	12,000	12,000	12,000
	708.000 LIFEGUARD SALARIES	17,924	20,446	20,973	14,350	18,750	18,750	19,000
	709.000 GATEKEEPER SALARIES	8,283	6,060	9,664	8,194	8,320	9,000	9,000
	712.000 BOARD SECRETARY	0	0	0	0	430	0	0
	719.000 BENEFITS	21,518	22,985	25,709	19,867	30,000	30,000	32,000
	<i>Operating Expenses</i>							
	722.000 CONCERTS	5,600	6,800	7,660	5,276	5,000	5,000	5,000
	723.000 REGIONAL RECREATION	0	0	0	0	0	0	0
	723.100 RECREATION COMMUNITY PROMOTION	1,000	1,658	0	0	0	0	0
	723.200 HAUNTED WOODS	0	0	0	0	0	0	0
	740.000 OPERATING SUPPLIES	1,364	2,547	1,026	895	2,200	2,200	2,200
	741.000 UNIFORMS	520	356	346	222	400	400	400
	775.000 REPAIR & MAINTENANCE	5,507	7,600	9,797	8,833	6,500	9,500	9,000
	775.500 ICE RINK	0	0	0	0	0	0	0
	775.600 LAWN CUTTING	2,100	3,360	485	0	2,600	2,600	2,600
	810.000 PROFESSIONAL SERVICES	0	0	111	920	0	1,000	0
	864.000 SAFETY TRAINING	0	515	100	100	600	600	600
	910.000 INSURANCE	3,000	3,000	1,700	3,298	3,000	3,300	3,300
	920.000 UTILITIES	2,397	2,589	2,235	1,448	3,250	3,250	3,250
	943.100 EQUIPMENT RENTAL	58,237	63,863	86,359	57,732	64,000	87,000	88,000
	956.100 MISCELLANEOUS	2,530	4,835	3,865	971	5,000	3,000	2,500
	<i>Capital Outlay</i>							
	970.000 CAPITAL OUTLAY	24,238	2,271	2,208	290	10,000	10,000	7,000
	970.200 GAZEBO REPAIRS	1,040	735	49	2,750	5,000	3,000	5,000
	970.300 TENNIS COURT	0	0	0	0	0	0	0
	970.400 BUSH PARK	0	320	0	300	0	300	500
	TOTAL PARKS & RECREATION FUND EXPENDITURES	205,337	196,359	225,451	158,284	219,850	243,700	245,750
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	23,393	3,561	(25,136)	44,441	(9,850)	(700)	2,250
	FUND BALANCE JULY 1	3,997	27,390	30,952	5,816	50,257	5,816	5,116
	FUND BALANCE JUNE 30	27,390	30,952	5,816	50,257	40,407	5,116	7,366

CEMETERY FUND

Leslie Bland – DPW Director

Department Summary

Oakwood Cemetery is completely funded through grave openings, foundations, lot sales and transfers in from the General Fund. All Cemetery maintenance are expenses in this fund.

Department Goals

- Improve Oakwood Cemetery.
- Continue to promote Columbian sales.
- Help raise money for much needed improvements on the roads and drainage throughout the Cemetery.
- Honor those that have gone before.
- To appropriately fund the Cemetery.

Department Objectives

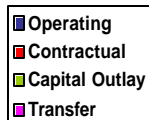
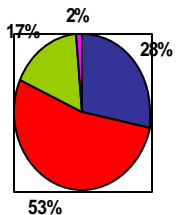
- The Cemetery Board is currently reviewing a draft plan that would accommodate major improvements including paving and drainage.
- To promote sales, on the behalf of the Cemetery Fund, City will need to continue to participate in the local media.
- Find innovative ways, such as Adopt-A-Grave program, to raise funds for needed improvements.
- Start a replacement program for Veterans' grave markers.
- Work with Questers on programs that would benefit the Cemetery.
- A discussion on how best to allocate more funding would be appropriate.

Budget Summary

- ✓Maintenance Contractual are the contracted services for mowing and other maintenance in the cemetery.
- ✓Grave opening and foundations consist of contracted cemetery services for these functions.

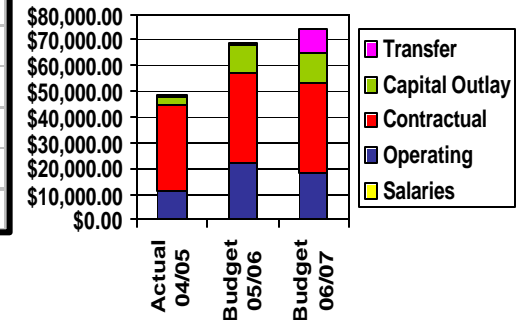
The Cemetery Fund contributes 20% of the lot sales to the Cemetery Perpetual Care Fund for future maintenance costs.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$0	\$0	\$0
Operating	\$11,349	\$21,570	\$18,570
Contractual	\$33,693	\$35,300	\$35,000
Capital Outlay	\$2,907	\$11,000	\$11,000
Transfer	\$490	\$1,000	\$1,000

3 Year Expense Comparison



CEMETERY REVENUES

FUND 209 CEMETERY FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	Proposed
628.000 GRAVE OPENINGS	18,018	21,227	12,995	19,004	20,000	20,000	20,000
629.000 FOUNDATIONS	2,104	130	0	0	0	0	0
630.000 TRANSFER OF OWNERSHIP	75	200	100	75	0	100	100
647.000 SALE OF LOTS	15,625	10,500	2,450	3,600	10,000	5,000	5,000
653.200 WEIGANT DONATIONS	0	0	0	0	0	0	0
664.000 INTEREST ON INVESTMENTS	285	314	828	321	200	200	200
676.000 CONTRIBUTION FROM GENERAL FUND	35,000	35,000	30,000	0	30,000	30,000	30,000
676.213 CONTRIBUTION FROM PERPETUAL CARE	0	0	0	0	0	0	0
687.000 REFUNDS & REIMBURSEMENTS	0	697	0	0	0	0	0
TOTAL CEMETERY FUND REVENUES	71,107	68,067	46,373	22,999	60,200	55,300	55,300

CEMETERY EXPENDITURES

FUND 209	CEMETERY FUND EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets Amended 2005-2006	Proposed 2006-2007
	277.000 CEMETERY OPERATING							
	<i>Personnel Services</i>							
	702.000 MAINTENANCE SALARIES	0	0	0	0	0	0	0
	703.000 PART-TIME SALARIES	45	0	0	0	0	0	0
	<i>Operating Expenses</i>							
	802.000 GRAVE OPENINGS	11,425	10,700	7,495	11,795	10,000	13,000	10,000
	803.000 FOUNDATION COSTS	3,233	3,180	1,830	1,884	3,000	3,000	3,000
	804.000 COMMISSIONS	2,780	2,240	530	923	4,000	2,000	2,000
	900.000 PUBLISHING	125	0	0	0	160	160	160
	920.000 UTILITIES	170	132	119	87	160	160	160
	930.000 REPAIRS	744	1,000	0	525	1,000	1,000	1,000
	930.100 MONUMENT REPAIRS	0	0	125	0	750	750	750
	956.100 MISCELLANEOUS	505	175	1,250	175	1,500	1,500	1,500
	<i>Contractual</i>							
	801.000 MAINTENANCE CONTRACT	32,720	33,701	33,237	24,750	34,000	34,000	34,500
	818.000 CONTRACTUAL	0	0	456	1,242	500	1,300	500
	<i>Capital Outlay</i>							
	970.000 CAPITAL OUTLAY	3,264	380	1,777	1,297	10,000	10,000	10,000
	974.000 LAND IMPROVEMENTS	0	99	1,130	0	1,000	1,000	1,000
	988.000 STORM DRAINS	0	0	0	0	0	0	0
	TOTAL CEMETERY OPERATIONS	55,010	51,607	47,949	42,678	66,070	67,870	64,570
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfers</i>							
	965.213 TRANSFER TO PERPETUAL CARE	2,870	2,120	490	911	2,060	1,000	1,000
	TOTAL CONTRIBUTION TO OTHER FUNDS	2,870	2,120	490	911	2,060	1,000	1,000
	TOTAL CEMETERY FUND EXPENDITURES	57,880	53,727	48,439	43,589	68,130	68,870	65,570
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	13,227	14,340	(2,066)	(20,589)	(7,930)	(13,570)	(10,270)
	FUND BALANCE JULY 1	12,832	26,059	40,400	38,334	17,745	38,334	24,764
	FUND BALANCE JUNE 30	26,059	40,400	38,334	17,745	9,815	24,764	14,494

MAJOR STREET FUND

Leslie Bland – DPW Director

Department Summary

Major Street Fund revenue source is Act 51 revenue (Gas & Weight Tax) and transfers-in from the Capital Improvement Fund. This department is responsible for the maintenance and repair of all infrastructure along 15.22 miles of major streets and 8.085 miles of State trunkline. This responsibility includes surface, right of way, forestry, traffic, storm drains and winter maintenance. Our maintenance tasks include street sweeping, pothole patching, crack sealing, curb and gutter replacement, utility cut repairs, catch basin repairs, storm water tile repairs, traffic counts, pavement markings, tree replacement, brush pickup, issuance of permits & inspections, road condition survey, snow removal, and any other work done within the street right of way. In addition, this department maintains a state trunkline (US 23) under a state contract where, with few exceptions, the City is reimbursed dollar for dollar for any maintenance along this portion of the highway.

Department Goals

- To improve major street system, traffic signals and entrances.
- To consider software to review traffic situations.
- To complete the Torrey Road Bridge.
- In conjunction with the City Manager, to pursue the turnback program.

- The City has applied for funding for reconstruction of Adelaide Street. Completion is expected in 2008.
- Studies that will identify signal related hold-ups would improve the traffic issues. Cost is unknown as the County may be able to assist.
- To receive funding through TIP program or grants.
- To keep major street entrances clean and eye appealing.
- To repair bad areas on N. Leroy and Silver Parkway.

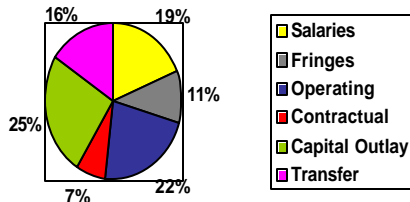
Department Objectives

- Torrey Road Bridge project is expected to be completed this fiscal year at a cost of \$1,400,000 with less than 5% local match.

Budget Summary

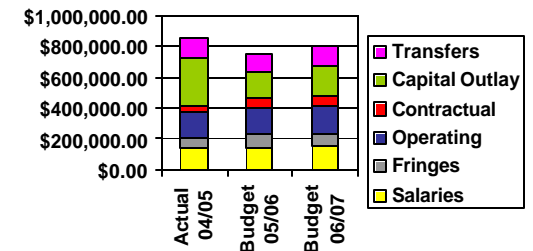
Act 51 revenues (Gas & Weight Tax) is estimated to increase 3.33% in FY 2007. Also, the Torrey Road Bridge projects will be the main capital improvement project FY 2007 budget. A transfer out of Major Streets in the amount of \$125,000 to support Local Streets is budgeted in FY 2007.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$137,664	\$143,850	\$148,600
Fringes	\$68,878	\$82,000	\$87,400
Operating	\$169,512	\$176,580	\$175,900
Contractual	\$39,046	\$55,500	\$59,000
Capital Outlay	\$308,925	\$172,000	\$202,000
Transfers	\$125,000	\$125,000	\$125,000

3 Year Expense Comparison



MAJOR STREET FUND REVENUES

FUND 202 MAJOR STREET FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	Proposed
						2005-2006	2006-2007
510.000 FEDERAL REVENUE	0	0	0	0	0	0	0
547.000 REIM-TRUNKLINE MAINTENANCE	9,381	12,847	21,901	9,709	23,100	24,850	30,350
576.000 FEDERAL REVENUE	0	0	0	0	0	0	0
577.000 GAS & WEIGHT TAX	447,500	482,414	476,528	341,469	504,500	494,150	506,500
580.000 BUILD MICHIGAN ROADS	16,000	16,465	15,900	11,907	16,000	15,900	15,900
664.000 INTEREST ON INVESTMENTS	3,493	2,763	2,065	1,705	1,500	1,000	1,000
676.000 CONTRIBUTION FROM GENERAL FUND	200,000	0	45,000	0	80,000	80,000	0
676.494 TRANSFERS FROM CIP	220,000	110,023	225,000	60,000	150,000	150,000	205,000
676.899 CONTRIBUTION FROM WORKING CAPITAL	0	0	0	0	0	0	0
687.000 REFUNDS & REIMBURSEMENTS	0	7,747	0	3,781	0	3,800	0
TOTAL MAJOR STREET FUND REVENUES	896,374	632,259	786,394	428,571	775,100	769,700	758,750

MAJOR STREET EXPENSES

FUND 202	MAJOR STREET FUND EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets Amended 2005-2006	Proposed 2006-2007
	208.000 AUDIT							
	<i>Operating Expenses</i>							
807.000	AUDIT	460	460	1,110	900	900	900	1,000
	TOTAL AUDIT	460	460	1,110	900	900	900	1,000
	449.000 ENGINEERING							
	<i>Contractual</i>							
829.000	BRIDGE INSPECTIONS	0	5,213	3,655	0	2,000	0	3,000
	TOTAL ENGINEERING	0	5,213	3,655	0	2,000	0	3,000
	456.000 PATCHING - CONTRACTUAL							
	<i>Contractual</i>							
818.000	PATCHING CONTRACTUAL	0	0	0	0	25,000	25,000	25,000
	TOTAL PATCHING - CONTRACTUAL	0	0	0	0	25,000	25,000	25,000
	457.000 CAPITAL IMPROVEMENT							
	<i>Capital Outlay</i>							
823.000	STATE ROAD - CIP	0	0	0	0	0	0	0
860.000	N. LEROY WIDENING	0	0	0	0	0	0	0
861.000	ADELAIDE/NORTH INTERSECTION	0	0	0	0	0	0	0
862.000	NORTH ROAD RESURFACING	1,041	0	1,105	0	0	0	0
862.100	SILVER LAKE & MAIN RELOCATOR	15,541	8,629	183,095	56,191	50,000	50,000	10,000
862.200	S. LEROY ST.	113,970	34,110	4,594	0	0	0	0
862.300	ADELAIDE/WALNUT/ELLEN	0	0	0	0	0	0	0
862.400	TORREY ROAD BRIDGE	11,823	48,382	45,446	23,206	150,000	60,000	90,000
863.000	SILVER LAKE RESURFACING	0	0	3,814	0	0	0	0
863.100	PEDESTRIAN CROSSING	52,307	15,046	1,238	0	0	0	0
863.200	NORTH ROAD - COUNTY	0	0	0	0	0	0	0
863.300	FIFTH ST. RESURFACING	0	0	0	0	0	0	0
863.400	TORREY/S. LONG LAKE	0	0	2,295	0	0	0	0
863.500	MAIN ST. IMPROVEMENTS	37,795	8,590	1,097	0	0	0	0
863.600	EAST ST/S. HOLLY	313,151	449	60,815	20,680	10,000	22,000	2,000
863.610	EAST/WEST ST.	0	0	0	276	60,000	40,000	100,000
863.700	OWEN/JENNINGS	0	0	5,426	0	0	0	0
863.800	SILVER LAKE/JENNINGS	0	0	0	0	0	0	0
863.900	SHIAWASSEE	0	0	0	0	0	0	0
	TOTAL CAPITAL IMPROVEMENT	545,628	115,205	308,925	100,353	270,000	172,000	202,000
	463.000 MAINTENANCE							
	<i>Personnel Services</i>							
701.000	PART-TIME SALARIES	1,144	470	4,520	0	4,700	4,700	4,850
702.000	SALARIES	85,569	95,182	94,663	83,955	95,000	97,850	100,800
	<i>Operating Expenses</i>							
740.000	OPERATING SUPPLIES	17,858	24,797	24,017	20,620	20,000	25,000	25,000
943.100	EQUIPMENT RENTAL	33,643	51,891	56,779	35,665	50,000	50,000	51,150
	<i>Contractual</i>							
818.000	CONTRACTUAL	6,402	15,649	12,750	10,231	10,000	13,000	12,000
818.100	SWEEPING/DUMPING	1,888	722	1,835	511	5,000	2,500	3,000
	TOTAL MAINTENANCE	146,505	188,712	194,564	150,983	184,700	193,050	196,800

MAJOR STREET EXPENSES

FUND 202	MAJOR STREET FUND EXPENDITURES		Actual	Actual	Actual	Actual	Original	Budgets	Proposed
			2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	2006-2007
		474.000 TRAFFIC SERVICES							
		702.000 SALARIES							
		740.000 OPERATING SUPPLIES							
		920.000 UTILITIES							
		943.100 EQUIPMENT RENTAL							
		818.000 CONTRACTUAL							
		829.000 BRIDGE INSPECTIONS							
		TOTAL TRAFFIC SERVICES							
		475.000 RAILROAD							
		925.000 GRAND TRUNK CROSSING LEASE MNT							
		TOTAL RAILROAD							
		479.000 SNOW & ICE CONTROL							
		702.000 SALARIES							
		740.000 OPERATING SUPPLIES							
		943.100 EQUIPMENT RENTAL							
		818.000 CONTRACTUAL							
		TOTAL SNOW & ICE CONTROL							
		482.000 DPW DIRECTOR							
		701.000 ADMINISTRATIVE COST							
		741.000 UNIFORMS							
		864.000 CONFERENCES & DUES							
		943.100 EQUIPMENT RENTAL							
		960.000 EDUCATION & TRAINING							
		TOTAL DPW DIRECTOR							

MAJOR STREET EXPENSES

FUND 202	MAJOR STREET FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	Proposed 2006-2007
	486.000 TRUNKLINE							
	<i>Personnel Services</i>							
	702.000 SALARIES	1,525	10,862	2,138	6,808	6,000	8,000	6,000
	<i>Operating Expenses</i>							
	931.000 SURFACE MAINTENANCE	0	519	1,626	1,626	1,500	1,500	1,500
	932.000 SWEEPING	203	926	594	279	2,600	2,600	1,600
	933.000 SHOULDER MAINTENANCE	0	59	742	0	4,000	4,000	4,000
	934.000 DRAIN & DITCH	37	1,031	1,789	131	1,700	1,700	1,700
	935.000 RSDS CLEANUP	0	219	68	0	200	200	200
	936.000 WEED CONTROL	58	99	14	0	100	100	100
	937.000 SIGNALS & SIGNS	5,202	5,389	6,335	4,276	3,000	4,500	3,000
	938.000 SNOW & ICE	7,829	9,789	11,646	7,942	12,000	12,000	12,000
	939.000 TREE REMOVAL	0	0	0	0	0	0	0
	967.000 CAR POOL PARKING	159	0	0	74	0	250	250
	TOTAL TRUNKLINE	15,013	28,892	24,951	21,135	31,100	34,850	30,350
	951.000 EMPLOYEE INSURANCE							
	<i>Personnel Services</i>							
	910.000 BENEFITS	70,181	57,215	66,740	43,007	73,000	74,000	81,400
	TOTAL EMPLOYEE INSURANCE	70,181	57,215	66,740	43,007	73,000	74,000	81,400
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfers</i>							
	965.203 CONTRIBUTION TO LMV FUND	100,000	100,000	125,000	40,000	150,000	125,000	125,000
	965.373 CONTRIBUTION TO ACT 175 DEBT	0	0	0	0	0	0	0
	TOTAL CONTRIBUTION TO OTHER FUNDS	100,000	100,000	125,000	40,000	150,000	125,000	125,000
	TOTAL MAJOR STREET FUND EXPENDITURES	1,032,060	601,234	849,024	444,282	859,400	754,930	797,900
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(135,687)	31,025	(62,630)	(15,712)	(84,300)	14,770	(39,150)
	FUND BALANCE JULY 1	211,886	76,200	107,224	44,594	28,882	44,594	59,364
	FUND BALANCE JUNE 30	76,200	107,224	44,594	28,882	(55,418)	59,364	20,214

LOCAL STREET FUND

Leslie Bland – DPW Director

Department Summary

The major source of revenue for the Local Street Fund is Act 51 revenue (Gas & Weight Tax). This department is responsible for the maintenance and repair of all infrastructure along 31.60 miles of local streets. This responsibility includes surface, right of way, forestry, traffic, storm drains and winter maintenance. Our maintenance tasks include street sweeping, pothole patching, crack sealing, curb and gutter replacement, utility cut repairs, catch basin repairs, storm water tile repairs, traffic counts, pavement markings, tree replacement, brush pickup, issuance of permits & inspections, road condition survey, snow removal, and any other work done within the street right of way.

Department Goals

- To continue the Local Streets Capital Improvement program.
- To continually improve local streets.
- To improve traffic signals.
- To maintain and improve roads.
- To repair and replace old signs.
- To keep streets passable during the winter months.
- To consider software to review traffic situations.

Department Objectives

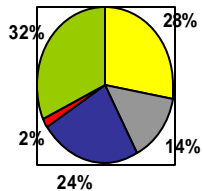
- Funding of studies that will identify signal related hold-ups would improve the traffic issues.
- To continually improve local streets so that citizen satisfaction is optimized.

Budget Summary

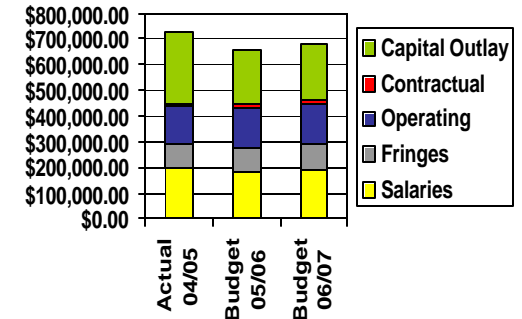
Act 51 revenues are projected to increase 2.14% for FY 2007. Local Street Fund will receive a contribution of \$125,000 from Major Street Fund. Local street improvements of \$200,000 are budgeted for FY 2007.

3 Year Expense Comparison

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$196,483	\$184,950	\$190,440
Fringes	\$89,634	\$89,200	\$98,000
Operating	\$152,646	\$160,435	\$160,330
Contractual	\$8,877	\$12,000	\$13,000
Capital Outlay	\$281,991	\$207,465	\$220,000



LOCAL STREET REVENUES

FUND 203 LOCAL STREET FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	Proposed 2006-2007
566.000 GRANTS	0	0	0	0	0	0	0
573.000 STATE OF MICHIGAN - ACT 48	0	29,870	32,884	0	30,000	32,800	32,800
577.000 GAS & WEIGHT TAX	167,685	185,078	185,033	133,881	189,900	185,900	190,700
580.000 BUILD MICHIGAN ROADS	5,996	5,608	5,117	4,669	6,000	6,000	6,000
664.000 INTEREST ON INVESTMENTS	1,505	1,025	787	1,225	1,000	1,500	1,500
676.000 CONTRIBUTION FROM GENERAL FUND	60,000	70,000	205,000	100,000	120,000	120,000	100,000
676.202 CONTRIBUTION FROM MMV	100,000	100,000	125,000	40,000	150,000	125,000	125,000
676.494 TRANSFERS FROM CIP	200,000	225,000	186,000	185,000	200,000	200,000	220,000
680.000 MISCELLANEOUS REVENUE	0	0	0	0	0	0	0
687.000 REFUNDS & REIMBURSEMENTS	0	0	0	0	0	0	0
TOTAL LOCAL STREET FUND REVENUES	535,186	616,581	739,820	464,775	696,900	671,200	676,000

LOCAL STREET EXPENDITURES

FUND 203	LOCAL STREET FUND EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets Amended 2005-2006	Proposed 2006-2007
	208.000 AUDIT							
	<i>Operating Expenses</i>							
807.000	AUDIT	460	460	1,110	900	900	900	1,000
	TOTAL AUDIT	460	460	1,110	900	900	900	1,000
	452.000 RESURFACING							
	<i>Personnel Services</i>							
702.000	SALARIES	0	0	0	0	0	0	0
	TOTAL RESURFACING	0	0	0	0	0	0	0
	457.000 CAPITAL IMPROVEMENT							
	<i>Capital Outlay</i>							
818.000	CAPITAL OUTLAY	245,172	222,093	281,991	207,465	250,000	207,465	220,000
969.000	WOOD STREET RESURFACING	0	0	0	0	0	0	0
969.100	PARK STREET/S. HOLLY STREET INTERSECTION	289	0	0	0	0	0	0
969.200	SECOND STREET	0	0	0	0	0	0	0
	TOTAL CAPITAL IMPROVEMENT	245,461	222,093	281,991	207,465	250,000	207,465	220,000
	463.000 MAINTENANCE							
	<i>Personnel Services</i>							
701.000	PART-TIME SALARIES	6,120	14,534	11,666	16,288	16,450	16,450	17,000
702.000	SALARIES	120,998	128,112	142,819	98,117	136,000	136,000	140,080
	<i>Operating Expenses</i>							
740.000	OPERATING SUPPLIES	15,998	12,031	21,615	7,734	22,500	22,500	22,500
943.100	EQUIPMENT RENTAL	73,461	86,808	90,135	50,254	88,000	88,000	90,000
	<i>Contractual</i>							
818.000	CONTRACTUAL	2,000	11,331	6,251	0	10,000	10,000	10,000
818.100	SWEEPING/DUMPING	0	0	0	0	2,000	2,000	2,000
	TOTAL MAINTENANCE	218,577	252,815	272,486	172,393	274,950	274,950	281,580
	474.000 TRAFFIC SERVICES							
	<i>Personnel Services</i>							
702.000	SALARIES	3,349	1,730	2,731	2,949	2,350	3,000	3,000
	<i>Operating Expenses</i>							
727.000	SUPPLIES	0	0	0	2	1,000	1,000	1,000
740.000	OPERATING SUPPLIES	1,353	0	0	0	0	0	0
920.000	UTILITIES	1,214	1,258	1,478	998	1,000	1,500	1,500
943.100	EQUIPMENT RENTAL	1,560	674	612	498	1,000	1,000	1,000
	<i>Contractual</i>							
818.000	CONTRACTUAL	83	0	2,626	0	0	0	0
	TOTAL TRAFFIC SERVICES	7,558	3,662	7,447	4,447	5,350	6,500	6,500

LOCAL STREET EXPENDITURES

FUND 203	LOCAL STREET FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	Proposed 2006-2007
	475.000 RAILROAD							
	<i>Operating Expenses</i>							
925.000	GRAND TRUNK CROSSING LEASE MNT	0	0	0	0	3,500	3,500	3,500
	TOTAL RAILROAD	0	0	0	0	3,500	3,500	3,500
	479.000 SNOW & ICE CONTROL							
	<i>Personnel Services</i>							
702.000	SALARIES	12,616	9,086	13,792	9,304	12,000	12,000	12,360
	<i>Operating Expenses</i>							
740.000	OPERATING SUPPLIES	15,170	17,469	21,176	19,061	19,000	21,200	19,000
943.100	EQUIPMENT RENTAL	9,858	10,772	14,794	5,498	12,000	12,000	12,000
	<i>Contractual</i>							
818.000	CONTRACTUAL	0	0	0	0	1,000	0	1,000
	TOTAL SNOW & ICE CONTROL	37,644	37,327	49,762	33,862	44,000	45,200	44,360
	482.000 DPW DIRECTOR							
	<i>Personnel Services</i>							
701.000	ADMINISTRATIVE COST	15,428	16,087	25,474	7,568	17,500	17,500	18,000
	<i>Operating Expenses</i>							
741.000	UNIFORMS	1,160	1,155	900	538	1,130	1,130	1,130
864.000	CONFERENCES & DUES	1,772	583	827	687	700	705	700
943.100	EQUIPMENT RENTAL	6,000	7,000	0	7,000	7,000	7,000	7,000
	TOTAL DPW DIRECTOR	24,360	24,825	27,201	15,794	26,330	26,335	26,830
	951.000 EMPLOYEE INSURANCE							
	<i>Personnel Services</i>							
910.000	BENEFITS	86,026	77,368	89,634	57,134	87,200	89,200	98,000
	TOTAL EMPLOYEE INSURANCE	86,026	77,368	89,634	57,134	87,200	89,200	98,000
	TOTAL LOCAL STREET FUND EXPENDITURES	620,086	618,550	729,631	491,995	692,230	654,050	681,770
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(84,900)	(1,967)	10,189	(27,220)	4,670	17,150	(5,770)
	FUND BALANCE JULY 1	88,262	3,361	1,393	11,581	11,581	11,581	28,731
	FUND BALANCE JUNE 30	3,361	1,393	11,581	(15,639)	16,251	28,731	22,961

SEWER OPERATING FUND

Leslie Bland – DPW Director

Sewer Operating Fund Summary

The City of Fenton was a participant in the County-wide sanitary sewer construction program. The City has contracts with Genesee County Water and Waster Services for the cost of the construction of the sewer system and also the operation of the treatment plant. The Sewer Fund operates like a business including capital costs (such as depreciation and debt service). All costs are recovered with fees and charges, rather than with taxes or similar resources.

Department Goals

- Continue TV program throughout the sewer system to find trouble areas.

- Rebuild manholes as funds and time allow.
- Work with Genesee County to help find any overflow areas that might exist.
- Replace or repair areas in the sewer system that are needed.
- Clean Dead-end manholes every two months to eliminate backups.
- Update GIS.
- To begin new sewer projects.

Department Objectives

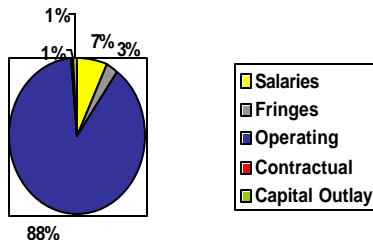
- To possess a sewer system that works well and causes the least amount of backups as possible.
- To repair approximately 30 manholes.
- As directed by Council, we have applied for and have received funding for new sewer projects.

Budget Summary

Sewer rate and capital charge increases are anticipated for 2007. Budgeted revenue figures are based on these increases. Sewer lines throughout the City are maintained by the DPW.

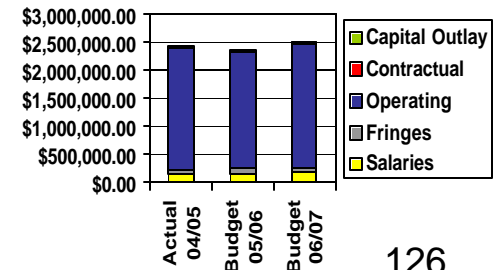
- ✓The salaries include administration of City Manager (18%), DPW Director (30%) and Treasurer (10%).
- ✓Other salaries include a clerical person and DPW workers wages.
- ✓The County bills the City on a quarterly basis for operating expenses for the Sewer Treatment Plant.
- ✓The City has debt payments on the treatment plant scheduled through 2019.

Proposed Expense Budget



Expense Summary:	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$158,135	\$166,100	\$171,300
Fringes	\$73,597	\$71,700	\$75,200
Operating	\$2,151,657	\$2,093,120	\$2,228,250
Contractual	\$27,746	\$15,000	\$15,000
Capital Outlay	\$12,519	\$30,000	\$20,000

3 Year Expense Comparison



SEWER FUND REVENUES

FUND 590 SEWER SYSTEM FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	Proposed
490.000 TAP-IN FEES	450,660	413,085	305,060	436,980	250,000	450,000	250,000
491.000 LATERAL FEES	0	0	0	0	0	0	0
600.000 SEWER SERVICE INCOME	1,809,840	1,794,139	1,126,296	572,110	1,610,000	1,044,000	1,519,840
643.000 QUARTERLY CAPITAL CHARGE	0	0	542,527	294,488	240,000	588,000	1,028,000
650.000 SALE OF FIXED ASSETS	0	0	0	0	0	0	0
664.000 INTEREST ON INVESTMENTS	60,240	50,069	65,425	51,861	50,000	65,000	50,000
676.951 CONTRIBUTION FROM SEWER DEBT	34,698	0	0	0	0	0	0
680.000 MISCELLANEOUS	0	30	199	0	0	0	0
TOTAL SEWER SYSTEM FUND REVENUES	2,355,438	2,257,322	2,039,507	1,355,439	2,150,000	2,147,000	2,847,840

SEWER FUND EXPENDITURES

FUND 590	SEWER SYSTEM FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	Proposed 2006-2007
548.000 SEWER								
	<i>Personnel Services</i>							
701.000	ADMINISTRATIVE	37,108	43,207	41,246	31,181	45,900	45,900	47,300
702.000	MAINTENANCE SALARIES	96,048	101,764	106,062	80,046	109,200	109,200	112,500
703.000	CLERICAL SALARIES	0	3,374	0	0	0	0	0
719.000	EMPLOYEE FRINGES	52,813	63,662	73,597	54,658	74,500	71,700	75,200
	<i>Operating Expenses</i>							
727.000	OFFICE SUPPLIES	1,887	2,038	2,941	280	4,000	4,000	4,000
728.000	POSTAGE	1,645	1,089	2,121	1,177	1,800	2,400	2,500
741.000	UNIFORM & CLEANING	435	383	474	396	450	450	480
775.000	REPAIR & MAINTENANCE SUPPLIES	1,965	2,602	13,837	2,191	5,000	5,000	5,000
807.000	AUDIT FEES	2,130	1,280	2,600	2,200	2,600	2,200	2,300
810.000	PROFESSIONAL SERVICES	18,563	3,830	40,053	6,020	10,000	10,000	10,000
819.100	WEBSITE	0	0	0	0	0	0	0
826.000	LEGAL FEES	34,842	37,704	8,074	3,103	5,000	5,000	20,000
855.000	MISS DIG	0	355	268	0	420	420	420
938.000	STREET REPAIRS	0	0	0	0	1,000	1,000	1,000
943.100	EQUIPMENT RENTAL	32,952	36,399	31,224	19,540	34,000	34,000	34,000
960.000	EDUCATION & TRAINING	1,923	1,294	875	824	1,000	1,000	1,000
	<i>Contractual</i>							
818.000	MAINTENANCE CONTRACTED	10,228	19,279	4,277	3,001	5,000	5,000	5,000
	<i>Capital Outlay</i>							
972.000	GIS/COMPUTER	23,000	17,107	12,519	16,502	30,000	30,000	20,000
TOTAL SEWER		315,539	335,366	340,167	221,119	329,870	327,270	340,700
549.000 LIFT STATION								
	<i>Personnel Services</i>							
702.000	MAINTENANCE SALARIES	11,192	8,021	10,827	5,165	10,600	11,000	11,500
	<i>Operating Expenses</i>							
740.000	SUPPLIES	5,232	7,510	9,939	5,793	10,000	10,000	10,000
920.000	UTILITIES	11,800	10,968	11,985	10,395	16,000	16,000	16,000
934.000	OFFICE EQUIPMENT	658	0	0	0	1,250	1,250	1,300
943.100	EQUIPMENT RENTAL	3,458	1,871	1,671	1,027	1,800	1,800	1,850
	<i>Contractual</i>							
818.000	CONTRACTED	1,631	4,991	23,469	6,075	10,000	10,000	10,000
TOTAL LIFT STATION		33,971	33,361	57,891	28,455	49,650	50,050	50,650

SEWER FUND EXPENDITURES

FUND 590 SEWER SYSTEM FUND EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets	
						Amended 2005-2006	Proposed 2006-2007
962.000 DEBT RETIREMENT							
<i>Operating Expenses</i>							
995.000 INTEREST ON BONDS	658,963	627,178	592,872	511,953	553,320	512,000	431,800
999.000 PAYING AGENT FEES	533	429	859	1,176	600	900	900
TOTAL DEBT RETIREMENT	659,496	627,608	593,731	513,128	553,920	512,900	432,700
962.000 PLANT OPERATION							
<i>Operating Expenses</i>							
801.000 SEWER DISPOSAL PLANT OPERATION	880,766	883,210	884,521	440,799	940,000	940,000	1,140,000
910.000 INSURANCE	27,583	28,000	23,000	21,434	23,000	21,500	21,500
941.000 BUILDING RENT	28,325	29,175	29,000	7,300	29,200	29,200	29,200
943.100 EQUIPMENT RENTAL	0	0	0	0	0	0	0
968.000 DEPRECIATION EXPENSE	404,417	486,631	495,343	0	486,000	495,000	495,000
TOTAL PLANT OPERATION	1,341,090	1,427,016	1,431,865	469,533	1,478,200	1,485,700	1,685,700
967.000 CONTRIBUTION TO OTHER FUNDS							
<i>Transfers</i>							
965.951 CONTRIBUTION TO SEWER DEBT	0	0	0	0	0	0	0
TOTAL CONTRIBUTION TO OTHER FUNDS	0	0	0	0	0	0	0
TOTAL SEWER SYSTEM FUND EXPENDITURES	2,350,097	2,423,351	2,423,654	1,232,236	2,411,640	2,375,920	2,509,750
NET INCOME (LOSS)	5,341	(166,029)	(384,146)	123,203	(261,640)	(228,920)	338,090

WATER OPERATING FUND

Leslie Bland – DPW Director

Water Operating Fund Summary

This fund provides water services to the City, including capital costs (such as depreciation and debt service), operating more like a business. All costs are recovered with fees and charges, rather than with taxes or similar revenues. The City operates its own wells and water treatment plants.

Department Goals

- To improve the quality of water for the City of Fenton residents.
- To isolate water main breaks more efficiently and properly.
- To continue to monitor new water plant operations and quality of water.

- Update the GIS with the new ARC view system.
- Continue Cross Connection program for three more years.
- To begin new water projects.

Department Objectives

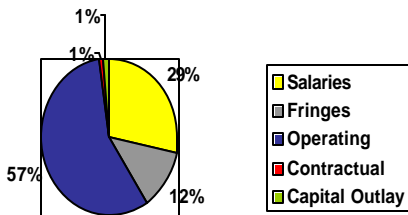
- Institute a hydrant flushing program to remove impurities from the water system.
- Institute a valve operation program to determine location of water main breaks and problems within water system.
- Replace old mains in the water system as funds allow.
- As directed by Council, we have applied for and have received funding for new water projects.

Budget Summary

Water rates increases are anticipated for 2007. Budgeted revenue figures are based on these increases.

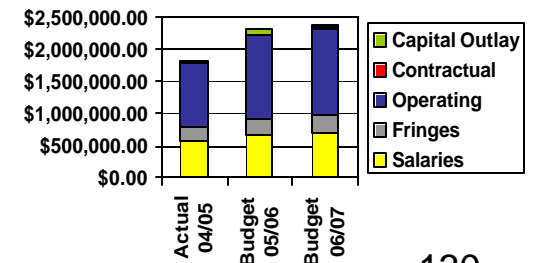
- ✓Administrative salaries consists of City Manager (19%), DPW Director (30%) and Treasurer (10%). One clerical person and four water department employees are included in salaries.
- ✓An additional employee may be needed to operate the new water plant. All fringe benefits for these employees are paid from this fund.
- ✓All operating expenses for the treatment and maintenance of water mains are expensed in this fund.
- ✓The City has debt payments on the new water plant scheduled through 2023.

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$572,847	\$656,400	\$677,600
Fringes	\$225,137	\$266,600	\$284,200
Operating	\$978,562	\$1,277,950	\$1,343,350
Contractual	\$5,540	\$12,000	\$22,000
Capital Outlay	\$27,290	\$83,405	\$35,000

3 Year Expense Comparison



WATER FUND REVENUES

FUND 591	WATER FUND REVENUES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Budgets		
						Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
490.000	TAP-IN FEES	132,523	154,665	133,070	133,263	150,000	150,000	150,000
491.000	LATERAL FEES	0	0	0	0	0	0	0
626.000	PARTS & SERVICES INCOME	10,350	5,009	4,377	31,404	0	31,404	0
642.000	WATER SERVICE INCOME	1,236,190	1,410,117	1,131,089	817,452	1,700,000	1,450,000	1,776,200
643.000	QUARTERLY CAPITAL CHARGE	0	0	585,226	272,302	565,500	585,500	675,000
650.000	SALE OF FIXED ASSETS	0	0	(63,706)	0	0	0	0
655.000	PENALTIES & SERVICE CALLS	21,976	27,151	27,483	31,931	27,000	35,000	30,000
664.000	INTEREST ON INVESTMENTS	73,006	72,222	48,179	11,133	40,000	17,000	20,000
668.000	SALE OF FIXED ASSETS	0	0	0	0	0	0	0
677.000	EQUIPMENT RENTAL INCOME	0	0	0	0	0	0	0
880.000	MISCELLANEOUS	905	980	620	380	500	500	500
694.000	CASH OVER & SHORT	0	85	0	0	0	0	0
	TOTAL WATER FUND REVENUES	1,474,949	1,670,229	1,866,337	1,297,866	2,483,000	2,269,404	2,651,700

WATER FUND EXPENDITURES

FUND 591	WATER FUND EXPENDITURES	Budgets						
		Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
173.000 WATER ADMINISTRATIVE								
<i>Personnel Services</i>								
701.000	ADMINISTRATIVE	38,511	45,524	42,093	31,840	48,400	48,400	49,900
702.000	MAINTENANCE SALARIES	47,346	50,005	50,838	37,749	53,000	53,000	54,700
719.000	EMPLOYEE FRINGES	105,154	110,133	129,384	101,647	127,000	149,000	157,200
<i>Operating Expenses</i>								
727.000	OFFICE SUPPLIES	3,121	3,292	4,191	2,313	5,000	5,000	5,000
728.000	POSTAGE	3,643	3,543	3,557	2,337	2,500	4,000	4,000
807.000	AUDIT FEES	1,950	1,950	3,330	1,300	2,600	1,300	1,300
810.000	PROFESSIONAL SERVICES	5,085	3,260	5,127	8,243	5,000	10,000	20,000
819.100	WEBSITE	0	0	0	0	5,000	5,000	5,000
826.000	LEGAL FEES	2,500	0	0	0	5,000	5,000	5,000
853.000	TELEPHONES	1,851	127	0	0	1,000	1,000	1,000
855.000	MISS DIG	354	15	371	379	2,000	1,000	10,000
864.000	CONFERENCES & DUES	1,988	2,406	3,293	4,167	4,000	4,500	4,500
910.000	INSURANCE	27,583	34,475	28,000	26,381	28,000	26,400	26,400
934.000	OFFICE EQUIPMENT MAINTENANCE	300	0	0	0	2,000	2,000	2,000
941.000	BUILDING RENT	28,325	31,000	29,350	7,750	31,000	31,000	31,000
956.100	MISCELLANEOUS	227	971	97	50	1,500	1,500	1,500
968.000	DEPRECIATION EXPENSE	181,496	188,748	184,798	0	410,000	410,000	410,000
TOTAL WATER ADMINISTRATIVE		449,435	475,449	484,428	224,155	733,000	758,100	788,500
266.000 WATER PLANT								
<i>Personnel Services</i>								
702.000	SALARIES	0	22,684	222,616	201,529	263,000	285,000	293,000
719.000	EMPLOYEE FRINGES	0	8,286	95,753	85,548	121,500	117,600	127,000
<i>Operating Expenses</i>								
740.000	OPERATING SUPPLIES	0	29,091	229,890	154,291	226,500	226,500	230,000
741.000	UNIFORMS	0	0	577	633	1,000	1,000	1,000
853.000	TELEPHONES	0	7,380	3,508	3,410	5,000	5,000	5,000
910.000	INSURANCE	0	0	10,000	0	10,000	10,000	10,000
920.000	UTILITIES	0	46	100,042	85,386	125,000	110,600	114,000
931.000	BUILDING MAINTENANCE	0	86	4,479	6,048	3,000	8,000	5,000
956.100	MISCELLANEOUS	0	4,062	22,743	669	5,000	3,000	3,000
<i>Contractual</i>								
818.000	CONTRACTED SERVICES	0	0	0	0	5,000	5,000	15,000
TOTAL WATER PLANT		0	71,635	689,608	537,515	765,000	771,700	803,000

WATER FUND EXPENDITURES

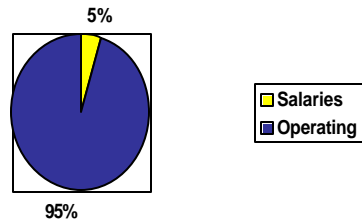
FUND 591 WATER FUND EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets Amended 2005-2006	Proposed 2006-2007
900.000 WATER OPERATING							
<i>Personnel Services</i>							
702.000 SALARIES	236,302	241,527	257,301	170,805	283,250	270,000	280,000
<i>Operating Expenses</i>							
740.000 OPERATING SUPPLIES	36,502	42,203	23,138	22,134	28,000	28,000	28,000
741.000 UNIFORMS	1,197	1,166	796	396	3,100	3,100	3,100
751.000 GAS & OIL	4,991	4,486	5,006	4,402	6,000	6,000	8,000
778.000 METERS	17,264	23,424	(2,830)	25,906	50,000	50,000	50,000
920.000 UTILITIES	72,644	93,862	16,608	13,526	18,000	20,000	20,000
922.000 TESTING CHARGES	2,988	1,637	6,357	522	3,000	3,000	3,000
930.000 WELL & TANK REPAIRS	44,654	5,035	4,212	7,271	5,000	8,000	5,000
931.000 BUILDING MAINTENANCE	455	2,394	439	7,182	3,000	7,500	3,000
933.000 TREATMENT PLANT REPAIRS & MAINTENANCE	7,010	578	1,348	1,608	5,000	5,000	5,000
934.100 OFFICE EQUIPMENT MAINTENANCE	0	0	0	0	250	250	250
943.100 EQUIPMENT RENTAL	9,001	12,475	15,179	5,268	15,000	15,000	15,000
956.100 TOOLS & MISCELLANEOUS	1,000	135	800	0	1,000	1,000	1,000
963.000 UTILITY DAMAGE CLAIMS	1,300	0	0	0	1,300	1,300	1,300
<i>Contractual</i>							
818.000 CONTRACTED SERVICES	8,780	6,200	5,540	2,660	7,000	7,000	7,000
<i>Capital Outlay</i>							
971.000 WELLHEAD PROTECTION	603	0	0	0	0	0	0
971.100 WELLHEAD PROTECTION	2,808	100	2,071	38,403	10,000	38,405	0
971.300 CROSS CONNECTION	16,803	14,400	13,200	9,600	15,000	15,000	15,000
972.000 GIS/COMPUTER	28,000	25,000	12,019	13,811	30,000	30,000	20,000
TOTAL WATER OPERATING	492,298	474,622	361,184	323,494	483,900	508,555	464,650
901.000 CAPITAL PROJECTS							
<i>Operating Expenses</i>							
810.000 LEGAL & CONSULTING	59,034	0	0	0	0	0	60,000
<i>Contractual</i>							
818.000 ENGINEERING	0	0	0	0	0	0	0
TOTAL LIFT CAPITAL PROJECTS	59,034	0	0	0	0	0	60,000
902.000 REPAIRS							
<i>Operating Expenses</i>							
933.000 WATER MAINTENANCE REPAIRS	7,314	8,064	14,320	7,650	10,000	10,000	10,000
933.100 POLY PIG	0	0	0	0	0	0	0
934.000 OFFICE EQUIPMENT MAINTENANCE	0	0	0	0	0	0	0
TOTAL REPAIRS	7,314	8,064	14,320	7,650	10,000	10,000	10,000
945.000 DEBT RETIREMENT							
<i>Operating Expenses</i>							
995.000 INTEREST	35,978	169,800	259,836	247,219	248,000	248,000	236,000
999.000 PAYING AGENT FEES	0	0	0	0	0	0	0
TOTAL DEBT RETIREMENT	35,978	169,800	259,836	247,219	248,000	248,000	236,000
TOTAL WATER FUND EXPENDITURES	1,044,057	1,199,570	1,809,377	1,340,033	2,239,900	2,296,355	2,362,150
NET INCOME (LOSS)	430,890	470,659	56,961	(42,168)	243,100	(26,951)	289,550

EQUIPMENT FUND

Leslie Bland – DPW Director

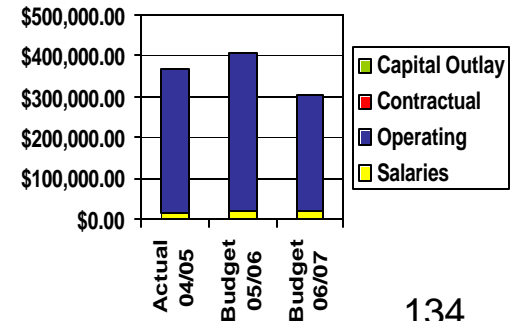
Department Summary	Department Goals	Budget Summary
<p>This department is for the operating and maintaining certain automotive and street maintenance equipment used by other City departments. Such costs are billed to the other departments based on rental rates established by the State Department of Highways and Transportation. Actual costs include depreciation on the machinery and equipment used to provide the service. The majority of the machinery and equipment maintained in this fund was purchased by other City departments. Replacement of the assets will be financed by the Equipment Fund resources and continued contributions from other funds.</p>	<ul style="list-style-type: none"> •To capture accurate costs for budgetary impact. •To consider truck purchases. <p style="text-align: center;">Department Objectives</p> <ul style="list-style-type: none"> •As the older trucks become more costly to continue operate, it may be time to consider truck purchases to maximize the City's resources. 	<p>✓ Purchases planned for FYE 2007 are:</p> <ol style="list-style-type: none"> 1. Street sweeper ((\$165,000) 2. Two pickups (\$40,000) 3. Two ¾ ton trucks (\$65,000) <p>A grader was purchased in July 2005 through a lease purchase agreement payable through 2008 at \$23,650 per year.</p>

Proposed Expense Budget



3 Year Expense Comparison

Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$16,680	\$19,500	\$20,000
Operating	\$347,812	\$387,040	\$382,205
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0



EQUIPMENT FUND REVENUES

FUND 640 EQUIPMENT FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	Proposed
					2005-2006	2005-2006	2006-2007
650.000 SALE OF FIXED ASSETS	3,001	11,616	1,983	30,564	0	30,132	0
664.000 INTEREST ON INVESTMENTS	4,282	4,275	10,457	3,871	4,500	5,500	5,500
677.000 EQUIPMENT RENTAL INCOME	349,446	364,024	404,211	257,954	357,300	378,300	372,800
678.000 GAS & OIL REIMBURSEMENT	10,865	25,312	25,067	28,413	20,000	40,000	40,000
687.000 REFUNDS & REIMBURSEMENTS	3,993	3,427	2,628	0	3,500	0	0
TOTAL EQUIPMENT FUND REVENUES	371,586	408,654	444,345	320,803	385,300	453,932	418,300

EQUIPMENT FUND EXPENDITURES

FUND 640	EQUIPMENT FUND EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets Amended 2005-2006	Proposed 2006-2007
	932.000 EQUIPMENT							
	<i>Personnel Services</i>							
702.000	SALARIES	10,552	12,190	16,680	14,008	19,500	19,500	20,000
	<i>Operating Expenses</i>							
740.000	OPERATING SUPPLIES	11,677	6,614	12,313	3,941	8,000	8,000	9,000
741.000	UNIFORMS	0	0	0	0	650	650	650
751.000	GAS & OIL	30,613	47,246	60,972	51,556	55,000	70,000	70,000
752.000	TOOLS	(1,078)	738	597	644	1,000	1,000	1,000
851.000	RADIO COMMUNICATIONS	2,004	1,726	1,191	1,191	2,900	2,900	3,000
853.000	TELEPHONES	5,984	7,048	6,889	5,134	6,000	7,000	7,000
910.000	INSURANCE	15,120	19,496	14,813	14,841	15,000	14,850	14,850
920.000	UTILITIES	17,668	34,754	26,463	25,105	36,000	36,000	36,000
931.000	BUILDING MAINTENANCE	25,560	24,049	27,016	22,328	25,000	25,000	25,000
933.000	MAINTENANCE	31,164	36,002	40,710	36,096	40,000	50,000	45,000
934.000	POLICE MAINTENANCE	42,271	19,010	24,197	18,494	25,000	25,000	25,000
943.000	EQUIPMENT RENTAL	844	149	0	100	0	0	0
943.100	EQUIPMENT RENTAL	0	186	0	64	1,030	1,030	1,030
953.000	DRIVERS LICENSE FEES	1,220	299	408	100	600	600	600
956.100	MISCELLANEOUS	796	270	298	868	600	1,000	1,000
968.000	DEPRECIATION EXPENSE	132,029	141,069	131,945	0	140,000	140,000	140,000
995.000	INTEREST	876	0	0	4,007	0	4,010	3,075
	TOTAL EQUIPMENT FUND EXPENDITURES	327,300	350,847	364,492	198,476	376,280	406,540	402,205
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	44,286	57,807	79,853	122,327	9,020	47,392	16,095
	FUND BALANCE JULY 1	554,395	598,680	656,488	736,341	858,668	736,341	783,733
	FUND BALANCE JUNE 30	598,680	656,488	736,341	858,668	867,688	783,733	799,828

Public Service Vehicle Replacement Schedule

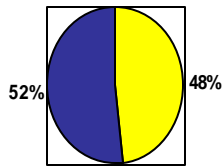
		2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
DPW	Street Sweeper	\$165,000				
DPW	2002 Dump Truck with Snow Blade and Salter				\$90,000	
DPW	2001 a Dump Truck with Snow Blade and Salter		\$83,000			
DPW	2 - 2000 Pick Up Trucks	\$40,000				
DPW	DPW Grader - Lease Purchase	\$23,650	\$23,650	\$23,650		
DPW	2000 Dump Truck with Snow Blade and Salter			\$84,000		
DPW	1 Ton Flat Racks				\$40,000	\$40,000
DPW	Side Mower Tractor				\$45,000	
DPW	Mower Trailer				\$20,000	
DPW	1997 Backhoe		\$100,000			
DPW	Parks Mower Tractor					\$45,000
Water	1 Ton Truck		\$90,000			
Water	1997 Backhoe		\$100,000			
Water	2000 Dump Truck					
Water	2 - 2000 3/4 Ton Trucks	\$65,000				
Total		\$293,650	\$396,650	\$107,650	\$195,000	\$85,000

CAPITAL IMPROVEMENT FUND

Michael Senyko – City Manager

Department Summary	Department Objectives	Budget Summary
<p>To account for contributions from the General Fund equaling 1.5 mills of the City's total tax levy. These funds are primarily used for Major and Local Street Fund capital improvement projects and storm drain construction.</p>	<p>To continue to provide financial resources to fund street improvements.</p>	<p>The contribution from the General Fund will be \$405,000 for FY 2007.</p> <p>Transfer Out to the Major Street Fund will provide funds for the Torrey Road Bridge and West Street Improvements.</p> <p>Transfer Out of \$220,000 to the Local Street Fund will provide funds for paving local streets.</p>

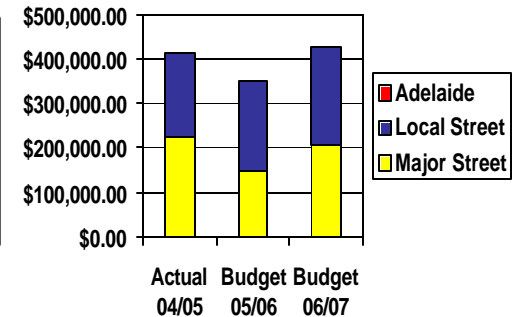
Proposed Expense Budget



■ Major Street
■ Local Street

Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Major Street	\$225,000	\$150,000	\$205,000
Local Street	\$186,000	\$200,000	\$220,000
Adelaide	\$0	\$0	\$0

3 Year Expense Comparison



CAPITAL IMPROVEMENT REVENUES

FUND 494 CAPTIAL IMPROVEMENT FUND REVENUES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets Amended 2005-2006	Proposed 2006-2007
664.000 INTEREST ON INVESTMENTS	214	1,150	1,501	1,353	1,000	1,000	1,500
676.000 CONTRIBUTION FROM GENERAL FUND	420,000	460,000	274,000	370,000	370,000	370,000	405,000
TOTAL CAPTIAL IMPROVEMENT FUND REVENUES	420,214	461,150	275,501	371,353	371,000	371,000	406,500

CAPITAL IMPROVEMENT EXPENDITURES

FUND 494	CAPITAL IMPROVEMENT FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	Proposed 2006-2007
967.000 CONTRIBUTION TO OTHER FUNDS								
<i>Transfers</i>								
	965.202 CONTRIBUTION TO MAJOR STREET FUND	220,000	110,023	225,000	60,000	150,000	150,000	205,000
	965.203 CONTRIBUTION TO LOCAL STREET FUND	200,000	225,000	186,000	185,000	200,000	200,000	220,000
	965.493 CONTRIBUTION TO ADELAIDE SIM DR.	0	0	0	0	0	0	0
	TOTAL CAPITAL IMPROVEMENT FUND EXPENDITURES	420,000	335,023	411,000	245,000	350,000	350,000	425,000
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES		214	126,127	(135,499)	126,353	21,000	21,000	(18,500)
FUND BALANCE JULY 1		11,007	11,221	137,348	1,849	128,203	1,849	22,849
FUND BALANCE JUNE 30		11,221	137,348	1,849	128,203	149,203	22,849	4,349

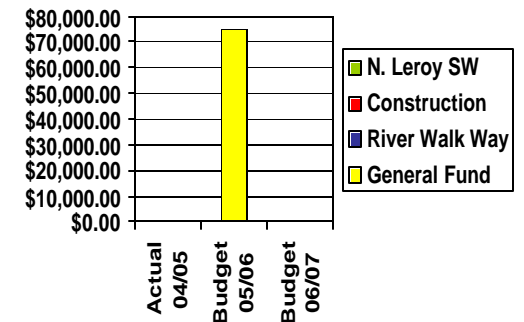
WORKING CAPITAL FUND

Michael Senyko – City Manager

Fund Summary	Fund Objectives	Budget Summary
<p>A revolving fund to provide financial resources to be used for capital projects and special assessments.</p>	<p>To provide cash resources for special assessments without having to issue bonds.</p>	<p>The transfer to General Fund is for the special assessment on sidewalk projects.</p>

Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
General Fund	\$0	\$75,000	\$0
River Walk Way	\$0	\$0	\$0
Construction	\$0	\$0	\$0
N. Leroy SW	\$0	\$0	\$0

3 Year Expense Comparison



WORKING CAPITAL REVENUES

899 WORKING CAPITAL FUND REVENUES	Actual	Actual	Actual	Actual	Budgets		
	2002-2003	2003-2004	2003-2004	Thru 03/2006	Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
664.000 INTEREST ON INVESTMENTS	1,611	1	2,257	1,471	1,000	2,000	500
664.100 91-1-D1 INTEREST FENTON SQUARE	26	80	70	0	0	0	0
664.200 91-2-D1 STATE ROAD INTEREST	65	174	43	0	70	70	30
664.400 93-1-D1 NORTH LEROY INTEREST	1,426	859	668	298	620	620	475
664.500 2000-1-D1 INTEREST OWEN/JENNINGS	5,982	5,527	5,062	0	5,062	5,062	4,600
664.600 INTEREST STATE ROAD SIDEWALK	125	2,099	962	0	962	962	845
676.101 CONTRIBUTION FROM GENERAL FUND	0	0	0	0	0	0	0
698.000 PRINCIPAL - NORTH LEROY SIDEWALK	2,992	3,966	1,805	1,314	1,604	1,604	1,600
698.100 PRINCIPAL - FENTON SQUARE	0	0	0	0	0	0	0
698.200 PRINCIPAL - STATE ROAD	354	315	591	0	125	125	125
698.300 PRINCIPAL - OWEN/JENNINGS	6,135	6,135	6,136	0	6,135	6,135	6,135
698.400 PRINCIPAL - STATE ROAD SIDEWALK	14,126	2,437	1,604	0	1,772	1,772	1,605
TOTAL WORKING CAPITAL FUND REVENUES	32,842	21,592	19,197	3,083	17,350	18,350	15,915

WORKING CAPITAL EXPENDITURES

FUND 899	WORKING CAPITAL FUND EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Budgets		
						Original 2005-2006	Amended Proposed 2006-2007	
967.000 CONTRIBUTION TO OTHER FUNDS								
<i>Transfers</i>								
965.101	CONTRIBUTION TO GENERAL FUND	0	25,000	0	0	25,000	75,000	0
965.218	CONTRIBUTION TO RIVERWALK WAY	0	0	0	0	0	0	0
965.401	CONTRIBUTION TO CONSTRUCTION FUND	0	0	0	0	0	0	0
965.486	CONTRIBUTION TO NORTH LEROY SIDEWALK	0	0	0	0	0	0	0
TOTAL WORKING CAPITAL FUND EXPENDITURES		0	25,000	0	0	25,000	75,000	0
(DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER		32,842	(3,408)	19,197	3,083	(7,650)	(56,650)	15,915
FUND BALANCE JULY 1		63,512	96,354	92,946	112,143	112,143	112,143	55,493
FUND BALANCE JUNE 30		96,354	92,946	112,143	115,226	104,493	55,493	71,408

GARBAGE FUND

Michael Senyko – City Manager

Fund Summary

This fund is supported through a bag and tag program. Residents of the City must purchase bags or tags for pickup. These fees are used to pay contracted services for garbage collection.

Department Goals

- To continue a high quality garbage program.

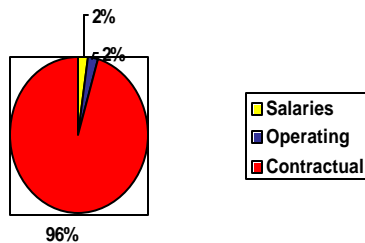
Department Objectives

•The City's refuse collection program is a leader in Genesee County. The bag and tag idea helps maintain environmentally friendly attitudes and helps track revenue growth. Additionally, the program maintains its high level of user friendly systems.

Budget Summary

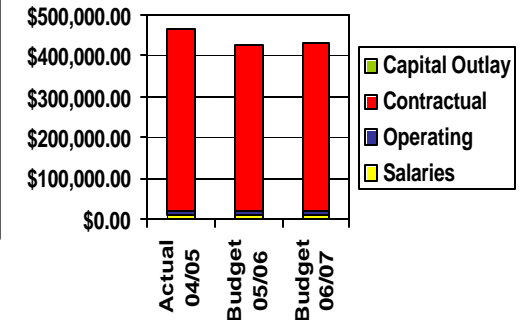
The price of a garbage tag was increased by \$.50 on December 1, 2004, from \$1.10 to \$1.60. The increase is the first since implementation of the program in 1990. The Garbage Collection contract was renewed in 2005 for a three year period (2005-2008).

Proposed Expense Budget



Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$10,000	\$10,000	\$10,000
Operating	\$8,638	\$10,250	\$10,250
Contractual	\$444,180	\$405,000	\$410,000
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



GARBAGE REVENUES

FUND 226 GARBAGE FUND REVENUES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Original 2005-2006	Budgets	
						Amended 2005-2006	Proposed 2006-2007
631.000 RECYCLING	187,675	192,520	183,354	98,703	190,000	190,000	190,000
632.100 SALE OF BAGS & TAGS	190,549	197,358	235,993	175,394	280,000	250,000	250,000
664.000 INTEREST ON INVESTMENTS	899	176	0	0	0	0	0
676.000 CONTRIBUTION FROM GENERAL FUND	0	0	0	0	0	0	0
680.000 MISCELLANEOUS REVENUE	50	0	0	0	0	0	0
TOTAL GARBAGE FUND REVENUES	379,173	390,054	419,348	274,097	470,000	440,000	440,000

GARBAGE EXPENDITURES

FUND 226	GARBAGE FUND EXPENDITURES	Actual 2002-2003	Actual 2003-2004	Actual 2004-2005	Actual Thru 03/2006	Budgets		
						Original 2005-2006	Amended 2005-2006	Proposed 2006-2007
	528.000 SANITATION							
	<i>Personnel Services</i>							
702.000	SALARIES	10,000	10,000	10,000	0	10,000	10,000	10,000
	<i>Operating Expenses</i>							
727.000	SUPPLIES	6,178	7,588	7,388	0	9,000	9,000	9,000
732.000	HOUSEHOLD HAZARDOUS WASTE	1,250	1,250	1,250	0	1,250	1,250	1,250
	<i>Contractual</i>							
818.000	CONTRACT SERVICES	394,907	440,773	444,180	299,911	410,000	405,000	410,000
	TOTAL SANITATION	412,334	459,611	462,818	299,911	430,250	425,250	430,250
	967.000 CONTRIBUTION TO OTHER FUNDS							
	<i>Transfers</i>							
965.101	CONTRIBUTION TO GENERAL FUND	0	0	0	0	0	0	0
	TOTAL CONTRIBUTION TO OTHER FUNDS	0	0	0	0	0	0	0
	TOTAL GARBAGE FUND EXPENDITURES	412,334	459,611	462,818	299,911	430,250	425,250	430,250
	EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(33,161)	(69,557)	(43,470)	(25,814)	39,750	14,750	9,750
	FUND BALANCE JULY 1	152,971	119,810	50,252	6,779	(19,034)	6,779	21,529
	FUND BALANCE JUNE 30	119,810	50,252	6,779	(19,034)	20,716	21,529	31,279

COMMUNITY DEVELOPMENT BLOCK GRANT

Christopher Wren – Assistant City Manager

Department Summary

Community Development Block Grant (CDBG) funding program provides grant monies for the low to moderate income areas of the City. Funded projects may include sidewalks, street re-paving, handicapper improvements, curb cuts and playground equipment.

Department Goals

CDBG funds are continually utilized by the City of Fenton to fund projects in the low to moderate income areas of the City. With the ever shrinking area that encompasses the low and moderate income portions of the City funding will continue to subside in size. Projected projects may include handicapper improvements, street re-paving and curb cuts.

Department Objectives

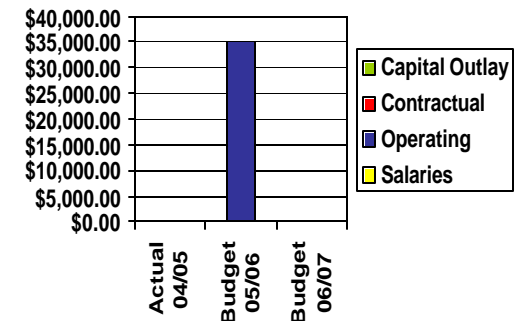
Applying for and continually utilizing CDBG funding will remain a priority to ensure the low to moderate income area of the City received proper funding. Projects may include handicapper curb cuts, handicap ramp at the community center and Thurber Street repaving.

Budget Summary

No projects are planned for FY 2007.

Expense Summary:			
	Actual 04/05	Budget 05/06	Budget 06/07
Salaries	\$0	\$0	\$0
Operating	\$0	\$35,000	\$0
Contractual	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0

3 Year Expense Comparison



COMMUNITY DEVELOPMENT BLOCK GRANT REVENUES

FUND 214 CDBG FUND REVENUES	Actual	Actual	Actual	Actual	Original	Budgets	Proposed
	2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended	2006-2007
500.100 THIRD STREET	0	0	0	0	0	0	0
500.200 THURBER STREET	0	0	0	0	42,200	0	0
500.300 COMMUNITY CENTER	0	0	0	0	9,380	0	0
500.400 JENNINGS WALK	0	0	0	0	0	0	0
500.500 WASS REPAVING	0	0	0	0	0	0	0
500.600 GRANGER	0	0	0	0	0	0	0
500.700 FOURTH STREET	0	0	0	0	0	0	0
503.001 PLAYGROUND EQUIPMENT	61,330	0	0	0	0	0	0
590.200 MASTER PLAN UPDATE	0	0	0	0	0	0	0
593.000 ARMSTRONG ST.	0	0	0	0	0	0	0
594.001 RECREATION MASTER PLAN	0	0	0	0	0	0	0
594.003 ADA CITY HALL IMPROVEMENT	0	0	0	0	0	0	0
596.000 UNILOCK RAMP	0	0	0	0	0	0	0
597.001 SIDEWALK RAMPS	0	0	0	0	0	0	0
597.002 HANDICAP IMPROVEMENTS	0	0	0	0	28,150	35,000	0
597.003 ADA IMPROVEMENTS	0	0	0	0	0	0	0
597.004 MASTER PLAN UPDATE	0	0	0	0	0	0	0
597.005 BARRIER FREE	0	0	0	0	0	0	0
598.001 MUSEUM ROOF	0	0	0	0	0	0	0
598.002 OAK STREET PAVING	0	0	0	0	0	0	0
598.003 CURB CUTS	0	0	0	0	0	0	0
TOTAL CDBG FUND REVENUES	61,330	0	0	0	79,730	35,000	0

COMMUNITY DEVELOPMENT BLOCK GRANT EXPENDITURES

FUND 214	CDBG FUND EXPENDITURES	Actual	Actual	Actual	Actual	Original	Budgets	Proposed
		2002-2003	2003-2004	2004-2005	Thru 03/2006	2005-2006	Amended 2005-2006	2006-2007
840.000 COMMUNITY DEVELOPMENT BLOCK GRANT								
<i>Operating Expenses</i>								
900.100	THIRD STREET	0	0	0	0	0	0	0
900.200	THURBER STREET	0	0	0	0	42,200	0	0
900.300	COMMUNITY CENTER	0	0	0	0	9,380	0	0
900.400	JENNINGS WALK	0	0	0	0	0	0	0
900.500	WASS REPAVING	0	0	0	0	0	0	0
900.600	GRANGER	0	0	0	0	0	0	0
900.700	FOURTH STREET	0	0	0	0	0	0	0
903.001	PLAYGROUND EQUIPMENT	61,330	0	0	0	0	0	0
990.002	MASTER PLAN UPDATE	0	0	0	0	0	0	0
993.002	ARMSTRONG ST.	0	0	0	0	0	0	0
994.001	RECREATION MASTER PLAN	0	0	0	0	0	0	0
996.000	UNILOCK RAMP	0	0	0	0	0	0	0
996.001	UNILOCK RAMP	0	0	0	0	0	0	0
997.002	HANDICAP IMPROVEMENTS	0	0	0	469	28,150	35,000	0
997.003	ADA IMPROVEMENTS	0	0	0	0	0	0	0
997.004	SIDEWALK RAMP	0	0	0	0	0	0	0
997.005	BARRIER FREE	0	0	0	0	0	0	0
998.001	MUSEUM ROOF	0	0	0	0	0	0	0
998.002	OAK STREET PAVING	0	0	0	0	0	0	0
998.003	CURB CUTS	0	0	0	0	0	0	0
TOTAL CDBG FUND EXPENDITURES		61,330	0	0	469	79,730	35,000	0
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES		0	0	0	0	0	0	0
FUND BALANCE JULY 1		0	0	0	0	0	0	0
FUND BALANCE JUNE 30		0	0	0	0	0	0	0

DEBT SERVICE

The City of Fenton issues debt primarily for capital projects such as water treatment plant and water improvements, sewer treatment plant and sewer improvements, DPW Garage and Fire Hall, infrastructure improvements to the industrial park. The City prefers to use dedicated funds to support debt service rather than relying on general obligation debt. State law does not allow the City to issue general obligation debt in excess of 10% of the State Equalized Valuation (SEV), which is \$495,416,260 for 2005. In fiscal year 2006-2007, the City's outstanding general obligation debt is \$5,790,000, which is supported by sewer rates and taps and DDA/LDFA captured tax revenues. The City could currently issue additional general obligation debt of \$43,751,626.

The most current bond ratings the City received were in September of 2001. These were:

Moody's: Aaa

Standard & Poor's: AAA

Purpose	Principal	Interest	Fiscal Year Total
Improvements to Genesee County Sewage Disposal System No. 3	\$545,342	\$279,369	\$824,711
Improvements to Genesee County Sewage Disposal System No. 3	\$167,017	\$152,372	\$319,389
Water Storage Tank & Water Main Looping	\$65,000	\$24,720	\$89,720
Treatment Plant and Water Main Project	\$405,000	\$211,125	\$616,125
Motorola Communications System	\$52,000	\$7,717	\$59,717
1994 DDA	\$70,000	\$14,518	\$84,518
Building of DPW Garage and Fire Hall	\$235,000	\$230,920	\$465,920
Magnum Fire Truck	\$54,933	\$21,049	\$75,982
DPW Grader	\$20,576	\$3,074	\$23,650
TOTALS	\$1,614,868	\$944,864	\$2,559,732

DEBT SERVICE (continued)

The City of Fenton issues debt primarily for capital projects such as water and sewer improvements, building of City projects such as DPW Garage and Fire Hall. State law does not allow the City to issue general obligation debt in excess of 10% of the State Equalized Valuation (SEV).

Legal Debt Margin as of June 30, 2005:

2005 State Equalized Valuation Excluding IFT values	\$495,416,260
Debt Limit - 10% of State Equalized Valuation	\$ 49,541,626
Amount of Direct Debt Outstanding	\$27,176,111
Less: Revenue Bonds	<u>21,386,111</u>
Total Subject to Debt Limit	<u>5,790,000</u>
Additional Debt Which Could Be Legally Incurred	<u>\$43,751,626</u>

Overlapping Debt

Percent	Municipality	Amount Outstanding	City's Share
48.55%	Fenton School District	\$33,530,059	\$16,278,844
5.36%	Lake Fenton School District	\$48,427,696	\$2,595,724
3.69%	Genesee County	\$134,149,430	\$4,950,114
3.53%	Genesee ISD	\$2,012,647	\$71,046
3.53%	Mott Community College	\$62,161,037	\$2,194,285

Net Overlapping Debt **\$280,280,869**

Net Direct and **\$286,070,869**

Overlapping Debt

Source: Municipal Advisory
Council of Michigan

CITY OF FENTON
STATEMENT OF BOND INDEBTEDNESS
JUNE 30, 2006

1997 Sewage Disposal System No. 3 Bonds

City of Fenton Contract with Genesee County - September 11, 1996

Original Issue of \$11,381,460

Fiscal Year Ended June 30	Interest October 1	Interest April 1	Principal April 1	Total Requirements
2007	\$ 184,224	\$ 184,224	\$ 500,555	\$ 869,003
2008	\$ 171,084	\$ 171,084	\$ 605,935	\$ 948,103
2009	\$ 154,724	\$ 154,724	\$ 645,453	\$ 954,901
2010	\$ 137,297	\$ 137,297	\$ 684,970	\$ 959,564
2011	\$ 118,803	\$ 118,803	\$ 711,315	\$ 948,921
2012	\$ 99,597	\$ 99,597	\$ 724,488	\$ 923,682
2013	\$ 80,036	\$ 80,036	\$ 737,660	\$ 897,732
2014	\$ 60,119	\$ 60,119	\$ 737,660	\$ 857,898
2015	\$ 40,202	\$ 40,202	\$ 737,660	\$ 818,064
2016	\$ 20,286	\$ 20,286	\$ 737,659	\$ 778,231
TOTAL	\$ 1,066,372	\$ 1,066,372	\$ 6,823,355	\$ 8,956,099
TOTAL INTEREST	\$ 2,132,744			

Purpose: Improvements to Genesee County Sewage Disposal System No. 3

CITY OF FENTON
STATEMENT OF BOND INDEBTEDNESS
JUNE 30, 2006

1998 Sewage Disposal System No. 3 Bonds

City of Fenton Contract with Genesee County - June 8, 1998

Original Issue of \$3,669,246

Fiscal Year Ended June 30	Interest October 1	Interest April 1	Principal April 1	Total Requirements
2007	\$ 76,186	\$ 76,186	\$ 167,017	\$ 319,389
2008	\$ 72,220	\$ 72,220	\$ 97,641	\$ 242,081
2009	\$ 69,901	\$ 69,901	\$ 97,641	\$ 237,443
2010	\$ 67,582	\$ 67,582	\$ 97,641	\$ 232,805
2011	\$ 65,262	\$ 65,262	\$ 113,058	\$ 243,582
2012	\$ 62,578	\$ 62,578	\$ 143,892	\$ 269,048
2013	\$ 59,160	\$ 59,160	\$ 177,296	\$ 295,616
2014	\$ 54,905	\$ 54,905	\$ 223,546	\$ 333,356
2015	\$ 49,484	\$ 49,484	\$ 274,936	\$ 373,904
2016	\$ 42,782	\$ 42,782	\$ 308,340	\$ 393,904
2017	\$ 35,074	\$ 35,074	\$ 462,510	\$ 532,658
2018	\$ 23,511	\$ 23,511	\$ 470,219	\$ 517,241
2019	\$ 11,755	\$ 11,754	\$ 470,218	\$ 493,727
TOTAL	\$ 690,400	\$ 690,399	\$ 3,103,955	\$ 4,484,754
TOTAL INTEREST	\$ 1,380,799			

Purpose: Improvements to Genesee County Sewage Disposal System No. 3

CITY OF FENTON
STATEMENT OF BOND INDEBTEDNESS
JUNE 30, 2006

Michigan Drinking Water Revolving Fund Bonds

City of Fenton Contract with State of Michigan

Original Issue of \$1,480,000

Fiscal Year Ended June 30	Interest October 1	Interest April 1	Principal April 1	Total Requirements
2007	\$ 12,292	\$ 12,292	\$ 70,000	\$ 94,584
2008	\$ 11,417	\$ 11,417	\$ 70,000	\$ 92,834
2009	\$ 10,542	\$ 10,542	\$ 70,000	\$ 91,084
2010	\$ 9,667	\$ 9,667	\$ 75,000	\$ 94,334
2011	\$ 8,730	\$ 8,730	\$ 75,000	\$ 92,460
2012	\$ 7,792	\$ 7,792	\$ 80,000	\$ 95,584
2013	\$ 6,792	\$ 6,792	\$ 80,000	\$ 93,584
2014	\$ 5,792	\$ 5,792	\$ 80,000	\$ 91,584
2015	\$ 4,792	\$ 4,792	\$ 85,000	\$ 94,584
2016	\$ 3,730	\$ 3,730	\$ 85,000	\$ 92,460
2017	\$ 2,667	\$ 2,667	\$ 90,000	\$ 95,334
2018	\$ 1,542	\$ 1,542	\$ 90,000	\$ 93,084
2019	\$ 417	\$ 417	\$ 95,000	\$ 95,834
TOTAL	\$ 86,172	\$ 86,172	\$ 1,045,000	\$ 1,217,344
TOTAL INTEREST	\$ 172,344			

Purpose: Water Storage Tank and Water Main Looping

CITY OF FENTON
STATEMENT OF BOND INDEBTEDNESS
JUNE 30, 2006

Michigan Drinking Water Revolving Fund Bonds (7107-01)

City of Fenton Contract with State of Michigan

Original Issue of \$9,600,000

Fiscal Year Ended June 30	Interest November 1	Interest May 1	Principal April 1	Total Requirements
2007	\$ 105,563	\$ 105,563	\$ 405,000	\$ 616,126
2008	\$ 100,500	\$ 100,500	\$ 415,000	\$ 616,000
2009	\$ 95,313	\$ 95,313	\$ 425,000	\$ 615,626
2010	\$ 90,000	\$ 90,000	\$ 435,000	\$ 615,000
2011	\$ 84,563	\$ 84,563	\$ 445,000	\$ 614,126
2012	\$ 79,000	\$ 79,000	\$ 460,000	\$ 618,000
2013	\$ 73,250	\$ 73,250	\$ 470,000	\$ 616,500
2014	\$ 67,375	\$ 67,375	\$ 480,000	\$ 614,750
2015	\$ 61,375	\$ 61,375	\$ 495,000	\$ 617,750
2016	\$ 55,188	\$ 55,188	\$ 505,000	\$ 615,376
2017	\$ 48,875	\$ 48,875	\$ 520,000	\$ 617,750
2018	\$ 42,375	\$ 42,375	\$ 530,000	\$ 614,750
2019	\$ 35,750	\$ 35,750	\$ 545,000	\$ 616,500
2020	\$ 28,938	\$ 28,938	\$ 560,000	\$ 617,876
2021	\$ 21,938	\$ 21,938	\$ 570,000	\$ 613,876
2022	\$ 14,813	\$ 14,813	\$ 585,000	\$ 614,626
2023	\$ 7,500	\$ 7,500	\$ 600,000	\$ 615,000
2024	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 1,358,125	\$ 1,428,125	\$ 8,445,000	\$ 12,386,250

TOTAL INTEREST \$ 2,786,250

Purpose: Treatment Plant & Water Main Project

CITY OF FENTON
STATEMENT OF BOND INDEBTEDNESS
JUNE 30, 2006

1994 Downtown Development Authority Bonds

Original Issue of \$680,000

Fiscal Year Ended June 30	Interest November 1	Interest May 1	Principal May 1	Total Requirements
2007	\$ 7,259	\$ 7,259	\$ 70,000	\$ 84,518
2008	\$ 4,931	\$ 4,931	\$ 70,000	\$ 79,862
2009	\$ 2,569	\$ 2,569	\$ 75,000	\$ 80,138
TOTAL	\$ 14,759	\$ 14,759	\$ 215,000	\$ 244,518
TOTAL INTEREST	\$ 29,518			

Purpose: Purchase and demolition/improvement costs of Mill Pond Manor Property

CITY OF FENTON
STATEMENT OF BOND INDEBTEDNESS
JUNE 30, 2006

2001 Downtown Development Authority Bonds

Original Issue of \$6,200,000

Fiscal Year Ended June 30	Interest October 1	Interest April 1	Principal April 1	Total Requirements
2007	\$ 115,460	\$ 115,460	\$ 235,000	\$ 465,920
2008	\$ 110,525	\$ 110,525	\$ 245,000	\$ 466,050
2009	\$ 105,380	\$ 105,380	\$ 260,000	\$ 470,760
2010	\$ 99,855	\$ 99,855	\$ 290,000	\$ 489,710
2011	\$ 93,692	\$ 93,692	\$ 305,000	\$ 492,384
2012	\$ 87,211	\$ 87,211	\$ 320,000	\$ 494,422
2013	\$ 80,411	\$ 80,411	\$ 335,000	\$ 495,822
2014	\$ 73,292	\$ 73,293	\$ 350,000	\$ 496,585
2015	\$ 65,855	\$ 65,855	\$ 365,000	\$ 496,710
2016	\$ 57,825	\$ 57,825	\$ 385,000	\$ 500,650
2017	\$ 49,162	\$ 49,163	\$ 400,000	\$ 498,325
2018	\$ 40,162	\$ 40,163	\$ 420,000	\$ 500,325
2019	\$ 30,712	\$ 30,712	\$ 440,000	\$ 501,424
2020	\$ 20,812	\$ 20,812	\$ 460,000	\$ 501,624
2021	\$ 10,462	\$ 10,463	\$ 465,000	\$ 485,925
TOTAL	\$ 1,040,816	\$ 1,040,820	\$ 5,275,000	\$ 7,356,636
TOTAL INTEREST	\$ 2,081,636			

Purpose: Building of DPW Garage and Fire Hall

CITY OF FENTON
STATEMENT OF DEBT SERVICE
JUNE 30, 2006

Department of Public Works Motor Grader

City of Fenton contract with Bridgeport Equipment Company

Original Issue of \$107,800

<u>Fiscal Year</u> <u>Ended June 30</u>	<u>Interest</u> <u>September 1</u>	<u>Principal</u> <u>April 1</u>	<u>Total</u> <u>Requirements</u>
2007	\$ 3,074	\$ 20,576	\$ 23,650
2008	\$ 2,096	\$ 21,554	\$ 23,650
2009	\$ 1,072	\$ 22,577	\$ 23,650
 TOTAL	 \$ 6,242	 \$ 64,707	 \$ 70,949
 TOTAL INTEREST	 \$ 6,242		

Purpose: DPW Grader

CITY OF FENTON
STATEMENT OF DEBT SERVICE
JUNE 30, 2006

MAGNUM 110' AERIAL PLATFORM FIRE TRUCK

City of Fenton Contract with Chase Equipment Leasing Inc. Original Issue of \$630,000

Fiscal Year Ended June 30	Interest March 17	Principal March 17	Total Requirements
2007	\$ 21,166	\$ 55,237	\$ 76,403
2008	\$ 19,138	\$ 57,264	\$ 76,403
2009	\$ 17,037	\$ 59,366	\$ 76,403
2010	\$ 14,858	\$ 61,545	\$ 76,403
2011	\$ 12,599	\$ 63,803	\$ 76,403
2012	\$ 10,258	\$ 66,145	\$ 76,403
2013	\$ 7,830	\$ 68,572	\$ 76,403
2014	\$ 5,314	\$ 71,089	\$ 76,403
2015	\$ 2,705	\$ 73,699	\$ 76,403
TOTAL	\$ 110,905	\$ 576,718	\$ 687,623

TOTAL INTEREST

Purpose: Purchase of Magnum 110' Aerial Platform Fire Truck

CITY OF FENTON
STATEMENT OF DEBT SERVICE
JUNE 30, 2006

800 MEGAHERTZ COMMUNICATIONS SYSTEM

City of Fenton Contract with Bank One Leasing

Original Issue of \$270,000

Fiscal Year Ended June 30	Interest March 17	Principal March 17	Total Requirements
2007	\$ 7,732	\$ 52,101	\$ 59,834
2008	\$ 5,898	\$ 53,935	\$ 59,834
2009	\$ 4,000	\$ 55,834	\$ 59,834
2010	\$ 2,035	\$ 57,799	\$ 59,834
TOTAL	\$ 19,665	\$ 219,670	\$ 239,335

TOTAL INTEREST

Purpose: Purchase of 800 Megahertz Communications System

2006 Millage Reduction Fraction Formula (MRF) Required by MCL 211.34d (Headlee)

2006 MRF=

$$\frac{(\text{Prior Year's Taxable Value} - \text{LOSSES}) \times \text{Inflation Rate Multiplier}}{\text{Current Year's Taxable Value} - \text{ADDITIONS}}$$

$$\frac{(427,878,860 - 14,139,553)}{427,878,860 - 21,966,857} \times 1.033 = 0.9912$$

2005 Millage Rate X MRF = 2006 Millage Rate

$$10.7117 \quad \times \quad 0.9912 \quad = \quad 10.6174$$

Assessment Data

Assessment Data

	2004 % of Total		2005 % of Total		2006 % of Total	
Real Property						
	\$	\$	\$	\$	\$	\$
Agricultural	\$0	0%	\$0	0%	\$0	0%
Commercial	\$ 166,206,900	33%	\$ 129,091,430	30%	\$ 186,362,780	34%
Industrial	\$ 28,352,100	6%	\$ 26,676,960	6%	\$ 36,080,700	7%
Residential	\$ 262,697,100	53%	\$ 222,338,550	52%	\$ 286,442,750	53%
Personal Property						
Commercial	\$ 20,809,100	4%	\$ 20,043,100	5%	\$ 19,262,845	4%
Industrial	\$ 12,778,100	3%	\$ 12,941,600	3%	\$ 11,175,200	2%
Utility	\$ 7,791,500	2%	\$ 16,785,100	4%	\$ 5,925,800	1%
Total	\$ 498,634,800	100%	\$ 427,876,740	100%	\$ 545,250,075	100%

	2005 Parcel Count	% of Total	2006 Parcel Count	% of Total
Real Property				
Agricultural	0	0%	0	0%
Commercial	1329	23%	1078	20%
Industrial	102	2%	97	2%
Residential	4206	73%	4178	76%
Exempt	162	3%	154	3%
Utility	2	0%	1	0%
Total	5801	100%	5508	100%

Glossary

<p style="text-align: center;">A</p> <p><u>Accounting System</u>: the total set of records that are used to record, classify, and report information on the financial status and operation of an entity.</p> <p><u>Accrual Basis of Accounting</u>: basis of accounting that records the financial effects of transactions and other events that have cash consequences in the periods in which those transactions or events occur rather than only in the periods in which cash is received or paid by the enterprise.</p> <p><u>Adopted Budget</u>: a budget that has been approved by City Council.</p> <p><u>Allocation</u>: the distribution of available monies, personnel, and equipment among various City functions.</p> <p><u>Annual Budget</u>: an estimate of expenditures for specific purposes during the fiscal year and the proposed means (estimated revenues) for financing those activities.</p> <p><u>Appropriation</u>: an authorization made by the legislative body of a government that permits officials to incur obligations and make expenditures of governmental resources.</p>	<p><u>Assessed Value</u>: a valuation set upon real or personal property by the City Assessor as a basis for levying taxes.</p> <p><u>Audit</u>: a study of the City's accounting system to ensure that financial records are accurate and in compliance with all legal requirements for the handling of public funds, including state law and the City Charter.</p> <p style="text-align: center;">B</p> <p><u>Bond</u>: a written promise to pay a specified sum of money (principal or face value) at a specified future date (maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically for long term debt.</p> <p><u>Budget (Operating)</u>: a plan of financial operation embodying an estimate of proposed expenditures for a given period of time and the proposed means of financing them.</p> <p><u>Budget Calendar</u>: the schedule of key dates or milestones that a government follows in the preparations and adoption of the budget.</p>	<p><u>Budget Message</u>: a general discussion of the submitted budget and financial conditions of the City presented in writing by the City Manager as part of the budget document.</p> <p style="text-align: center;">C</p> <p><u>Capital Budget</u>: a plan of proposed capital expenditures and the means of financing them. The capital budget is enacted as part of the annual budget, which includes both capital operating and capital outlays. The capital budget is based on the Capital Improvement Program (CIP).</p> <p><u>Capital Improvement Program</u>: a plan for capital expenditures to be incurred each year over a fixed period of years setting forth each capital project, the duration of the project and the amount to be expended each year in financing those projects.</p> <p><u>Capital Outlay</u>: the purchase of items that cost over \$500 and have a useful life of more than one year.</p> <p><u>Cash Basis of Accounting</u>: records all revenues and expenditures when cash is either received or disbursed.</p>
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Glossary

<p><u>Cash Flow Budget</u>: a projection of cash receipts and disbursements anticipated during a given period.</p> <p style="text-align: center;">D</p> <p><u>Debt Service</u>: the actual cost of interest and principal on bond maturities as well as the interest costs of bond anticipation notes.</p> <p><u>Deficit</u>: (1) the excess of an entity's liabilities over its assets; (2) the excess of expenditures over revenues during a single accounting period.</p> <p><u>Department</u>: an organizational and/or budgetary unit established by City Council to carry out specified public services and implement policy directives.</p> <p><u>Direct Expenses</u>: expenses specifically incurred as the result of providing a product or service (e.g., labor and materials used).</p> <p><u>Disbursements</u>: funds actually expended.</p>	<p style="text-align: center;">E</p> <p><u>Encumbrance</u>: an obligation in the form of a purchase order, contract or salary commitment that is chargeable to an appropriation, and for which part of an appropriation is reserved. These obligations become disbursements upon payment.</p> <p><u>Enterprise Funds</u>: a fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the full costs of providing the goods or services be financed primarily through charges and fees thus removing the expenses from the tax rate.</p> <p><u>Expenditures</u>: the amount of money, cash or checks actually paid or obligated for payment from the treasury.</p> <p style="text-align: center;">F</p> <p><u>Fiscal Year</u>: a twelve month period for which an organization plans for the use of its funds. In Fenton, the fiscal year is July 1 to June 30.</p> <p><u>Fixed Charges</u>: expenses that are generally recurring and constant.</p> <p><u>Full Time Equivalent (FTE)</u>: the amount of funding budgeted for a particular position; expressed in fractions of one year.</p>	<p><u>Fund</u>: a set of interrelated accounts which record assets and liabilities related to a specific purpose. Also, a sum of money available for specified purposes.</p> <p><u>Fund Balance</u>: the excess of an entity's assets over its liabilities.</p> <p style="text-align: center;">G</p> <p><u>General Fund</u>: the major municipally owned fund which is created with city receipts and which is charged with expenditures from such revenues.</p> <p><u>Grant</u>: a contribution of assets by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grant monies are usually dedicated for specific purposes.</p> <p style="text-align: center;">I</p> <p><u>Interfund Transfers</u>: payments from one administrative budget fund to another which result in the recording of a receipt and an expenditure.</p> <p style="text-align: center;">L</p> <p><u>Liability</u>: debt or other legal obligation arising out of transactions in the past which must be liquidated, renewed or refund at some future date.</p>
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Glossary

<p style="text-align: center;">M</p> <p><u>Materials & Supplies</u>: includes chemicals, office supplies, postage, repair parts and inventory purchases.</p> <p><u>Modified Accrual</u>: basis of accounting for all governmental funds and expendable trust and agency funds under which revenues are recorded when they become measurable and available. Expenditures are recorded when the liability is incurred, except for interest on general long term obligations which is recorded when due.</p>	<p><u>Per Capital Cost</u>: cost expressed as an amount per city resident.</p> <p><u>Personnel Services</u>: expenditures that represent the cost of salaries and wages and related benefits.</p> <p><u>Policy</u>: a definite course of action adopted after a review of information and directed at the realization of goals.</p> <p><u>Position</u>: a position is present if an employee is permanent and their duties have been authorized by the City Manager or City Council.</p>	<p><u>Reimbursements</u>: fees received as payment for the provision of specific municipal services.</p> <p><u>Reserves</u>: an accounts used to indicate that portion of fund equity which is legally restricted for a specific purpose or not available for appropriation and subsequent spending.</p> <p><u>Revenue</u>: additions to the City's financial assets (such as taxes and grants) which do not in themselves increase the City's liabilities or cancel out a previous expenditure.</p> <p><u>Revenue Sharing</u>: State distribution of monies raised through State Sales Tax to local governments.</p>
<p style="text-align: center;">O</p> <p><u>Operating Expenses</u>: an expenditure group that includes materials and supplies, charges, equipment, and other miscellaneous expenses.</p> <p><u>Operating Budget</u>: authorized expenditures for on-going municipal services (e.g., police and fire protection, street maintenance, etc.).</p> <p><u>Ordinance</u>: a law set forth by a governmental authority; a municipal regulation.</p>	<p><u>Priority</u>: a value that ranks goals and objectives in order of importance relative to one another.</p> <p><u>Procedure</u>: a method used in carrying out a police or plan of action.</p> <p><u>Program</u>: collections of work-related activities initiated to accomplish a desired end.</p> <p><u>Purchase Order</u>: an authorization and incurrence of debt for the delivery of specific goods or services.</p>	<p style="text-align: center;">T</p> <p><u>Taxable Value</u>: the value of a real property used to calculate property taxes under the provisions of Proposal A which limits increases in assessments as well as increases in taxes levied upon individual properties.</p>
<p style="text-align: center;">P</p> <p><u>Payroll Fringes</u>: the cost of employee benefits including insurances, retirement, uniforms, etc.</p>	<p style="text-align: center;">R</p> <p><u>Recommended Budget</u>: the proposed budget that has been prepared by the City Manager and forwarded to City Council for approval.</p>	